

TAIWAN

TRADE & INVESTMENT:
CREATING AND SUPPORTING AMERICAN JOBS



EXECUTIVE SUMMARY

U.S. goods and services trade with Taiwan totaled an estimated \$185.7 billion in 2024, up 22.0 percent (\$33.5 billion) from 2023.

In 2024, Taiwan was the seventh-largest trading partner for the United States overall, ranking above the United Kingdom, India, and other key trading partners. In turn, the United States ranks as Taiwan's second-largest trading partner and stands out as a top destination for Taiwan's foreign investment.

Drawing from U.S. export statistics and surveys of investments made by Taiwan-affiliated businesses, this booklet demonstrates that economic engagement with Taiwan sustains 386,946 high-quality jobs across 50 states and multiple territories.

In its fifth edition, this booklet showcases the evolving economic relationship between Taiwan and the United States. Featuring highlights from 2024, it provides detailed statistics and analysis on how trade and investment with Taiwan create American jobs, boost domestic innovation, and enhance the global competitiveness of U.S. industries. Through quantitative insights, the booklet demonstrates the measurable impact of Taiwan-U.S. economic ties on the American economy.

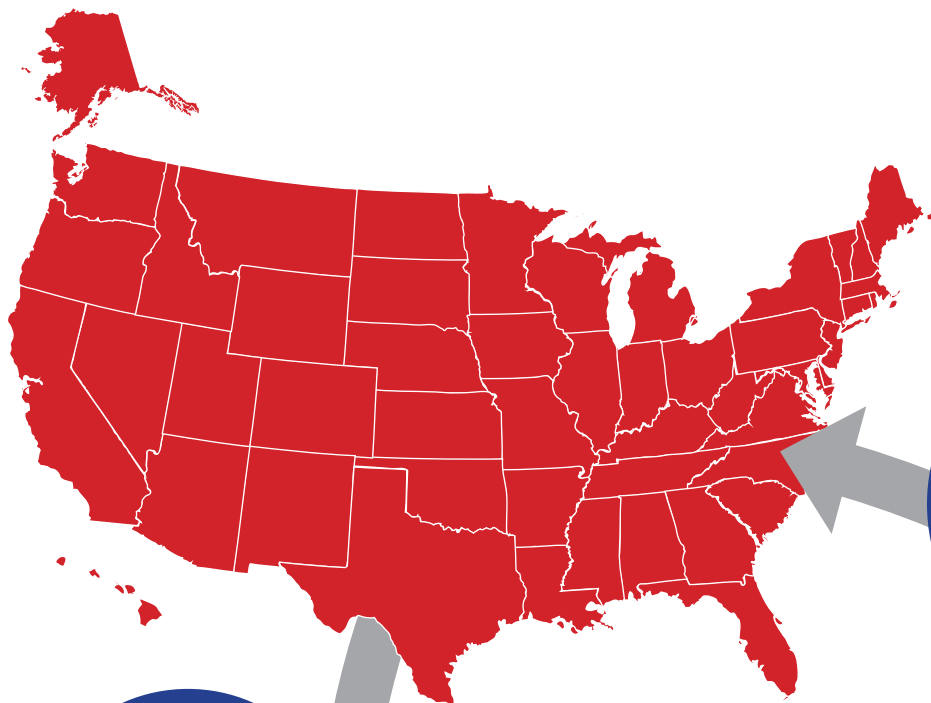
The partnership between the U.S. and Taiwan continues to yield substantial benefits, supporting growth and resilience in both economies. Taiwanese enterprises operating in the U.S. exemplify this thriving, mutually supportive economic relationship that fosters domestic productivity and innovation.

Since the last version of this booklet in 2024, the total investment by Taiwan in the United States increased by 8%, to almost \$100 billion in 2025. U.S. exports to Taiwan have also seen significant expansion, a testament to effective cooperation between industries and governments, ranging from the federal through to local level.

Several states report notable progress:

- Investment by Taiwan in Arizona grew by \$2.75 billion in 2025, reflecting the expanded production of chemicals, machinery, and transportation equipment, as well as semiconductor-related activities.
- Exports from New Mexico to Taiwan have quadrupled in the last year, driven by electronics and manufacturing.
- Taiwanese investment in Tennessee increased by \$1.5 billion, fueled by the growth of both computer/electronic products and chemicals.

The overall trend is robust growth in both jobs and investment, with clear sectoral and geographic concentrations.



Taiwan-affiliated
firms invested

**\$99.5
BILLION**
in the U.S.

The U.S.
exported

**\$42.5
BILLION**
in goods to
Taiwan in
2024



Taiwan is the
United States'

**7th
LARGEST**
trading partner

The U.S.
is Taiwan's

**2nd
LARGEST**
trading partner

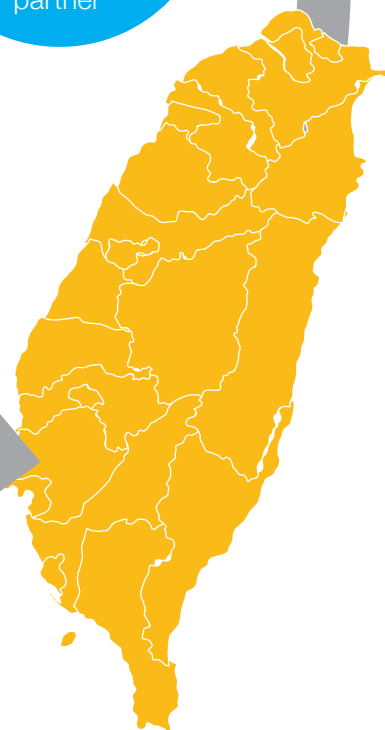
Taiwan is the

**8th
LARGEST**
export market for
U.S. agricultural
products

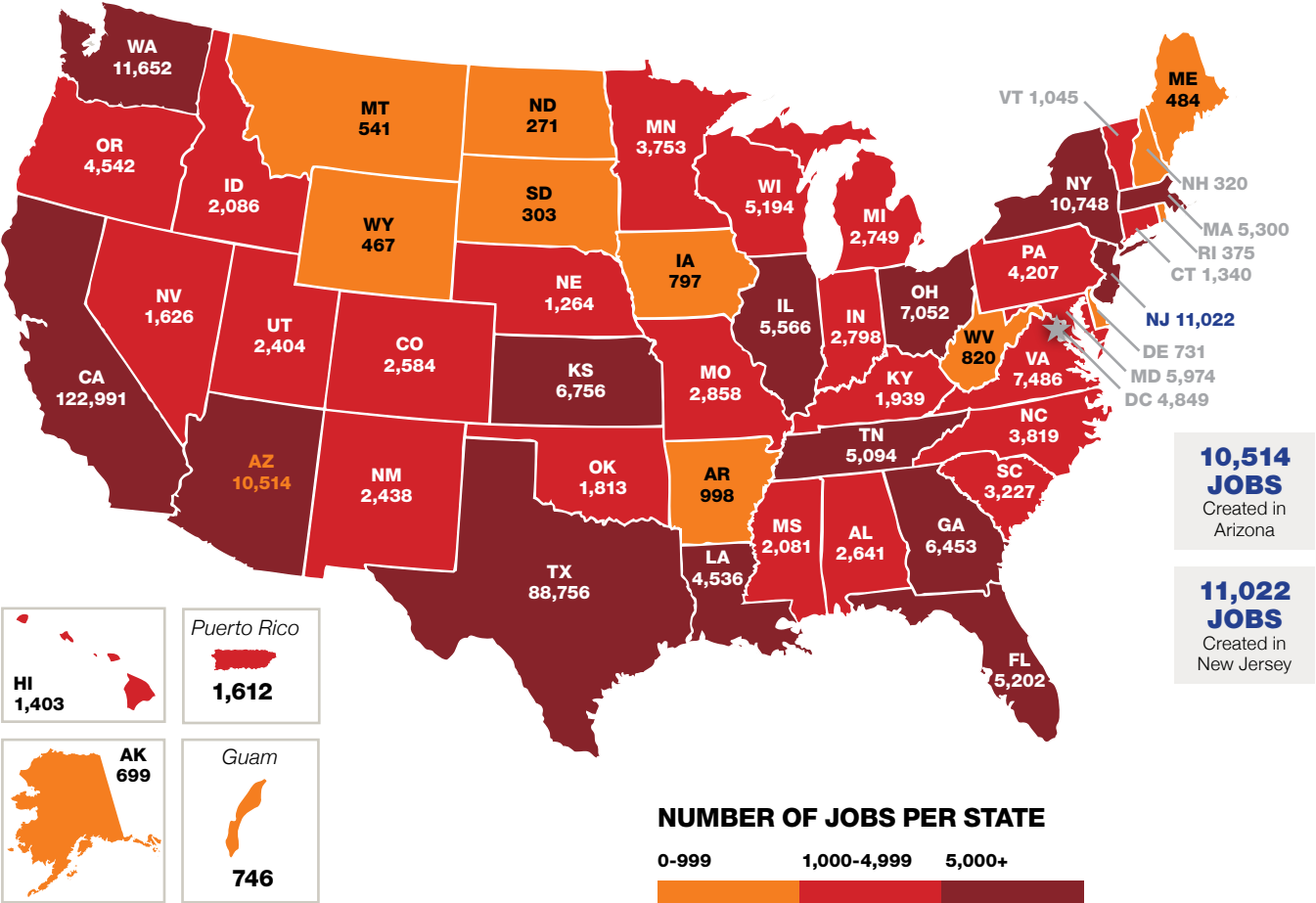


The U.S.
exported

**\$13.7
BILLION**
in services to
Taiwan in
2024



JOBS CREATED IN 2024 BY U.S.-TAIWAN TRADE AND INVESTMENT



Taiwan Supports an Estimated

386,946 JOBS

in the United States



172,067 JOBS

Supported by investment from Taiwan affiliated companies



155,131 JOBS

Supported by exports of U.S. goods to Taiwan



59,748 JOBS

Supported by exports of U.S. services to Taiwan

ECONOMIC HIGHLIGHTS

**\$13.7
BILLION**



The amount of U.S. **exports in services** to Taiwan has **increased by 37%** (2018 to 2024)

Six states – **Alaska, New Mexico, Nevada, South Dakota, Alabama, Louisiana** – have **more than doubled** their exports to Taiwan. In the case of Alaska, New Mexico, Nevada, and South Dakota, exports have **more than tripled**.

**\$ 99.5
BILLION**



Taiwan-affiliated firms' investments in the U.S. have **nearly doubled** since 2019



**1ST
PLACE
IN 2024**

Computer & Electronic products doubled (from US \$6.2 billion in 2018 to US \$12.5 billion in 2024)



**2ND
PLACE
IN 2024**

Oil & Gas increased by 89% (from US \$3.5 billion in 2018 to US \$6.6 billion in 2024)



**\$42.5
BILLION**

The amount of U.S. **exports in goods** to Taiwan has **increased by 40%** (2018 to 2024)

Increase in US Service Exports: U.S. service exports to Taiwan grew from **\$11.9 billion** in 2023 to **\$13.7 billion** in 2024, reflecting expanding demand for American services in Taiwan.



Exports from **Alaska to Taiwan have increased by fivefold**, primarily in the oil and gas sector



Exports from **New Mexico have quadrupled**, led by computer/electronic products and chemicals



Exports from **Nevada have tripled**, led by computer/electronic products and minerals



More than two-thirds of U.S. states grew or maintained their exports to Taiwan, and **more than one-third grew exports by at least 25% in 2024**.

These include states with as diverse economies as **Arizona, Wisconsin, Ohio, and Minnesota**.

Job Creation Linked to Taiwan Trade: Total Taiwan-affiliated jobs in the U.S. increased from **156,880 in 2024 to 172,067 in 2025**. The broader category of total jobs related to Taiwan trade also rose from **360,440 to 386,946**, demonstrating the employment impact of this relationship.



**Ming-Hsin Kung, Minister
Ministry of Economic Affairs, Republic of China (Taiwan)**

The release of the fifth edition of this booklet, updated from one year ago, demonstrates the continued development and growth of Taiwan's trade and investment relationship with the United States, even over that relatively short period. The underlying source of this growth is Taiwan's abiding commitment to building upon its strong economic ties with the United States, and its desire to maintain its role as a reliable and indispensable trade partner. Both countries are committed to using this relationship to foster a safe, stable global trading system that advances prosperity and as well as our common values of democracy and freedom.

The past year has clearly shown the strong commitment of Taiwanese companies to expanding investment deeply and broadly throughout the United States. In 2025, investment reached \$99.5 billion, an increase of over \$7.5 billion from the previous year, creating thousands of new, well-paying jobs and supporting a total of 386,946 positions nationwide. Taiwan remained a leader in greenfield projects and new facility construction, with investments ranging from Indiana to California and benefiting communities across the country.

The continuing growth of bilateral trade and investment has worked to benefit and strengthen the economies of both the United States and Taiwan. Taiwan is now the United States' 7th largest trading partner, and the United States has maintained its position as Taiwan's 2nd largest trading partner. However, as this report shows, those numbers represent only a high-level summary of the many specific and wide-ranging benefits of this new investment, including job creation reaching all 50 states and territories beyond.

Moreover, Taiwan continues to be a beacon of stability and support to the United States even in times when the global economy becomes turbulent and unpredictable. Taiwan provides vital support to U.S. supply chains in areas such as semiconductors and critical materials. The investments and trade data included in this report show that such support and supply chain security will continue to endure well into the future. Indeed, Taiwan sees the mutual benefit in its economic relations with the United States as a cornerstone of its economic policies.

Taiwan has been engaged this year in deep and far-reaching discussions with the United States on how to build on an already strong relationship. I am confident that the outcomes of this ongoing dialogue will work to foster even more mutually beneficial investment by Taiwan in the United States, strengthening even deeper ties, and advancing our partnership as a model for growth, innovation, and economic success on the global stage.



**Alexander Yui, Representative
Taipei Economic and Cultural
Representative Office in the United States**

The U.S. trade and investment relationship increased its robust growth in the past year, with new commitments by Taiwan to invest in the United States, and its support for U.S. supply chains in key technology sectors. Moreover, Taiwan is now the 7th largest trading partner of the United States overall due to \$1.8 billion more in U.S. service exports, higher than the previous year, as well as an increase by \$2.5 billion to a total of \$42.5 billion in U.S. goods exported to Taiwan.

In the past year, Taiwan has made renewed efforts to strengthen its economic relationship with the United States, not only through additional investment commitments, but by working to reduce trade barriers to U.S. exports. This ongoing, productive dialogue spans a broad spectrum of trade and investment issues, laying the groundwork for continued growth and collaboration.

Taiwan's investment commitments in 2025 included \$100 billion by TSMC, to expand its already significant investment in the United States. These new efforts demonstrate Taiwan's dedication to contribute to critical technological supply chains and to be part of American efforts to develop new industries, particularly in the AI sector.

The result of all these efforts and measures has been clear: Taiwan has served as an important engine of growth in U.S. manufacturing and job creation in the past year, now contributing to the creation of 386,946 American jobs, while this collaboration simultaneously strengthens Taiwan's own capabilities and economy. Moreover, as this booklet shows, Taiwan's partnerships and investments in America are spread throughout the country.

In 2025, Taiwan also demonstrated its dedication to strengthening economic ties with America by fielding the largest foreign delegation to the SelectUSA Investment Summit in May, when over 120 Taiwanese business leaders came to Washington to explore new investment opportunities.

Overall, the outlook for U.S.-Taiwan economic relations is robust and promising, driven by the ongoing dedication and vision of business leaders from both countries. Decades of close cooperation have built a partnership that delivers real benefits for both sides and serves as a source of pride for the people of Taiwan and the United States. At TECRO, we are proud to have played a role in this historic collaboration and remain deeply committed to strengthening our mutually beneficial partnership for the future.

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TAIWAN IN WASHINGTON, D.C.: TWIN OAKS ESTATE

Twin Oaks, a 26-room English Georgian Renaissance-style mansion constructed in 1888, originally served as the summer residence for Gardiner Greene Hubbard, the founder of the National Geographic Society. Twin Oaks later became the official residence of the Republic of China (ROC)’s ambassadors to the United States, and has for many decades until now served Taiwan’s diplomatic history well as the locale for welcoming several U.S. presidential figures including Dwight Eisenhower, Richard Nixon, Gerald Ford and George W. Bush prior to each becoming president. Twin Oaks was placed on the National Register for Historic Sites by the United States Department of the Interior in February 1986.

TAIWAN-ALABAMA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Alabama




30 JOBS

Supported by investment from Taiwan-affiliated companies




1,378 JOBS

Supported by exports of goods to Taiwan



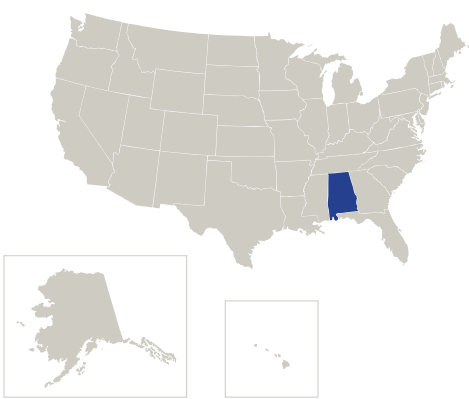
1,233 JOBS

Supported by exports of services to Taiwan



2,641 total jobs

supported by Taiwan in Alabama



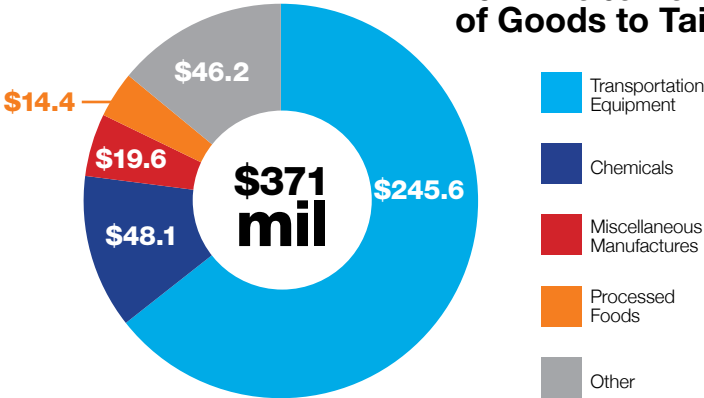
Trade and Investment Ties

\$371 million Alabama's goods exports to Taiwan in 2024	\$16 million Investment from Taiwan to Alabama
11th Largest export market for Alabama in the world	4th Largest market for Alabama in Asia

Taiwan-Affiliated Companies Located in Alabama

- Regitar USA

2024 Alabama Exports of Goods to Taiwan



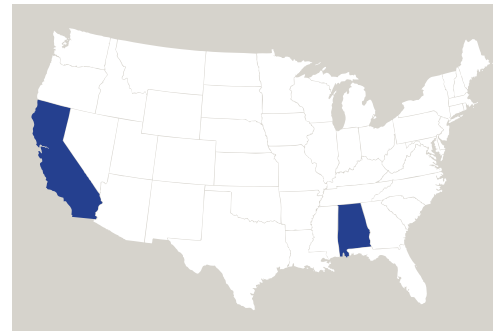
REGITAR USA

MONTGOMERY, ALABAMA



Regitar USA, a subsidiary of Mobiletron Electronic Co., is a leading provider of advanced automotive electronics. Its core expertise spans charging systems, ignition components, and engine management sensors. In the past decade, Regitar has broadened its focus to include cutting-edge vehicle safety technologies, delivering innovative solutions such as TPMS (Tire Pressure Monitoring Systems), automotive cameras, and active balancing BMS/PDU systems tailored for the growing electric vehicle (EV) market.


Since its founding in 1982, Mobiletron has built a reputation for designing and manufacturing high-quality automotive components under its own brand. With a global footprint, the company exports to over 100 countries, serving a wide range of customers across the automotive industry.



www.regitar.com


TAIWAN-ALASKA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Alaska




12 JOBS

Supported by investment from Taiwan-affiliated companies




338 JOBS

Supported by exports of goods to Taiwan



349 JOBS

Supported by exports of services to Taiwan



699 total jobs

supported by Taiwan in Alaska



Trade and Investment Ties

\$90.6 million

Alaska's goods exports to Taiwan in 2024

\$3 million

Investment from Taiwan to Alaska

10th

Largest export market for Alaska in the world

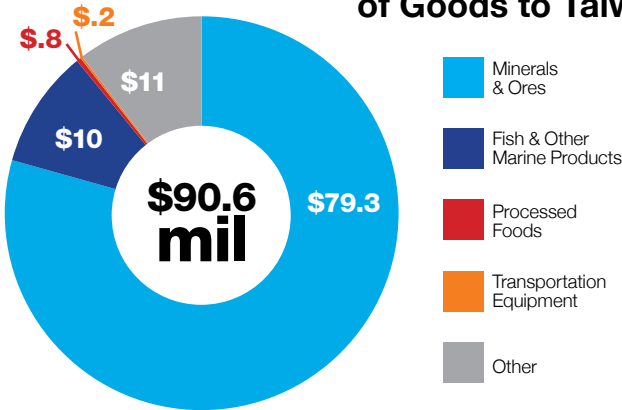
4th

Largest market for Alaska in Asia

Taiwan-Affiliated Companies Located in Alaska


- China Airlines
- EVA Air
- Greenwave Foods, Inc.

2024 Alaska Exports of Goods to Taiwan




TAIWAN-ARIZONA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Arizona



4,572 JOBS

Supported by investment from Taiwan-affiliated companies




4,914 JOBS

Supported by exports of goods to Taiwan



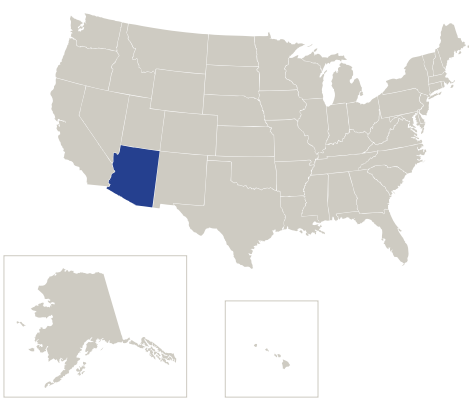
1,028 JOBS

Supported by exports of services to Taiwan



10,514 total jobs

supported by Taiwan in Arizona



Trade and Investment Ties

\$1.3 billion

Arizona's goods exports to Taiwan in 2024

\$38.3 billion

Investment from Taiwan to Arizona

6th

Largest export market for Arizona in the world

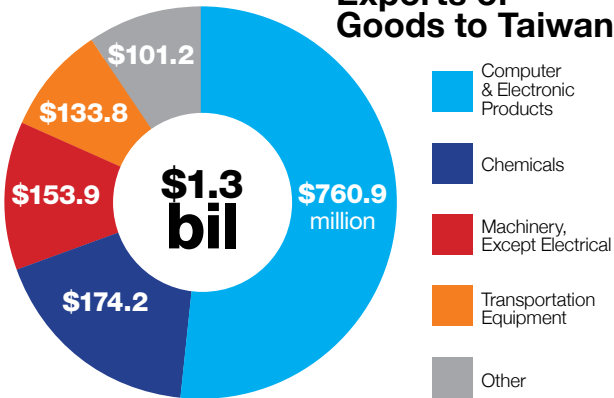
2nd

Largest market for Arizona in Asia

Taiwan-Affiliated Companies Located in Arizona

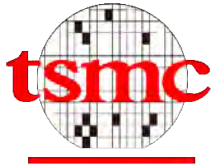
- 3S-Phoenix Inc
- Abpac Inc
- AIDC USA LLC
- Bank of Taiwan
- Best Western Airport Inn
- Chang Chun (Arizona) LLC
- Citdl Technology Inc
- Corrent Corporation
- CTCI Americas, Inc
- Delta Fire & Marine Co.
- Foxlink Arizona Inc.
- Great Wall Semiconductor
- Gudeng
- Hermes-Epitek Silicon Valley Inc.
- Jetwell Infotech Company LLC.
- Jing He Science Arizona Inc.
- J-M Manufacturing Company Inc.
- Knowledge Computing Corporation Tucson
- Marketech International Corp. USA
- Maxi Switch Inc.
- McCulloch Corporation
- Micro Photonix Integration Corporation
- Microchip Technology Inc.
- Nanya Pcb Usa Corp.
- Norman International Arizona LLC
- Optisolutions, Inc.
- Panda Restaurant Group Inc.
- Pan-Jit International Inc
- PowerOn Technologies Inc.
- Ppt America Inc.
- Primarion Inc.
- Rayzher Technology USA INC.
- Sunlit Arizona LLC
- Sunrise Phoenix Hi-Tech LLC
- Syncardia Systems Inc.
- Topco Scientific USA Corp.
- TSMC
- United Integrated Services (USA) Corp.

2024 Arizona Exports of Goods to Taiwan



TAIWAN SEMICONDUCTOR MANUFACTURING COMPANY (TSMC)

PHOENIX, ARIZONA



TSMC created the semiconductor Dedicated IC Foundry business model when it was founded in 1987. The company served customers and manufactured products for various applications covering a variety of end markets including high performance computing, smartphones, the Internet of Things (IoT), automotive, and digital consumer electronics.

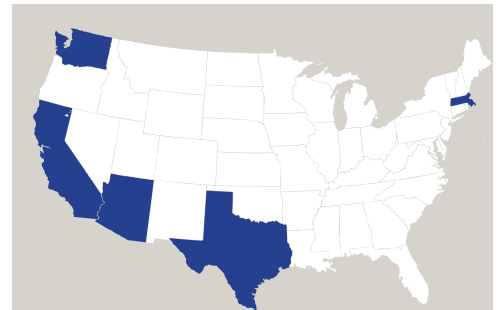
TSMC is the world's first and largest integrated circuit foundry manufacturer. Its main businesses include wafer manufacturing, packaging, testing and technical services. TSMC is well-known in the international market for its advanced manufacturing technology and continuous innovation. It provides advanced process services to many IC design companies and plays an important role in promoting the development of the semiconductor industry. Most of the leading fabless semiconductor companies, such as AMD, Apple, ARM, Broadcom, Marvell, MediaTek, Qualcomm and Nvidia, are customers of TSMC.

To maintain its technology leadership, TSMC continues to develop novel materials, processes, devices and memories that may be adopted in the distant future and beyond. TSMC also continues to collaborate with external research bodies from academia and industry consortia alike with the goal of gaining early awareness and adoption of future cost-effective technologies and manufacturing solutions for its customers.

TSMC has announced that it will invest US\$65 billion to construct and operate three fabs in the state of Arizona. The first fab is on track to begin production leveraging 4nm technology in the first half of 2025. The second and third fab are scheduled to start production in 2028 by the end of the decade, respectively. Currently, US\$40 billion has been invested in Arizona and it is expected to create 1,600 high-level jobs and indirectly generate 10,000 jobs when fab 1 and 2 start to operate. According to Arizona Commerce Authority (ACA), approximately 13,000 workers worked on site every day during the construction.

TSMC has announced that it will invest US\$165 billion to construct and operate six advanced wafer manufacturing fabs, two advanced packaging fabs, and a major R&D center in Arizona to support the strong multi-year demand from their customers.


The first fab is on track to begin production leveraging 4nm technology in the first half of 2025. The second and third fab are scheduled to start production in 2026 and by the end of the decade, respectively. Currently, US\$40 billion has been invested in Arizona and it is expected to create 1,600 high-level jobs and indirectly generate 10,000 jobs when fab 1 and 2 start to operate. According to Arizona Commerce Authority (ACA), approximately 13,000 workers worked on site every day during the construction.



www.tsmc.com


TAIWAN-ARKANSAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Arkansas




223 JOBS

Supported by investment from Taiwan-affiliated companies




349 JOBS

Supported by exports of goods to Taiwan



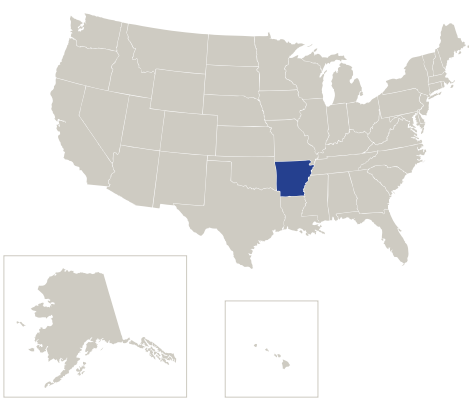
426 JOBS

Supported by exports of services to Taiwan



998 total jobs

supported by Taiwan in Arkansas



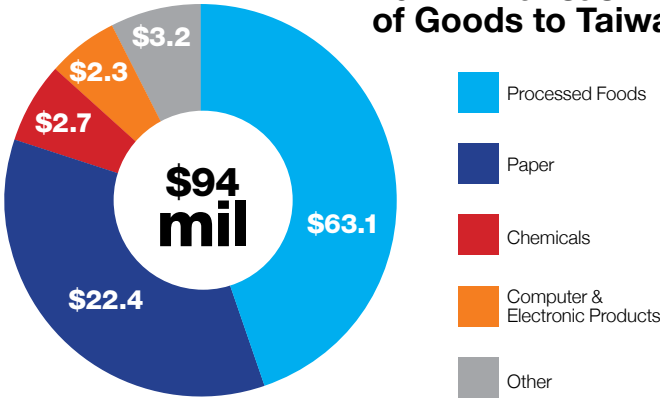
Trade and Investment Ties

\$94 million Arkansas' goods exports to Taiwan in 2024	\$5 million Investment from Taiwan to Arkansas
18th Largest export market for Arkansas in the world	5th Largest market for Arkansas in Asia

Taiwan-Affiliated Companies Located in Arkansas

- Greenwave Foods, Inc.
- Westlake Corporation

2024 Arkansas Exports of Goods to Taiwan



GREENWAVE FOODS, INC.

MULBERRY, ARKANSAS

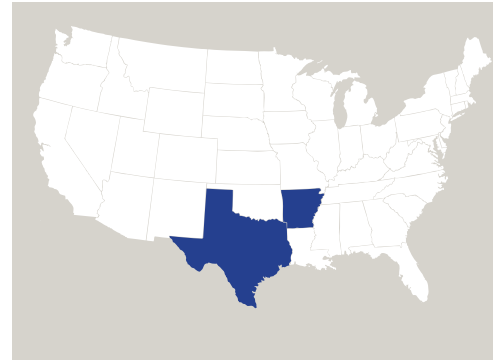


Greenwave Foods was founded in 2009.

Our team is passionate about healthy, great tasting food, holistic plant-based nutrition, environmental sustainability and keeping our world free of Genetically Modified (GMO) crops.

We also care very much about local sourcing, which lead us to a multi-year effort to grow and harvest edamame in the American Heartland.

We are very proud of our achievement, providing our customers with the highest quality super-premium edamame that are grown right here in the USA.



www.edazen.com


TAIWAN-CALIFORNIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in California




82,984 JOBS

Supported by investment from Taiwan-affiliated companies




35,513 JOBS

Supported by exports of goods to Taiwan



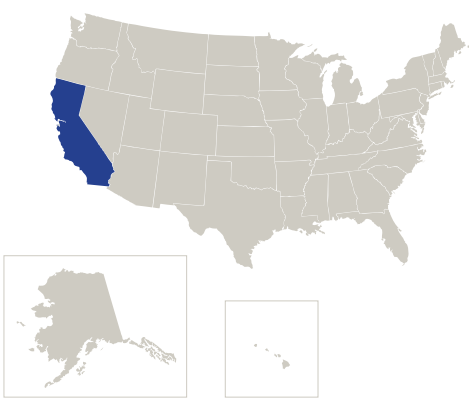
4,494 JOBS

Supported by exports of services to Taiwan



122,991 total jobs

supported by Taiwan in California



Trade and Investment Ties

\$9.5 billion

California's goods exports to Taiwan in 2024

\$9.9 billion

Investment from Taiwan to California

5th

Largest export market for California in the world

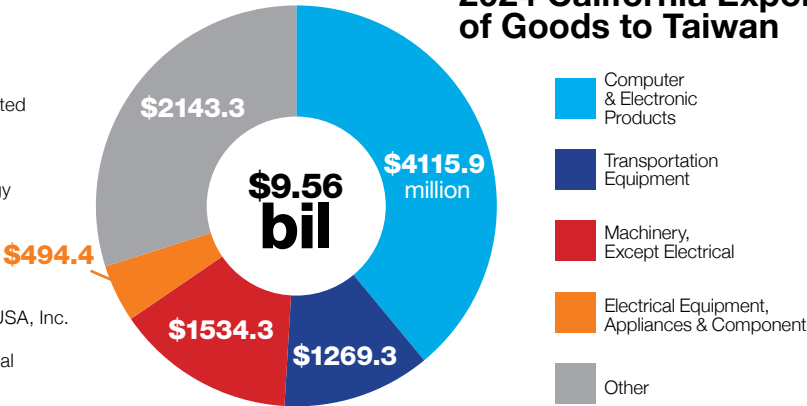
3rd

Largest market for California in Asia

Taiwan-Affiliated Companies Located in California

- 99 Ranch Market
 - Acer America Corp.
 - ADATA
 - ADLINK Technology
 - Advantech
 - AMAX Engineering Corporation
 - American Portwell Technology
 - ASE (U.S.) INC.
 - ASUS Computer International (America)
 - BizLink Technology
 - Carlsbad Technology Inc
 - Delta Electronics (Americas) Ltd.
- Din Tai Fung
 - Foxsemicon Integrated Technology Inc
 - Gigabyte Co.
 - Inventec
 - Kingston Technology
 - Lolicup USA
 - MediaTek Inc.
 - MSI
 - Panda Express
 - Phihong USA Corp.
 - Quanta Computer USA, Inc.
 - Sunon INC.
 - Sunrider International
 - Supermicro

2024 California Exports of Goods to Taiwan



ADATA TECHNOLOGY CO., LTD. USA

CHINO, CALIFORNIA



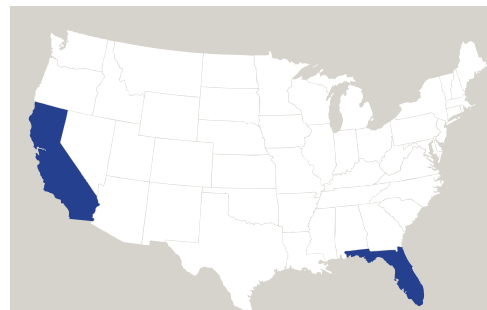
ADATA Technology Co., Ltd. is a well-known memory and storage device manufacturer based in Taiwan, founded in 2001 by Simon Chen. As one of the leading fabless electronic manufacturers globally, the company focuses on the development and production of consumer and industrial electronic storage devices. Currently, it is the second-largest DRAM module brand in the world.

The brand logo of ADATA is a hummingbird, symbolizing the company's spirit of "agility, efficiency, and innovation." ADATA's brand philosophy, "Innovate Today, Embrace Tomorrow," emphasizes the necessity of continuous innovation and evolution in the fast-changing technology industry.

ADATA places a strong emphasis on a people-centric approach, fostering a healthy, friendly, and sustainable work environment. The company has consistently earned accolades such as "Great Place to Work®" and "Asia's Best Employers," highlighting its commitment to employee well-being and career development.

ADATA is an internationally-oriented Taiwanese technology company that has successfully transformed from a traditional memory manufacturer into a diversified company offering multiple product lines and brands. Whether in product innovation, brand management, corporate social responsibility, or workplace culture, ADATA demonstrates strong ambition and execution. With the growth of AI, IoT, and green energy industries, ADATA is expected to continue expanding its global market and technological influence.

In order to expand its presence in the North American market, ADATA established a new 30,000-square-foot facility in Chino, Southern California, in July 2024. This new facility will serve as a hub for marketing, services, and warehousing, and the company has also increased its workforce, with nearly 100 employees across the United States.



www.adata.com/us

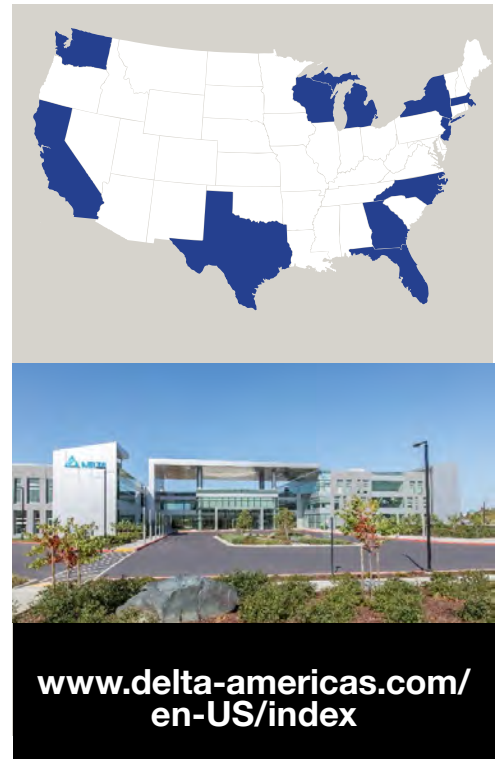
DELTA ELECTRONICS AMERICAS

FREMONT, CALIFORNIA



Founded in 1971, Delta is a global leader in power and thermal management solutions, committed to delivering innovative, clean, and energy-efficient technologies for a better tomorrow. Guided by its mission to address critical environmental challenges like climate change, Delta leverages its core strengths in power electronics and automation across three key business segments: Power Electronics, Automation, and Infrastructure.

Delta Americas supports a wide range of industries—including IT, communications, industrial automation, renewable energy, lighting, power tools, and electric vehicles. Its diverse product portfolio includes power supplies, DC brushless fans, visual displays, industrial automation systems, networking equipment, electronic components, and energy-efficient consumer and renewable energy solutions.



[www.delta-americas.com/
en-US/index](http://www.delta-americas.com/en-US/index)

GIGABYTE CO.

CITY OF INDUSTRY, CALIFORNIA

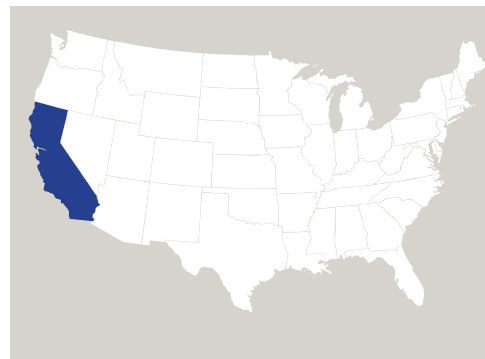
GIGABYTE™

GIGABYTE is an engineer, innovator, and leader in the tech world that offers a complete product and service portfolio of different scales to accelerate individuals and businesses in reaching their potential. With unique industry insights and strong eco-partnerships, GIGABYTE continues to expand its products and influence, enabling customers to facilitate AI implementation and future robotics, and align the advancement of computing with environment sustainability to "Upgrade Your Life."

The company applies its hardware expertise and patented innovations to provide top-tier PC products and peripherals to enrich users' gaming and creative experiences. It also offers flexible HPC servers, rack integration service, data center, cooling, and comprehensive AI products and solutions to empower enterprises' success with secure, stable, reliable, and diverse acceleration options.

The consumer product lineup includes motherboards, graphics cards, laptops, monitors, storage devices, and peripherals such as keyboards and computer mice. On the enterprise side, GIGABYTE offers product solutions in storage, cloud, edge, high-performance, and AI computing, as well as server and rack-mounted computing products, integrated data centers, and advanced cooling technologies. It also establishes close partnerships with key collaborators to jointly create use case scenarios in smart living and future robotics.

GIGABYTE has invested US\$60,000,000 and hired 180 professionals to establish its US headquarters in Los Angeles with functions of marketing, sales, customer services and logistics. Per growing market demand, GIGABYTE is expanding its local operation to tailor-made manufacture with an aim to meet gradually increasing customer needs.



www.gigabyte.com

SUPER MICRO COMPUTER INC.

SAN JOSE, CALIFORNIA



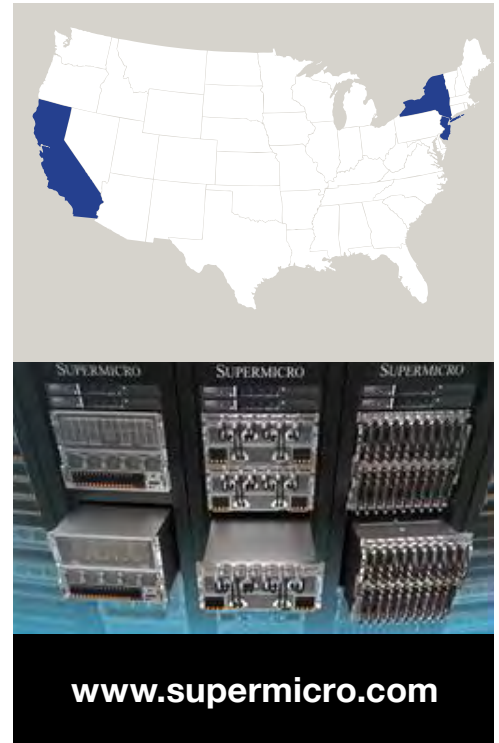
Supermicro (NASDAQ: SMCI) is a global leader in Application-Optimized Total IT Solutions. Founded and operating in San Jose, California, with manufacturing and operations in the Netherlands and Taiwan.

Supermicro is committed to delivering first-to-market innovation for Enterprise, Cloud, AI, and 5G/Telco/Edge IT Infrastructure. We are a Total IT Solutions manufacturer with server, AI, storage, IoT, switch systems, software, and support services. Supermicro's motherboard, power, and chassis design expertise further enables our development and production, enabling next-generation innovation from cloud to edge for our global customers. Our products are designed and manufactured in-house (in the US, Taiwan, and the Netherlands), leveraging global operations for scale and efficiency and optimized to improve TCO and reduce environmental impact (Green Computing). The award-winning portfolio of Server Building Block Solutions® allows customers to optimize for their exact workload and application by selecting from a broad family of systems built from our flexible and reusable building blocks that support a comprehensive set of form factors, processors, memory, GPUs, storage, networking, power, and cooling solutions (air-conditioned, free air cooling or liquid cooling).

Founded in 1993, Supermicro® is a global leader in high-performance, high-efficiency server technology and innovation is a premier provider of end-to-end green computing solutions and integration/support services for Data Center, Cloud Computing, Enterprise IT, Hadoop/Big Data, HPC and Embedded Systems worldwide.


The company ships to thousands of customers including distributors, value added resellers, system integrators, and original equipment manufacturers (OEMs) as well as through our direct sales, in over 100 countries providing them with the latest server technologies including optimal configurations of memory, CPU, I/O interfaces, thermal control, storage subsystems and system management tools.

System solutions cover a broad range of applications across world-class data center and cloud services, large scalable server farms, scientific and research supercomputing clusters, businesses with complex computing requirements (such as those in financial services, oil and gas exploration, and media and entertainment companies), industrial and Internet of Things (IoT) applications, medical equipment, digital security and surveillance and emerging low-power, high-density micro server markets.




TAIWAN-COLORADO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Colorado




257 JOBS

Supported by investment from Taiwan-affiliated companies




1,099 JOBS

Supported by exports of goods to Taiwan



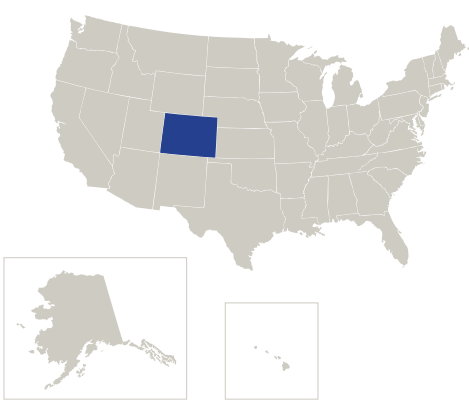
1,228 JOBS

Supported by exports of services to Taiwan



2,584 total jobs

supported by Taiwan in Colorado



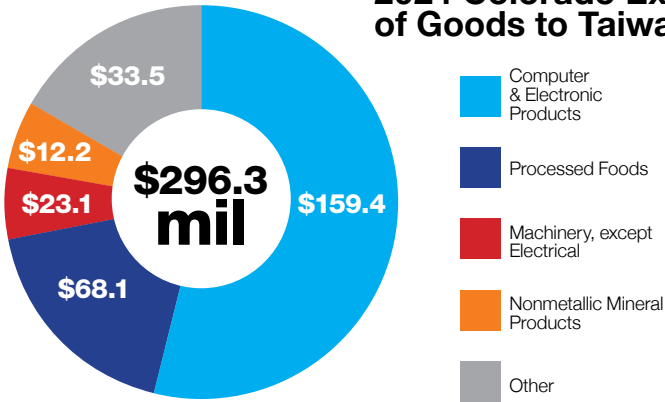
Trade and Investment Ties

\$296.3 million Colorado's goods exports to Taiwan in 2024	\$13.3 million Investment from Taiwan to Colorado
9th Largest export market for Colorado in the world	5th Largest market for Colorado in Asia

Taiwan-Affiliated Companies Located in Colorado


- Colorado Chinese News
- Yeh and Associates Inc.

2024 Colorado Exports of Goods to Taiwan




TAIWAN-CONNECTICUT ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Connecticut




30 JOBS

Supported by investment from Taiwan-affiliated companies




1,092 JOBS

Supported by exports of goods to Taiwan



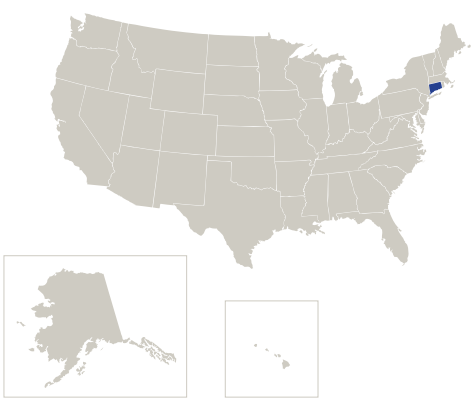
218 JOBS

Supported by exports of services to Taiwan



1,340 total jobs

supported by Taiwan in Connecticut



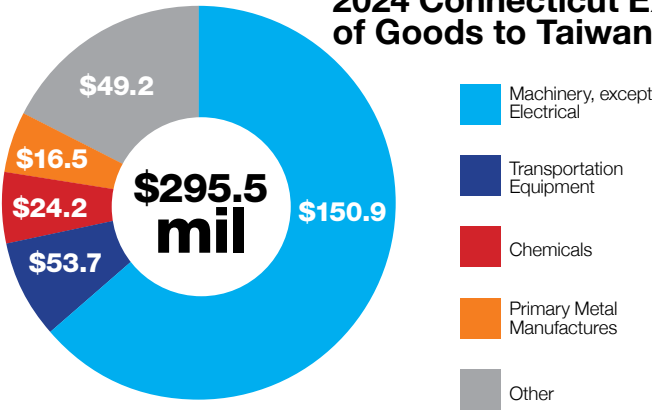
Trade and Investment Ties

\$295.5 million Connecticut's goods exports to Taiwan in 2024	\$3 million Investment from Taiwan to Connecticut
14th Largest export market for Connecticut in the world	5th Largest market for Connecticut in Asia

Taiwan-Affiliated Companies Located in Connecticut

- Hontek Technology
- LOGIKCO
- Yiviva

2024 Connecticut Exports of Goods to Taiwan



TAIWAN-DELAWARE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Delaware



612 JOBS

Supported by exports of goods to Taiwan



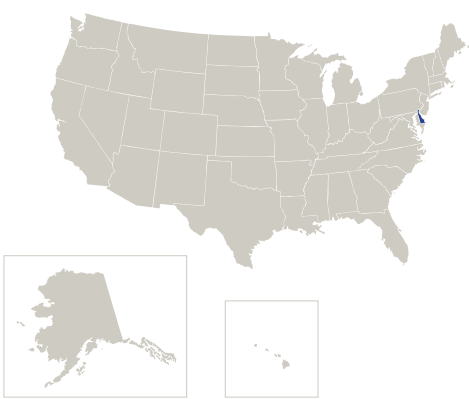
119 JOBS

Supported by exports of services to Taiwan



731 total jobs

supported by Taiwan in Delaware



Trade and Investment Ties

\$166.1 million

Delaware’s goods exports to Taiwan in 2024

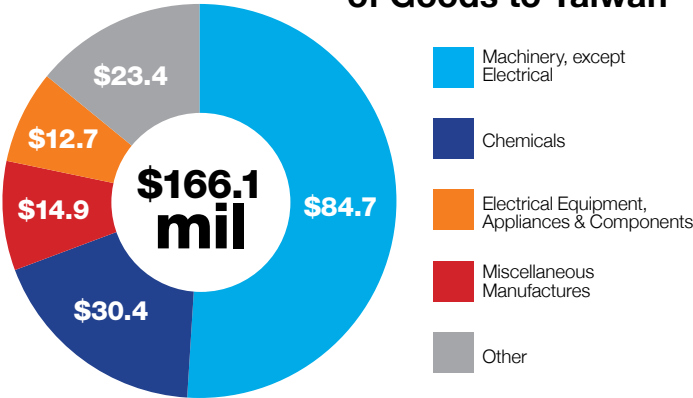
8th

Largest export market for Delaware in the world

4th


Largest market for Delaware in Asia

2024 Delaware Exports of Goods to Taiwan



TAIWAN-FLORIDA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Florida



1,320 JOBS

Supported by investment from Taiwan-affiliated companies




1,041 JOBS

Supported by exports of goods to Taiwan



2,841 JOBS

Supported by exports of services to Taiwan



5,202 total jobs

supported by Taiwan in Florida



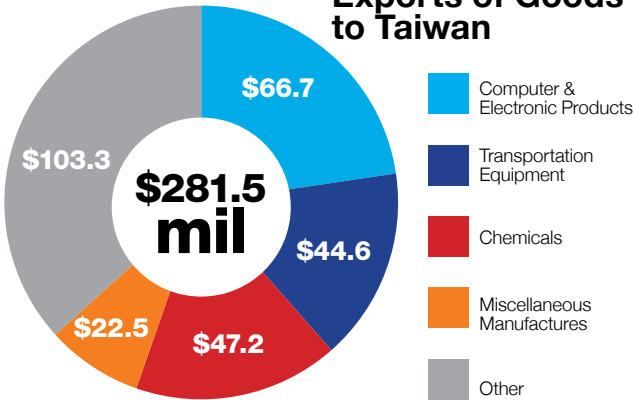
Trade and Investment Ties

\$281.5 million Florida's goods exports to Taiwan in 2024	\$270.4 million Investment from Taiwan to Florida
49th Largest export market for Florida in the world	13th Largest market for Florida in Asia

Taiwan-Affiliated Companies Located in Florida

- Adata Technology (USA) Co., Ltd.
 - Aker Technology USA Corporation
 - Amerasia Bank
 - Anewgo Collection
 - BENQ Latin America Corp.
 - BioTissue, INC.
 - BXC TECHNOLOGY INC./ ZOGIS
 - China Airline
 - Condiva Healthcare & Systems Inc.
 - Harvest Valley Inc.
 - Iview Technology
 - KEEN PERCEPTION INDUSTRIES INC.
 - King of Fans, Inc.
 - KUS USA
 - Kyle International Corp.
 - Lander Distributors Corp.
- Lee Fisher International, Inc
 - Lung-Meng Machinery (U.S.A.) Inc.
 - Merits Health Products, Inc.
 - Microlife USA, Inc.
 - Microtips Technology, L.L.C.
 - Morrison Express Corp. (U.S.A.)
 - Senao International Miami
 - Shou le Industrial Group
 - Siruba Latin America
 - Song-Chuan U.S.A. Inc.
 - Ta Chen International, Inc.
 - The Fatty Crab
 - TM GROUP
 - Transcend Information, Inc.
 - US-1 America, Inc.
 - Yang Enterprises, Inc

2024 Florida Exports of Goods to Taiwan



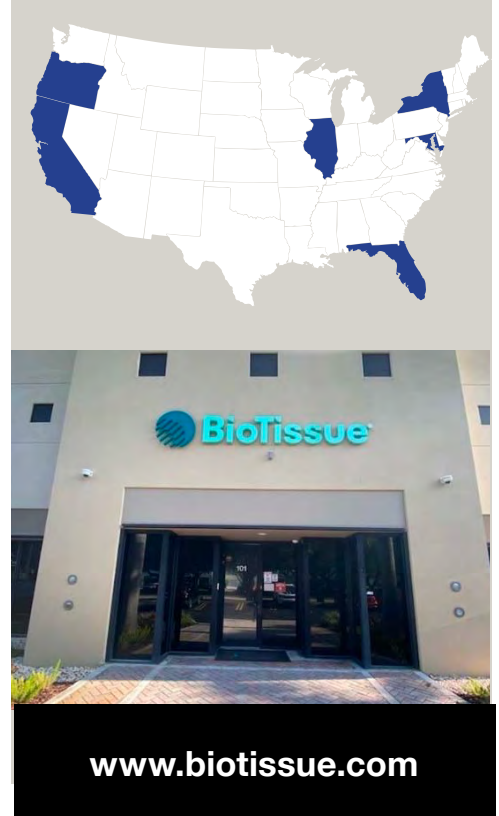
BIOTISSUE

MIAMI, FLORIDA



BioTissue is a trailblazer in regenerative medicine, transforming patient care through innovative therapies derived from human amniotic membrane and placental tissues. Since its founding in 1997, the company has helped over 900,000 patients heal more effectively, with its products backed by more than 400 peer-reviewed publications. These biologic solutions are grounded in science and designed to support physicians in treating complex wounds, chronic pain, and inflammation.

Driven by a mission to restore the body's natural healing potential, BioTissue leverages donated birth tissue to deliver anti-inflammatory, anti-scarring treatments that elevate recovery outcomes. Whether supporting post-operative healing or enhancing performance for elite athletes, BioTissue's evidence-based breakthroughs continue to redefine what high-performance healing looks like—today and for the future.



TAIWAN-GEORGIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Georgia



749 JOBS

Supported by investment from Taiwan-affiliated companies



3,277 JOBS

Supported by exports of goods to Taiwan



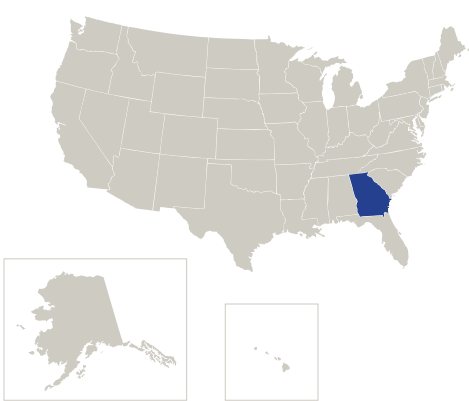
2,427 JOBS

Supported by exports of services to Taiwan



6,453 total jobs

supported by Taiwan in Georgia



Trade and Investment Ties

\$897 million

Georgia's goods exports to Taiwan in 2024

\$276 million

Investment from Taiwan to Georgia

17th

Largest export market for Georgia in the world

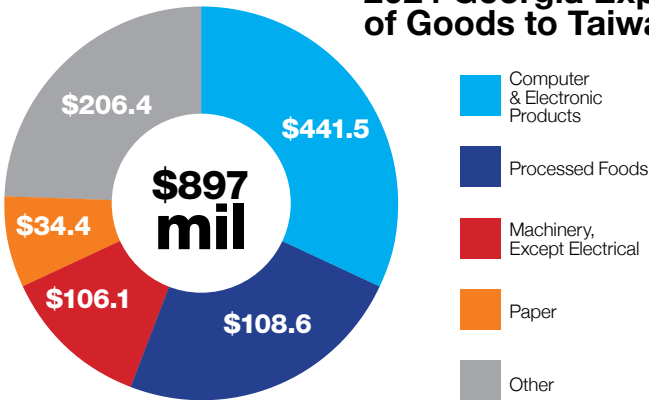
8th

Largest market for Georgia in Asia

Taiwan-Affiliated Companies Located in Georgia

- All Strong Industry Inc.
- Amniot Medical, Inc
- Baily International of Atlanta, INC
- Cambium Medical Technology
- Castles Technology International
- China Airlines
- Crystal Falls Golf Club Corp.
- Duro Tire & Wheel
- Eva Airways Corporation
- Evergreen America Corporation
- Evergreen-Logistics (U.S.A) Corp.
- GSI Technology
- HotSauce Technologies
- Iron CAD
- JJ International Inc
- Maxxis International-USA
- Maxzone Auto Parts Corp.
- Southern Grower, Inc.
- Taiwan Fu Hsing Industrial Co., Ltd.
- Wei-Chuan U.S.A. Inc.
- Western Green LLC
- Winmate
- Yang Ming America Corp

2024 Georgia Exports of Goods to Taiwan



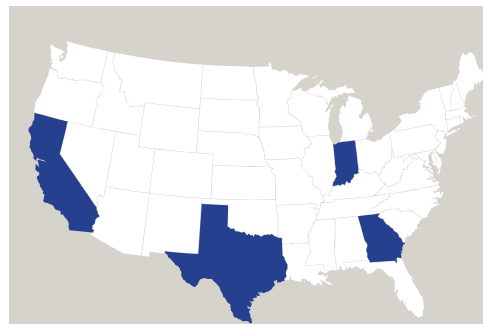
CHENG SHIN TIRE MAXXIS INTERNATIONAL

SUWANEE, GEORGIA



Maxxis, founded in Taiwan, began as a bicycle tire manufacturer and quickly expanded its product line to include tires for passenger cars, light trucks, ATVs, motorcycles, trailers, and more. Today, Maxxis operates across six continents, distributing to over 180 countries and employing more than 30,000 people worldwide.


Its global reach is powered by a robust manufacturing network, with facilities in Taiwan, China, Thailand, Vietnam, and India. Since opening its first North American distribution center in 1985, Maxxis has grown its U.S. footprint to over 500,000 square feet of warehouse space, strategically located in Atlanta, Los Angeles, Dallas/Fort Worth, and Indianapolis.



www.maxxis.com/us/


TAIWAN-HAWAII ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Hawaii




630 JOBS

Supported by investment from Taiwan-affiliated companies




33 JOBS

Supported by exports of goods to Taiwan



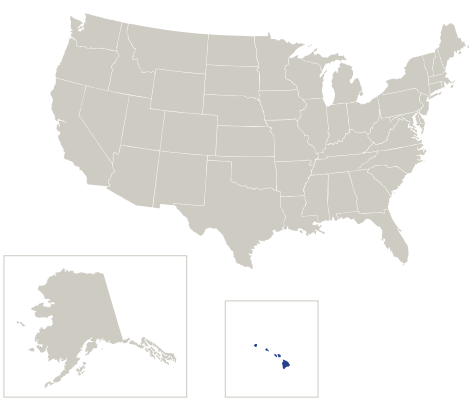
740 JOBS

Supported by exports of services to Taiwan



1,403 total jobs

supported by Taiwan in Hawaii



Trade and Investment Ties

\$9 million

Hawaii's goods exports to Taiwan in 2024

\$47.3 million

Investment from Taiwan to Hawaii

12th

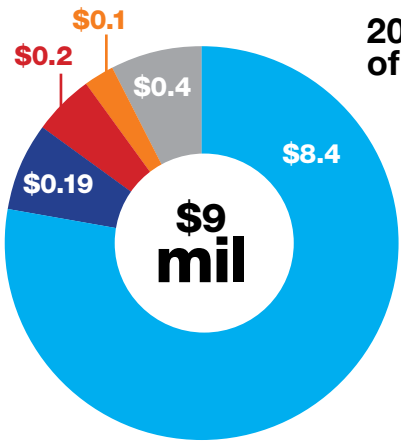
Largest export market for Hawaii in the world

8th

Largest market for Hawaii in Asia

Taiwan-Affiliated Companies Located in Hawaii

- 85°C Bakery Cafe
 - Aloha Data Services, Inc.
 - Auto X-Change, Inc.
 - Central Pacific Properties
 - Chiefly Company Ltd.
 - China Airlines
 - ControlPoint Surveying
 - Dragon Hawaii Tours & Travel
 - Engineering Partners, Inc.
 - Fumi's Kahuku Shrimp
- HK Construction Corp.
 - Ifang fruit tea
 - J.J. Bakery
 - Karat
 - Longevity International Enterprises Corporation
 - Meet Fresh
 - Ramada Plaza Waikiki
 - Tiiger Sugar
 - Tina's Creations Inc.




2024 Hawaii Exports of Goods to Taiwan

- Waste & Scrap
- Fish & Other Marine Products
- Processed Foods
- Transportation Equipment
- Other

TAIWAN-IDAHO ECONOMIC RELATIONS


Taiwan Contributing to Jobs in Idaho



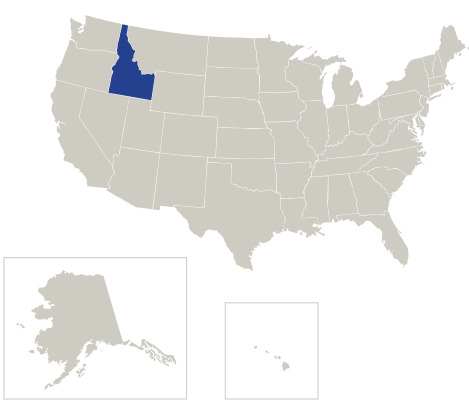
1,757 JOBS
Supported by exports of goods to Taiwan



329 JOBS
Supported by exports of services to Taiwan



2,086 total jobs
supported by Taiwan in Idaho



Trade and Investment Ties

\$473.4 million

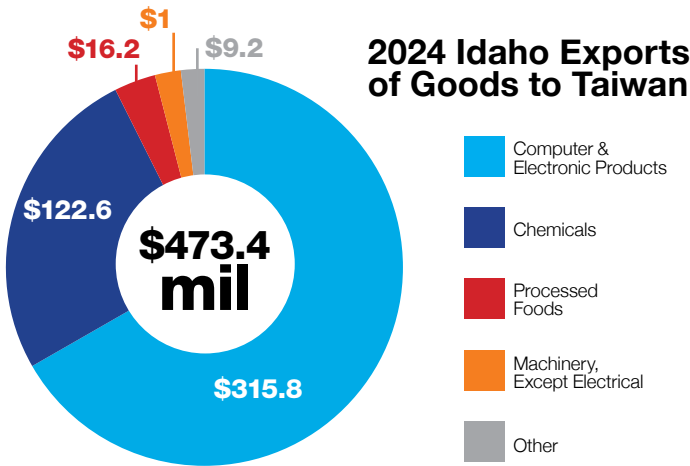
Idaho's goods exports to Taiwan in 2024

2nd

Largest export market for Idaho in the world

1st

Largest market for Idaho in Asia




TAIWAN-ILLINOIS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Illinois




1,218 JOBS

Supported by investment from Taiwan-affiliated companies



2,997 JOBS

Supported by exports of goods to Taiwan



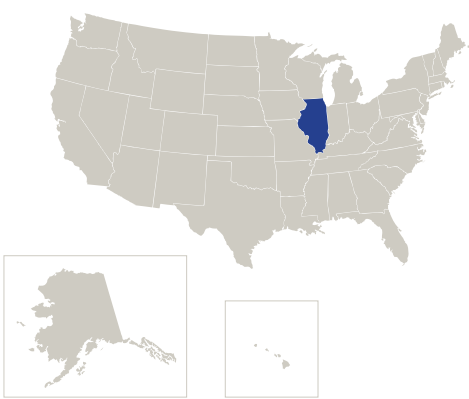
1,351 JOBS

Supported by exports of services to Taiwan



5,566 total jobs

supported by Taiwan in Illinois



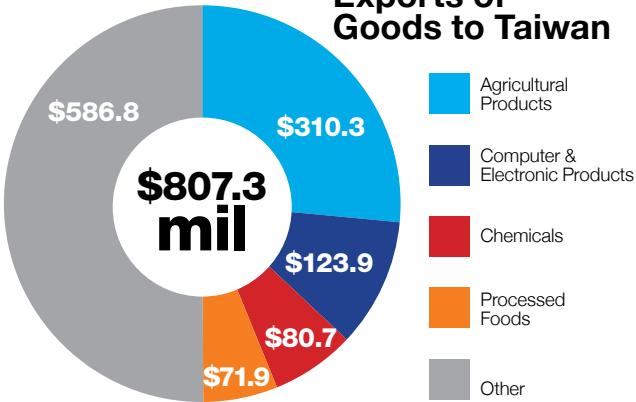
Trade and Investment Ties

\$807.3 million Illinois' goods exports to Taiwan in 2024	\$67.4 million Investment from Taiwan to Illinois
18th Largest export market for Illinois in the world	7th Largest market for Illinois in Asia

Taiwan-Affiliated Companies Located in Illinois

- 85°C Bakery Cafe
 - Acer Inc. (Acer Innovation)
 - Advantech Corporation
 - Apex Products LLC
 - APX Power Technology, LLC
 - Asia Dynamics Inc.
 - Broken Arrow Golf Club LLC
 - BV USA LLC
 - Cheetah Express Inc.
 - China Airlines
 - Crystal Windows & Door
 - Davalon LLC
 - De Amertek Corp.
 - Double Bond Chemical Ind.
 - Entropy International Inc., USA
 - Eva Air
- Evergreen Shipping Agency (America)
 - Forplax Chicago Inc.
 - Global OEM Corporation
 - Global Union
 - Hiwin Technologies Corp.
 - JND Customhouse Broker LLC
 - Kent International USA, Inc.
 - Leader Mutual
 - Lin & Lincoln CPA's Ltd
 - Mark Products
 - Maxzone Auto Parts Corp.
 - Mega Int'l Commercial Bank
 - Merry Richard Jewelers
 - Mogo Inc.
- Neosys Technology Inc.
 - Pactrans Air & Sea
 - Pan Reality
 - Passion Miles LLC
 - Phoenix Bean
 - RDI Inc.
 - Ridgeline Consultant LLC
 - Round-The-World Logistics
 - Shummi US LLC
 - Star Tek Alliance LLC
 - Taipei Café
 - Trust Air Cargo
 - U.S. Asia Group
 - United Central Orchids Inc.
 - US Acrylic
 - Wei-Chuan U.S.A. Inc.

2024 Illinois Exports of Goods to Taiwan



HIWIN TECHNOLOGIES CORP.

HUNTLEY, ILLINOIS

HIWIN®

Motion Control and System Technology

HIWIN Corporation is one of the world's leading manufacturers of linear motion components, positioning systems and automation solutions. Founded in 1989 by current CEO, Eric Y. T. Chuo through the merger of precision ballscrew manufactures in Taiwan and Germany, HIWIN Corporation is a fusion of European craftsmanship and Taiwanese manufacturing excellence. HIWIN has rapidly grown to have the largest selection of motion products in the industry.

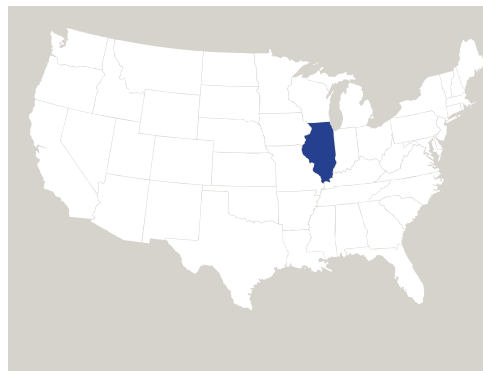
HIWIN Corporation North America

HIWIN Corporation's North American headquarters were established in 1992. Located in Huntley Illinois, HIWIN is a leading provider of linear motion components, solutions and engineering services in the US, Canada and Mexico. The company serves many major corporations in the region in a variety of industries including Machine Tools, Packaging, Aerospace, Energy and Medical and Biological Science and Semiconductor. The Huntley

HQ houses a large machining facility, labs for Quality, Engineering/R&D and Training, and a high-efficiency warehousing system. With consistent growth and investment in new technologies, HIWIN ensures best-in-class manufacturing, delivery and service to its North American customers.

Globally Networked for Comprehensive R&D and Support Excellence


With 7,000 employees worldwide and 13 subsidiaries across the globe, HIWIN maintains a highly integrated network for Sales, Manufacturing, R&D and Customer Support. HIWIN products are the result of decades of painstaking dedication to research and development. Since 1989 the company has established 8 R&D centers around the world and holds over 2760 patents in 34 countries. The company continues to develop cutting edge technologies to satisfy its customers' ever evolving automation needs. With highly trained global resources, HIWIN has positioned itself to ensure its customers receive comprehensive services and unmatched support. HIWIN is the first manufacturer of linear motion and motion control products to receive both ISO-9001 and ISO-14001 certifications and is an award winning, technology innovator with highly automated, state-of-the-art manufacturing processes to ensure manufacturing efficiency and product quality second to none.



www.hiwin.com


TAIWAN-INDIANA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Indiana




1,090 JOBS

Supported by investment from Taiwan-affiliated companies




977 JOBS

Supported by exports of goods to Taiwan



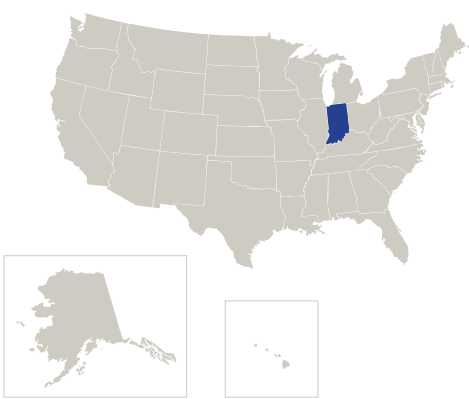
731 JOBS

Supported by exports of services to Taiwan



2,798 total jobs

supported by Taiwan in Indiana



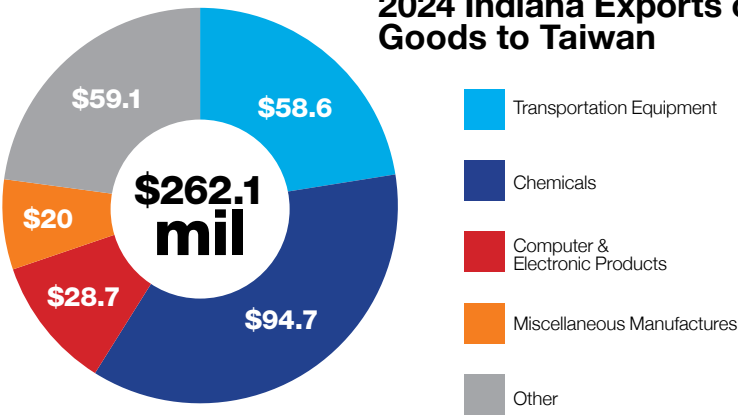
Trade and Investment Ties

\$262.1 million Indiana's goods exports to Taiwan in 2024	\$15.9 million Investment from Taiwan to Indiana
24th Largest export market for Indiana in the world	9th Largest market for Indiana in Asia

Taiwan-Affiliated Companies Located in Indiana

- Belkin Logistics
 - Compal USA (Indiana)
 - GeoVision Inc
 - Kamaya, Inc.
 - Kenda Tires
 - Maxxis
 - Mediatek
 - Optimal EV
 - Pegatron Technology Service Inc.
 - Q-Edge Corp. (Foxconn Indiana)
 - Sun Polymers International
- Telamon
 - WKP HITECH USA, Inc.

2024 Indiana Exports of Goods to Taiwan



TELAMON

CARMEL, INDIANA



Telamon Corporation's goal is to simplify business by increasing efficiency and streamlining operations for our customers. Established in 1985, Telamon specializes in solutions for telecommunication networks, wireline, wireless and industrial assembly focusing on wire harness, manufacturing, kitting and assembly. Based in Carmel, Indiana, Telamon operates in thirteen locations.

Telamon, the Greek word for "support," is the largest private minority-owned company headquartered in Indiana. The company continuously exceed customer standards and expectations in both quality and delivery and have been recognized globally through numerous awards and certifications.

Telamon's Telecom Solutions division delivers everything from supply chain services to high-quality engineering, installation, integration, and logistics and supply chain services to customers in many market areas.

Telamon's Industrial Solutions business unit encompasses two major areas of emphasis with a common goal of providing the most responsive and effective solutions to address the needs of our customers.

Driven by the highest quality standards in the automotive safety industry, Telamon's wire harness business enables connectivity for today's and tomorrow's next generation vehicle mobility solutions.


Telamon's kitting and assembly business removes roadblocks and improves efficiency for our customers with the delivery of high quality industrial assemblies and part kits.

Telamon Industrial Solution's mission is to provide exceptionally high quality and responsive solutions to enable our customers' continued success.




TAIWAN-IOWA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Iowa




23 JOBS

Supported by investment from Taiwan-affiliated companies




476 JOBS

Supported by exports of goods to Taiwan



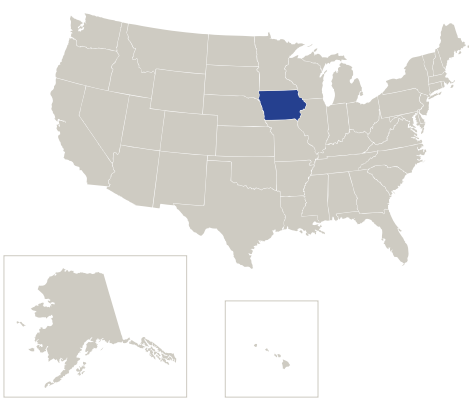
298 JOBS

Supported by exports of services to Taiwan



797 total jobs

supported by Taiwan in Iowa



Trade and Investment Ties

\$128.9 million

Iowa's goods exports to Taiwan in 2024

\$7 billion

Investment from Taiwan to Iowa

8th

Largest export market for Iowa in the world

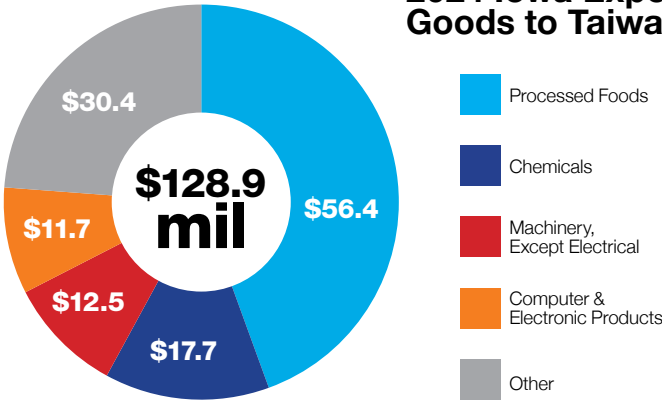
6th

Largest market for Iowa in Asia

Taiwan-Affiliated Companies Located in Iowa


- C K International
- Formosa Food

2024 Iowa Exports of Goods to Taiwan




TAIWAN-KANSAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Kansas




5,080 JOBS

Supported by investment from Taiwan-affiliated companies



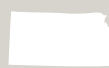
1,144 JOBS

Supported by exports of goods to Taiwan



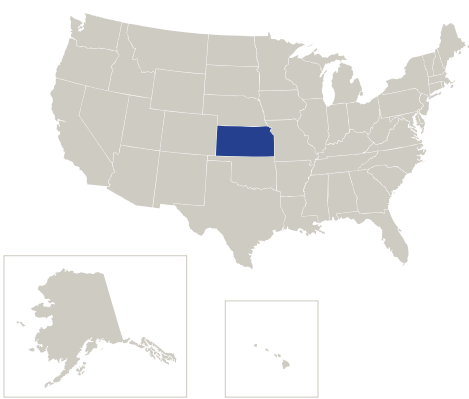
532 JOBS

Supported by exports of services to Taiwan



6,756 total jobs

supported by Taiwan in Kansas



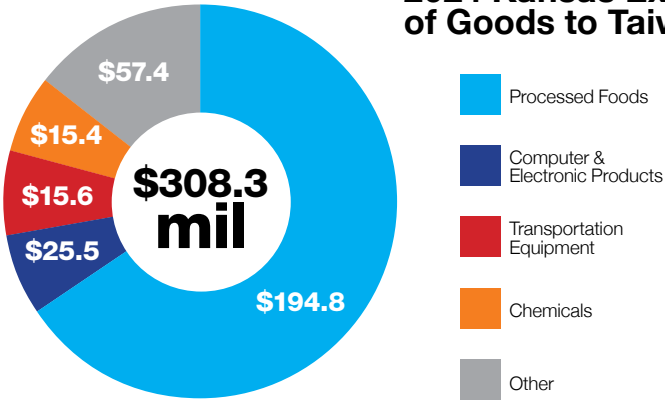
Trade and Investment Ties

\$308.3 million Kansas' goods exports to Taiwan in 2024	\$7.9 billion Investment from Taiwan to Kansas
12th Largest export market for Kansas in the world	5th Largest market for Kansas in Asia

Taiwan-Affiliated Companies Located in Kansas


- Garmin
- Hyper Tech Computers
- Sun Marble Company

2024 Kansas Exports of Goods to Taiwan




TAIWAN-KENTUCKY ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Kentucky




20 JOBS

Supported by investment from Taiwan-affiliated companies




1,220 JOBS

Supported by exports of goods to Taiwan



699 JOBS

Supported by exports of services to Taiwan



1,939 total jobs

supported by Taiwan in Kentucky



Trade and Investment Ties

\$328.4 million

Kentucky’s goods exports to Taiwan in 2024

\$20 million

Investment from Taiwan to Kentucky

20th

Largest export market for Kentucky in the world

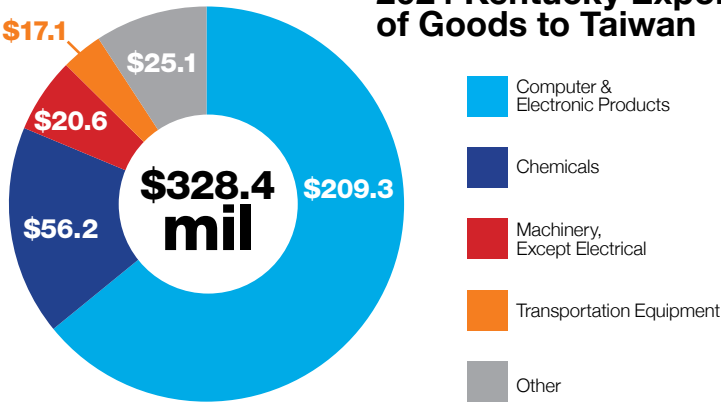
9th

Largest market for Kentucky in Asia

Taiwan-Affiliated Companies Located in Kentucky


- Conntek Integrated Solution Inc.
- Sunspring Metal Corporation

2024 Kentucky Exports of Goods to Taiwan




TAIWAN-LOUISIANA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Louisiana




1,240 JOBS

Supported by investment from Taiwan-affiliated companies




2,715 JOBS

Supported by exports of goods to Taiwan



581 JOBS

Supported by exports of services to Taiwan



4,536 total jobs

supported by Taiwan in Louisiana



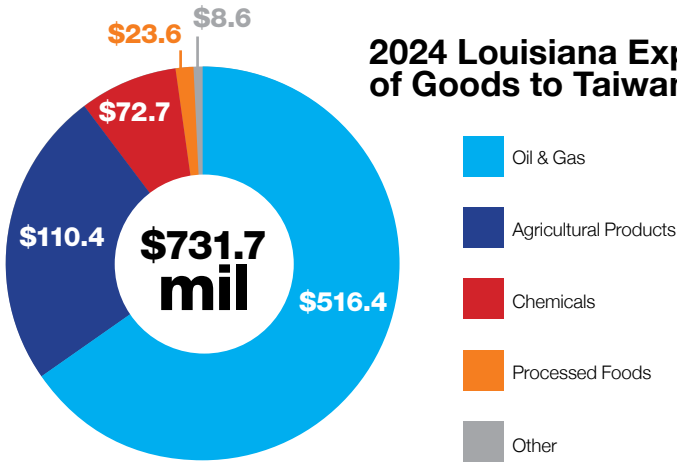
Trade and Investment Ties

\$731.7 million Louisiana's goods exports to Taiwan in 2024	\$9.5 billion Investment from Taiwan to Louisiana
30th Largest export market for Louisiana in the world	6th Largest market for Louisiana in Asia

Taiwan-Affiliated Companies Located in Louisiana

- Formosa Plastics Corporation
- Nan Ya Plastics
- Westlake Corporation

2024 Louisiana Exports of Goods to Taiwan



TAIWAN-MAINE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Maine



104 JOBS

Supported by exports of goods to Taiwan



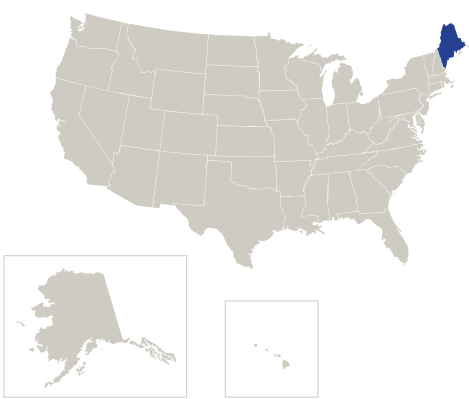
380 JOBS

Supported by exports of services to Taiwan



484 total jobs

supported by Taiwan in Maine



Trade and Investment Ties

\$28.9 million

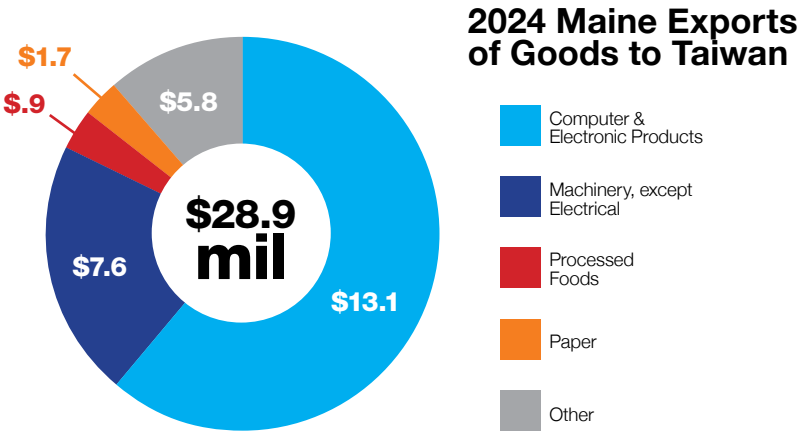
Maine's goods exports to Taiwan in 2024

22nd

Largest export market for
Maine in the world


9th

Largest market for
Maine in Asia




TAIWAN-MARYLAND ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Maryland




851 JOBS

Supported by investment from Taiwan-affiliated companies




810 JOBS

Supported by exports of goods to Taiwan



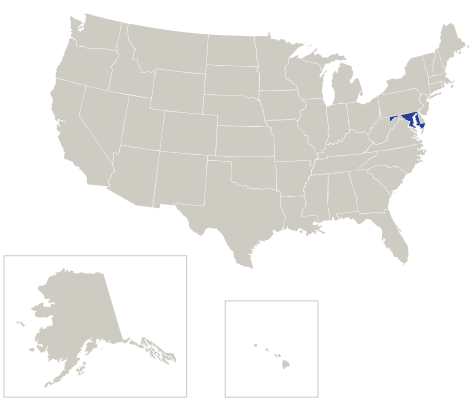
4,313 JOBS

Supported by exports of services to Taiwan



5,974 total jobs

supported by Taiwan in Maryland



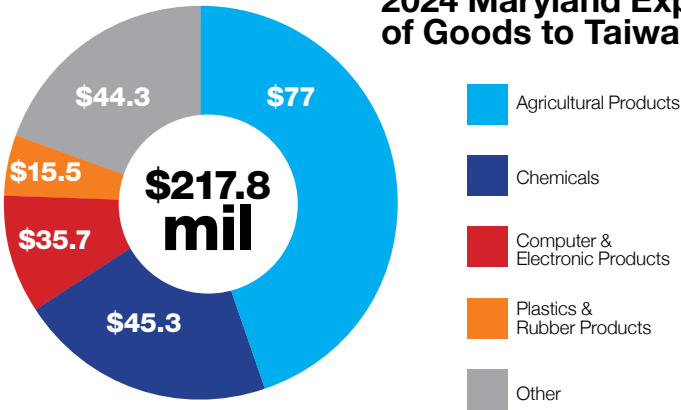
Trade and Investment Ties

\$217.8 million Maryland's goods exports to Taiwan in 2024	\$37.2 million Investment from Taiwan to Maryland
18th Largest export market for Maryland in the world	7th Largest market for Maryland in Asia

Taiwan-Affiliated Companies Located in Maryland

- ADE Consulting, LLC
- Bora pharmaceuticals
- DSFederal
- Fortune Mortgage
- Sabra, Wang & Associates, Inc.
- Solid Gold, Inc.
- Trensend Information, Inc.
- Upright Planning, LLC

2024 Maryland Exports of Goods to Taiwan



BORA PHARMACEUTICALS

BALTIMORE, MARYLAND



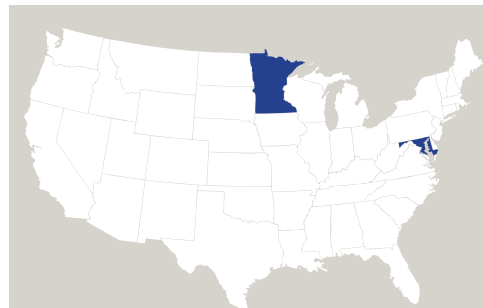
Bora Pharmaceuticals Co., Ltd. ("Bora", TWSE: 6472) successfully acquired Emergent BioSolutions' ("Emergent", NYSE: EBS) sterile manufacturing facility in Baltimore-Camden, Maryland, in June 2024.

This acquisition strengthens Bora's presence in the U.S. following its earlier purchase of Upsher-Smith Laboratories, a Minnesota-based generics manufacturer. It marks a key milestone in the Company's strategic expansion into sterile drug manufacturing and broadening its North American footprint.

The 87,000-sq. ft. facility provides sterile injectable drug product manufacturing services, offering clinical and commercial non-viral aseptic fill/finish capabilities across four fill lines, including lyophilization, vial filling, and pre-filled syringe filling.

This acquisition enhances Bora's drug substance and drug product capabilities and complements Bora Biologics, its biologics development and manufacturing arm.

About Bora: Founded in 2007, Bora Pharmaceuticals Co., Ltd. is Taiwan's largest pharmaceutical manufacturer, supplying over 100 countries worldwide. Bora aims to be a global leader in pharmaceutical manufacturing, delivering quality, efficiency, and reliability to its clients.



www.boracdmo.com

TAIWAN-MASSACHUSETTS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Massachusetts



1,743 JOBS

Supported by investment from
Taiwan-affiliated companies



2,790 JOBS

Supported by exports
of goods to Taiwan



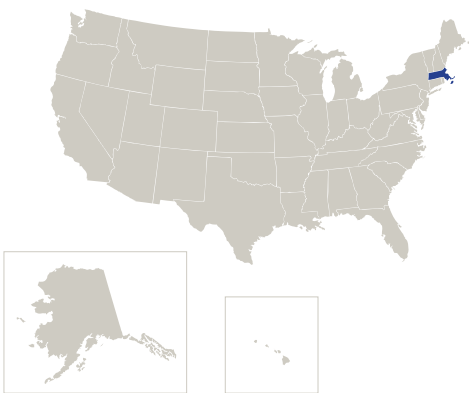
767 JOBS

Supported by exports
of services to Taiwan



5,300
total jobs

supported by Taiwan
in Massachusetts



Trade and Investment Ties

\$763.3 million

Massachusetts' goods
exports to Taiwan in 2024

\$1.1 billion

Investment from Taiwan
to Massachusetts

15th

Largest export market for
Massachusetts in the world

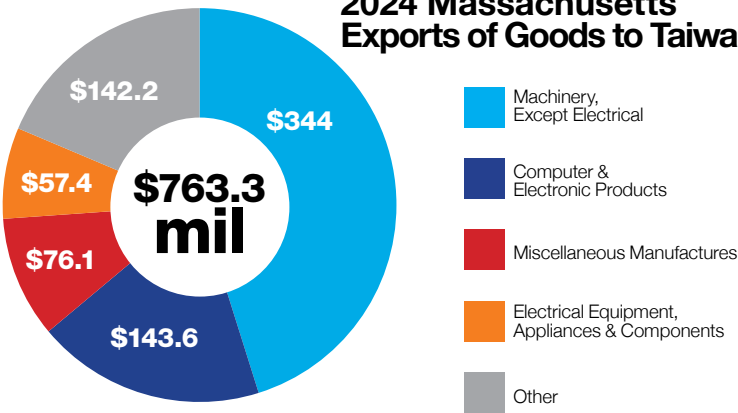
5th

Largest market for
Massachusetts in Asia

Taiwan-Affiliated Companies Located in Massachusetts

- AB Biosciences, Inc.
- ACBEL Polytech (USA) Inc.
- Advanced Semiconductor Engineering
- Advanced Semiconductor
- AST Products, Inc.
- Delta Electronic Ltd.
- Diamond Windows and Doors
- Dimerco Express Corp.
- E Ink Corp.
- InfoTree Inc.
- Mascon
- MediaTek USA Inc.
- MFG.
- Nova Biomedical Corp.
- PharmaEssentia Corp.
- Shinemound Enterprise Inc.
- Teratech Corp.
- TSMC North America, East Region

2024 Massachusetts Exports of Goods to Taiwan



E INK

BILLERICA, MASSACHUSETTS



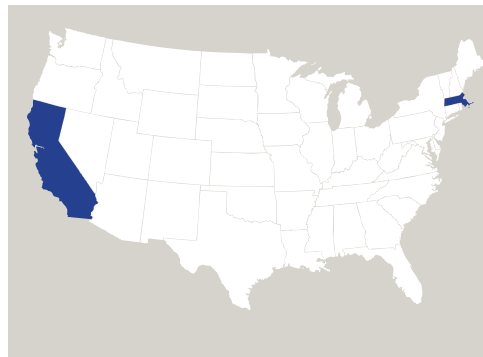
E Ink is the originator, pioneer and commercial leader in ePaper technology. The company delivers its advanced display products to the world's most influential brands and manufacturers, enabling them to install extremely durable, low power displays in previously impossible or unimaginable applications and environments.

E Ink encompasses the combined E Ink Corporation, which was spun out of the MIT Media Lab in 1997 to commercialize electronic ink and EPD technology, and Prime View International, which was established in 1992 as the first TFT LCD company in Taiwan, focusing on high quality small-to-medium-sized TFT LCDs. In 2009, Prime View acquired E Ink Corporation to further integrate and expand the EPD supply chain and the new combined companies were branded as E Ink.

E Ink's corporate philosophy centers around delivering revolutionary products, excellent user experiences, and environmental benefits through advanced technology development. E Ink has pledged reaching NetZero by 2040 and RE100 by 2030 and is committed to joining international initiatives related to carbon reduction. The Company participates in programs such as RE 100, EP 100, The Climate Pledge, and SBTi science-based targets. E Ink has adopted the TCFD framework to disclose financial impacts of climate-related risks and opportunities.

In 2021, E Ink was identified as having 99.98% Green Revenue, according to the evaluation of the Green Revenue 2.0 Data Model by FTSE Russell under the Energy Management Efficiency IT Process sub-sector.

In 2022, E Ink announced they were named one of the Asia-Pacific Climate Leaders; that they were the first display company to reach RE20, and that they are a member of the Down Jones Sustainability Indices, listed in the DJSI World Index and Emerging Markets Index. Also in 2022, E Ink was the first display company to be awarded the Dark Sky Certification by the International Dark Sky Association.



www.eink.com

PHARMAESSENTIA

BURLINGTON, MASSACHUSETTS

PharmaEssentia

PharmaEssentia (TWSE: 6446), headquartered in Taipei, Taiwan, is a global and rapidly growing biopharmaceutical innovator. Leveraging deep expertise and proven scientific principles, PharmaEssentia aims to deliver effective new biologics for challenging diseases in the areas of hematology, oncology, and immunology with one approved product and a diversified pipeline.

Founded in 2003 by a team of Taiwanese American executives and renowned scientists from U.S. biotechnology and pharmaceutical companies, the company has grown into a global presence with operations in the U.S., Japan, China, and Korea, and a world-class biologics production facility in Taichung, Taiwan. With over 700 employees across its subsidiaries, PharmaEssentia continues to expand.

In the U.S., the company has established both Commercial Operations and PharmaEssentia Innovation and Research Center (PIRC) in Massachusetts, supported by a team of over 220 professionals.


The company's first commercialized product, Besremi®, received FDA approval in November 2021 for the treatment of adults with polycythemia vera (PV). Besremi® has also been approved for the treatment of PV in the EU, Taiwan, Japan, South Korea, China, Macau, Malaysia, and Singapore. PharmaEssentia is currently conducting a global phase III study for the treatment of essential thrombocythemia (ET) as the second indication for Ropeginterferon alpha-2b.

PharmaEssentia is dedicated to addressing unmet medical needs, pioneering new drug development and technologies, and providing patients with access to affordable and effective treatments. To support this mission, the company has invested over US\$327 million into its U.S. business operations.




TAIWAN-MICHIGAN ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Michigan




904 JOBS

Supported by investment from Taiwan-affiliated companies




955 JOBS

Supported by exports of goods to Taiwan



890 JOBS

Supported by exports of services to Taiwan



2,749 total jobs

supported by Taiwan in Michigan



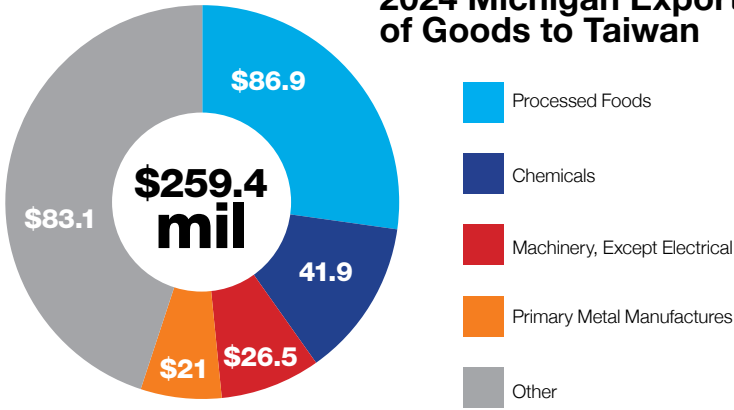
Trade and Investment Ties

\$259.4 million Michigan's goods exports to Taiwan in 2024	\$68 million Investment from Taiwan to Michigan
26th Largest export market for Michigan in the world	11th Largest market for Michigan in Asia

Taiwan-Affiliated Companies Located in Michigan

- APS Elastomers
 - Asia Forging Supply
 - AUO Corporation America
 - Aurora Seiki Machinery LLC
 - Beet Analytics Technology
 - CMAI Industries, Inc.
 - Chroma ATE
 - DAE Controls LLC
 - Delta Electronics (Automotive) Americas Ltd.
 - E-Lan Car Components (USA) Inc
 - EOI PIONEER INC.
 - FFG
 - Innolux USA INC.
 - ISOQA Technical Service Co.
 - Kenmos Auto Parts (USA) LLC
- Leapers
 - Logic Solutions
 - Macauto USA, Inc.
 - Max Mothes LLC (SUMEKO)
 - Moldex3D
 - Optimal EV
 - Paul Lee Agency Inc.
 - QADC Corporation
 - REPON (USA), INC.
 - Taigene Company USA, LLC.
 - Tung Thih Electronic USA Co., Inc.
 - TYC America
 - Ying Han Technology (USA), INC
 - Youngs Travel

2024 Michigan Exports of Goods to Taiwan



FAIR FRIEND GROUP

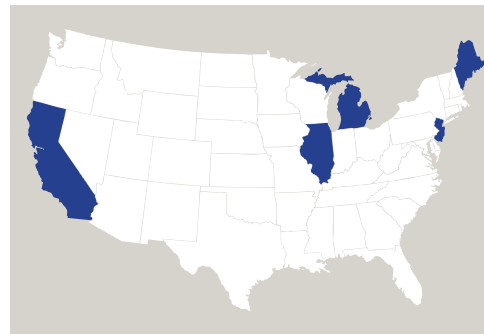
STERLING HEIGHTS, MICHIGAN



Fair Friend Group (FFG) was established in 1979 with the founding principles of reliability, growth, continuous advancement, best in quality, and strive for excellence. FFG consists of three major divisions of businesses: (1) Machine Tool Division, (2) Industry Equipment Division, and (3) Green Energy Division

FFG's product range includes CNC machine tools, power tools, forklifts, construction machinery, parking garage equipment, pneumatic equipment, LCD monitors & TV, solar cell conductive adhesives, LED lighting, magnesium alloy forging, and testing equipment for semiconductors & LED wafers. FFG has 98 production and operational bases worldwide collaborating together to share the group's global resources. Transforming from dealer to manufacturer and from traditional industry to high-tech industry enabled FFG to advance not only in management and technology but also in the quality of products and services that meet or surpass international standards.

FFG's operations in the US is headquartered in Sterling Heights, MI with additional facilities in Saginaw, MI, Port Huron, MI, Fenton, MI, Newark, NJ, Los Angeles, CA, Kennebunk, ME and Chicago IL. FFG's facilities in the United States employ more than 300 employees in Michigan, Illinois, and New Jersey combined. FFG's operations in the US provide machine tool and power transmission equipment that are vital to the manufacturing and industrial sectors. Our customers include GM, Ford, FCA, Cummins Engine, American Axles, Boeing, Airbus, and many more.



www.ffg-tw.com

MOLDEX3D NORTHERN AMERICA

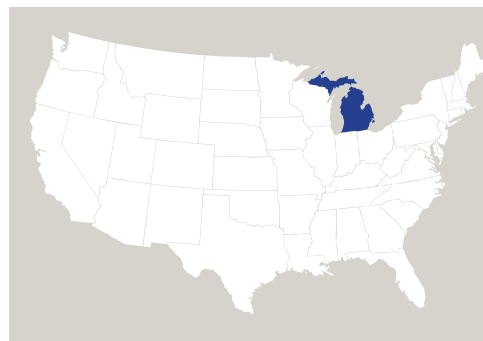
FARMINGTON HILLS, MICHIGAN



CoreTech System Co., Ltd. (Moldex3D) has been providing the professional CAE analysis solution “Moldex” series for the plastic injection molding industry since 1995, and the current product “Moldex3D” is marketed worldwide.

Committed to providing advanced technologies and solutions to meet industrial demands, Moldex3D not only developed the first mold-filling simulation software on Microsoft Windows platform, but also pioneered the launch of true three-dimensional meshing technology in the market. Started out as an academic project in Taiwan, Moldex3D has taken a strong foothold in Greater China and progressively expanded into the rest of Asia, Europe and Americas markets. Since the founding of the company, Moldex3D has been growing rapidly with 9 offices and more than 130 channel partners worldwide, servicing over a thousand customers across various industries.

With the rising demands from North American market, Moldex3D decided to set up its US office -- Moldex3D Northern America in Detroit, Michigan in 2010 to better service customers in the region. Over the course of 9 years, the company has experienced a strong growth in service requests and sales revenue. The company now employs a team of 15 highly-trained professionals in its Detroit office. An increase in manpower and a branch office is in the future plan of the company for the growing business activities and the thriving business growth.



www.moldex3d.com

TAIWAN-MINNESOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Minnesota



828 JOBS

Supported by investment from
Taiwan-affiliated companies



2,381 JOBS

Supported by exports
of goods to Taiwan



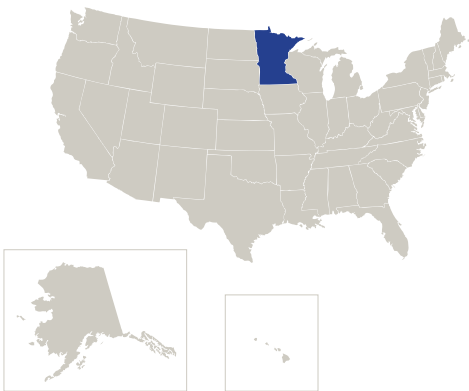
544 JOBS

Supported by exports
of services to Taiwan



**3,753
total jobs**

supported by Taiwan
in Minnesota



Trade and Investment Ties

\$641.5 million

Minnesota's goods
exports to Taiwan in 2024

\$331.9 million

Investment from Taiwan
to Minnesota

9th

Largest export market for
Minnesota in the world

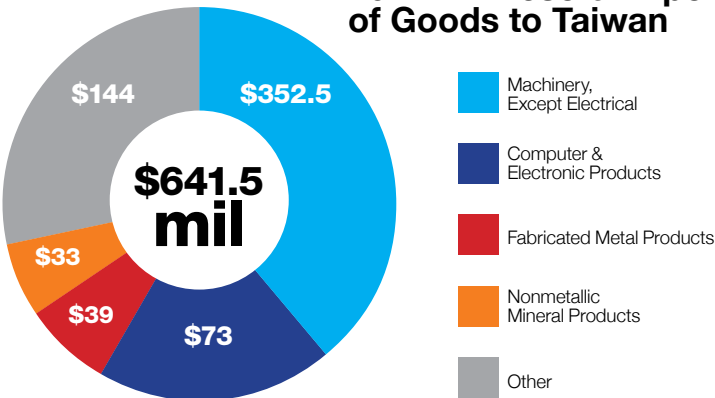
4th

Largest market for
Minnesota in Asia

Taiwan-Affiliated Companies Located in Minnesota

- Bora Pharmaceuticals
- Celadon System Inc.
- Cyber Power Systems (USA), Inc.
- EQUUS
- Itasca Technology Inc.
- Katun Corporation
- T3 Scientific LLC
- Vincent Wang Cuisine

2024 Minnesota Exports of Goods to Taiwan



BORA PHARMACEUTICALS

MAPLE GROVE, MINNESOTA

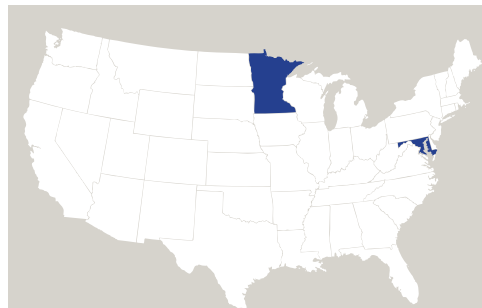


In early 2024, Bora Pharmaceuticals Co., Ltd. ("Bora", TWSE: 6472) announced and completed the acquisition of Upsher-Smith Laboratories, Inc. ("Upsher-Smith"), a Minnesota-based generics manufacturer, from Sawai Group Holdings Co., Ltd. (JP) and Sumitomo Corporation of Americas. The total amount of this acquisition was up to US\$210 million.

Upsher-Smith has a diversified portfolio of 48 generic products and operates manufacturing facilities in Minnesota. These facilities are equipped to produce a broad range of dosage forms, including oral solids, powders (oral and topical), liquids, and packaging. This acquisition not only strengthens Bora's capacity to support its Contract Development and Manufacturing Organization (CDMO) business, but also completes its capabilities to serve customers across the entire U.S. market.

Later in 2024, Bora expanded its U.S. footprint further by acquiring Emergent BioSolutions' sterile manufacturing facility in Baltimore-Camden, Maryland, as well as Pyros Pharmaceuticals, Inc., a specialty pharmaceutical company focused on treatments for rare diseases.

About Bora: Founded in 2007, Bora Pharmaceuticals Co., Ltd. is Taiwan's largest pharmaceutical manufacturer, serving over 100 countries worldwide. Bora aims to be a global leader in pharmaceutical manufacturing, delivering high-quality, efficient, and reliable solutions to its clients.



www.boracdmo.com

CYBERPOWER

SHAKOPEE, MINNESOTA

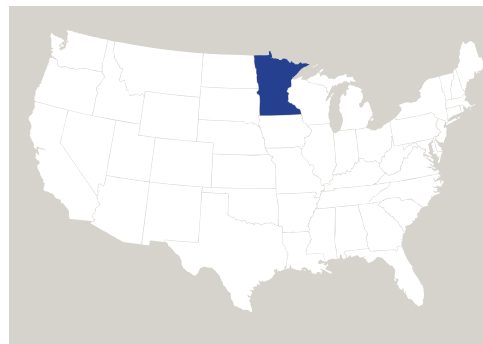
CyberPower®

CyberPower is a global manufacturer of uninterruptible power supply (UPS) systems. UPS systems are used broadly in desktops, servers, and data centers and are vital to the IT sector. CyberPower also manufactures power distribution units (PDUs), surge protectors, mobile charging devices and Fiber-to-the-Premise (FTTx) power solutions.

CyberPower is the fastest growing brand of UPS systems for the home and office market in the US and is among the top ten UPS power protection companies worldwide. CyberPower has pioneered energy efficiency in the industry by offering over 125 ENERGY STAR® qualified UPS systems. CyberPower has been recognized by numerous IT channel publications, including CRN and ChannelPro magazines. The company has been identified as a Top 20 Infrastructure Provider in the Data Center 100 list published by CRN magazine for 5 consecutive years (2011-2015).

CyberPower has integrated R&D, production, and distribution capabilities within the company to manage and monitor the quality of each product through and every step of the process.

CyberPower was founded in 1997 establishing corporate locations in both Taiwan and the United States. It has since then expanded its footprint to Japan, China, India, France, Germany, Russia, the Netherlands, and Mexico. The company is a trusted supplier to major resellers worldwide including: Best Buy, Wal-Mart, Amazon, Staples, CDW, Costco, and more.



www.cpsww.com

TAIWAN-MISSISSIPPI ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Mississippi



751 JOBS

Supported by investment from
Taiwan-affiliated companies



743 JOBS

Supported by exports
of goods to Taiwan



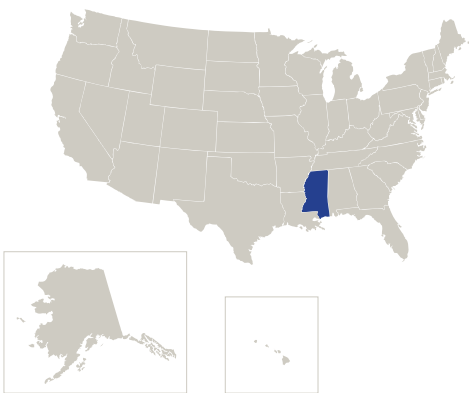
587 JOBS

Supported by exports
of services to Taiwan



**2,081
total jobs**

supported by Taiwan
in Mississippi



Trade and Investment Ties

\$201 million

Mississippi's goods exports
to Taiwan in 2024

\$40.2 million

Investment from Taiwan
to Mississippi

14th

Largest export market for
Mississippi in the world

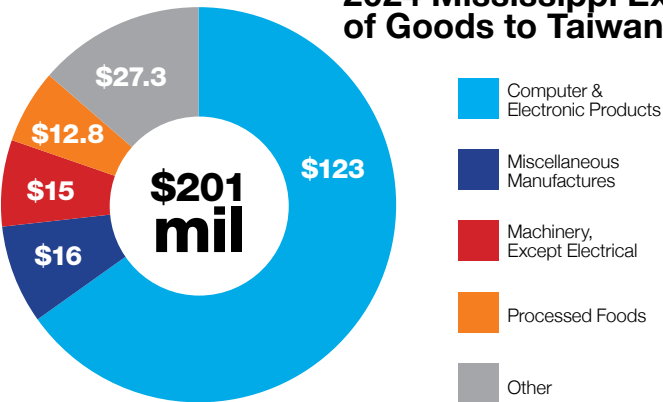
4th

Largest market for
Mississippi in Asia

Taiwan-Affiliated Companies Located in Mississippi

- Westlake Global Compounds
- Westlake North American Vinyls
- Westlake Pipe & Fittings

2024 Mississippi Exports of Goods to Taiwan



WESTLAKE CORPORATION

ABERDEEN, MISSISSIPPI



Westlake Corporation, which was founded by T. T. Chao from Taiwan, is invested in Mississippi – with five sites that employ approximately 530 employees and core contractors, that produce polyvinyl chloride (PVC) resin, PVC compounds and PVC pipe.

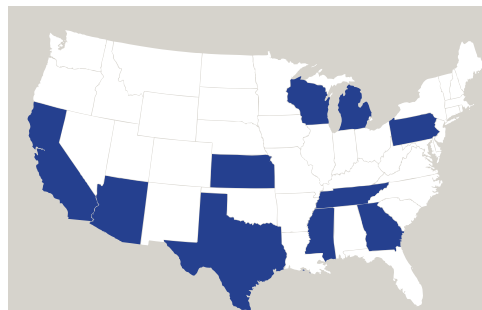
Westlake North American Vinyls operates a PVC plant in Aberdeen, Mississippi that also includes a PVC compound operation. That facility employs approximately 45% of the company's statewide employees and core contractors. Westlake is the world's second-largest manufacturer of PVC resin.

Westlake Global Compounds also operates plants in Gallman, Madison and Prairie, Mississippi. That business is one of the largest global suppliers of specialty compounds serving diverse and attractive end markets including automotive, building products, consumer goods and healthcare.

Westlake Pipe & Fittings is the second-largest PVC pipe and fittings manufacturer in the North America. The company services several distinct markets, including municipal water and sewer, residential plumbing, irrigation, agricultural and the do-it-yourself markets.

Westlake Pipe & Fittings was formed in 1991 with the purchase of a PVC pipe plant located in Kentucky. Subsequent acquisitions allowed the business to expand to other states, including Mississippi. These plants manufacture pipe with integral gasketed joints for use in potable water and sanitary sewer systems. Westlake's pipe business continued to expand through acquisitions in 2009 and in 2013, when it acquired the Certanteed's PVC Pipe, Fittings and Foundations business. Other additions came with Westlake's acquisition of Axiall's Royal Pipe in 2016, and in 2021 with the acquisition of Lasco Fittings.

Headquartered in Houston, TX, Westlake Pipe & Fittings operates plants in Booneville, MS; Brownsville, TN; Greensboro, GA; Janesville, WI; Leola, PA; Lodi, CA; McPherson, KS; Shelby Township, MI; Wichita Falls, TX; and Yucca, AZ; Canadian plants are located in Abbotsford, British Columbia, Calgary, Alberta, and Woodbridge, Ontario.




www.westlake.com




TAIWAN-MISSOURI ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Missouri




1,403 JOBS

Supported by investment from Taiwan-affiliated companies




345 JOBS

Supported by exports of goods to Taiwan



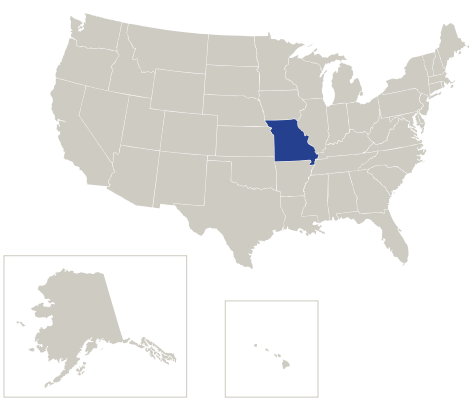
1,110 JOBS

Supported by exports of services to Taiwan



2,858 total jobs

supported by Taiwan in Missouri



Trade and Investment Ties

\$93.8 million

Missouri's goods exports to Taiwan in 2024

\$1.1 billion

Investment from Taiwan to Missouri

22nd

Largest export market for Missouri in the world

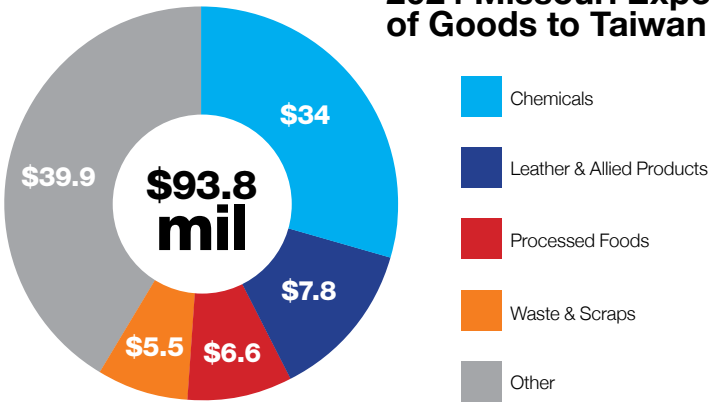
10th

Largest market for Missouri in Asia

Taiwan-Affiliated Companies Located in Missouri

- MEMC LLC
- FS-Curtis
- Shinn Fu Company of America, Inc.

2024 Missouri Exports of Goods to Taiwan



TAIWAN-MONTANA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Montana



201 JOBS

Supported by exports of goods to Taiwan



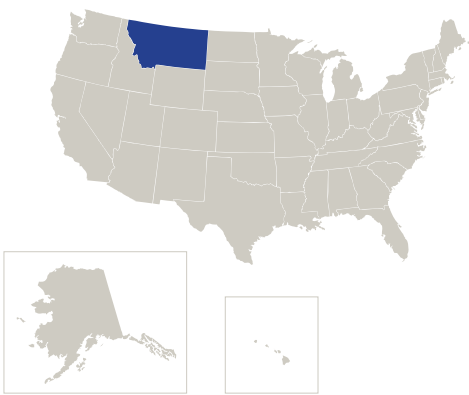
340 JOBS

Supported by exports of services to Taiwan



541 total jobs

supported by Taiwan in Montana



Trade and Investment Ties

\$53.6 million

Montana's goods exports to Taiwan in 2024

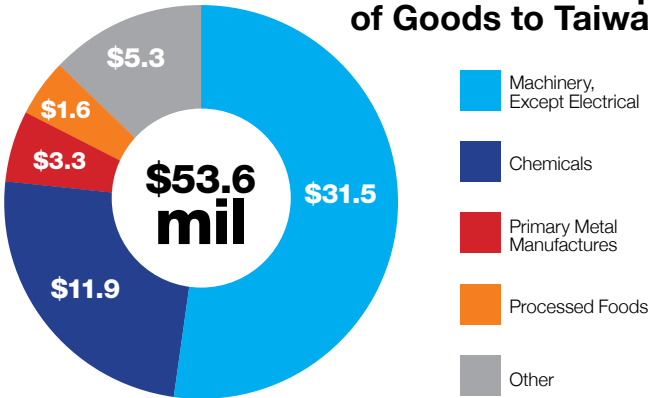
11th

Largest export market for Montana in the world

5th


Largest market for Montana in Asia

2024 Montana Exports of Goods to Taiwan




TAIWAN-NEBRASKA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Nebraska




5 JOBS

Supported by investment from Taiwan-affiliated companies




947 JOBS

Supported by exports of goods to Taiwan



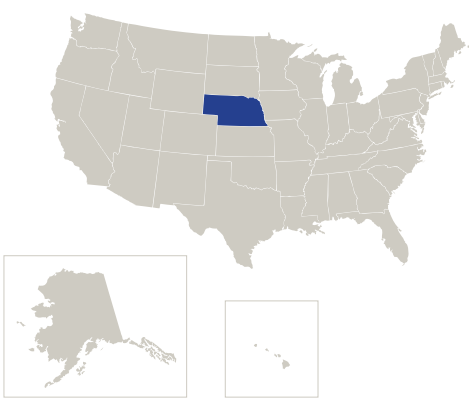
312 JOBS

Supported by exports of services to Taiwan



1,264 total jobs

supported by Taiwan in Nebraska



Trade and Investment Ties

\$255.8 million

Nebraska's goods exports to Taiwan in 2024

\$3.5 million

Investment from Taiwan to Nebraska

6th

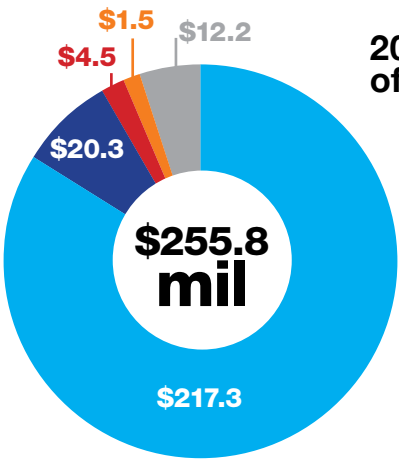
Largest export market for Nebraska in the world

4th

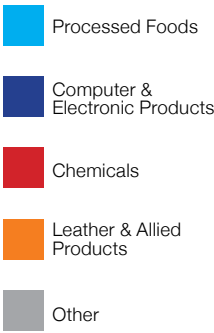
Largest market for Nebraska in Asia

Taiwan-Affiliated Companies Located in Nebraska

- Fusion Ranch, Inc.




2024 Nebraska Exports of Goods to Taiwan




TAIWAN-NEVADA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Nevada




52 JOBS

Supported by investment from Taiwan-affiliated companies




1,158 JOBS

Supported by exports of goods to Taiwan



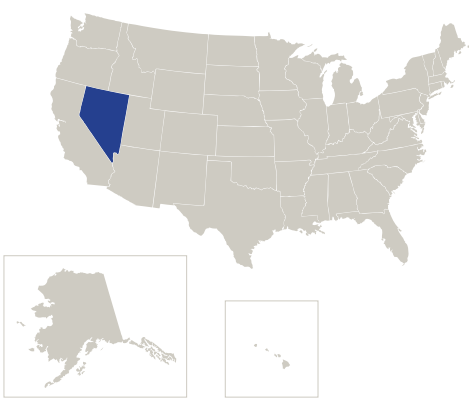
416 JOBS

Supported by exports of services to Taiwan



1,626 total jobs

supported by Taiwan in Nevada

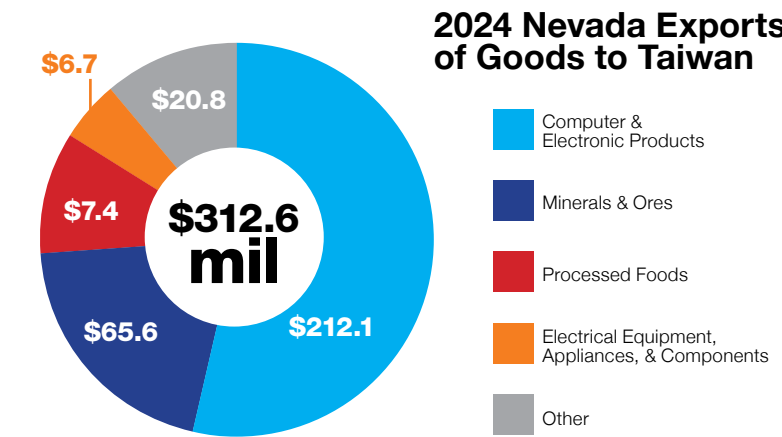


Trade and Investment Ties

\$312.6 million Nevada's goods exports to Taiwan in 2024	\$630 thousand Investment from Taiwan to Nevada
6th Largest export market for Nevada in the world	3rd Largest market for Nevada in Asia

Taiwan-Affiliated Companies Located in Nevada

- Mosaic Commerce Center
- Sliger Designs
- WEDO Material Holdings LLC



TAIWAN-NEW HAMPSHIRE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Hampshire



2 JOBS

Supported by investment from Taiwan-affiliated companies



163 JOBS

Supported by exports of goods to Taiwan



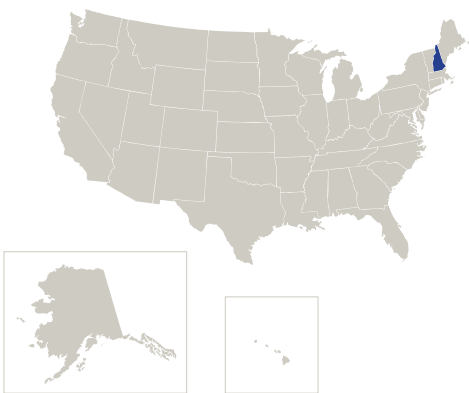
155 JOBS

Supported by exports of services to Taiwan



320 total jobs

supported by Taiwan in New Hampshire



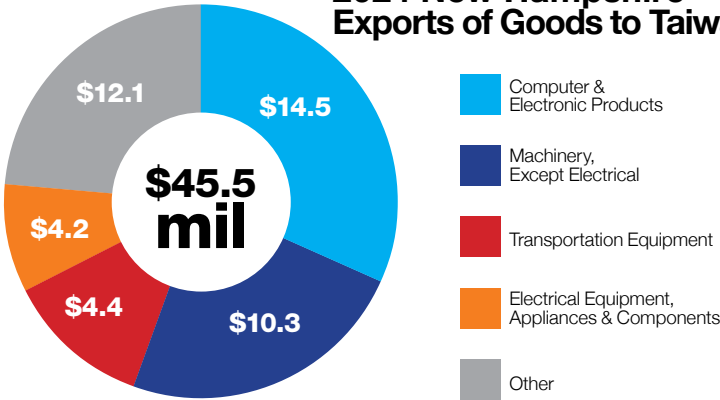
Trade and Investment Ties

\$45.5 million New Hampshire's goods exports to Taiwan in 2024	\$115 thousand Investment from Taiwan to New Hampshire
29th Largest export market for New Hampshire in the world	12th Largest market for New Hampshire in Asia

Taiwan-Affiliated Companies Located in New Hampshire

- Diva Laboratories, U.S. LLC

2024 New Hampshire Exports of Goods to Taiwan



TAIWAN-NEW JERSEY ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Jersey



7,281 JOBS

Supported by investment from
Taiwan-affiliated companies



3,064 JOBS

Supported by exports
of goods to Taiwan



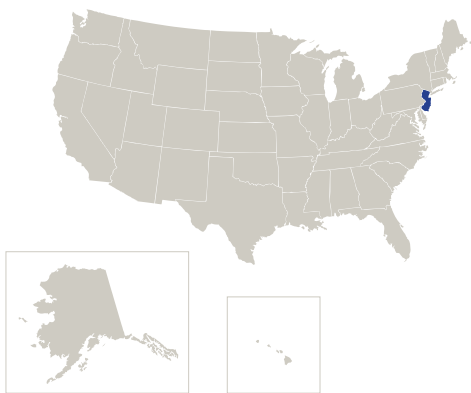
677 JOBS

Supported by exports
of services to Taiwan



**11,022
total jobs**

supported by Taiwan
in New Jersey



Trade and Investment Ties

\$826.9 million

New Jersey's goods exports
to Taiwan in 2024

\$10.2 billion

Investment from Taiwan
to New Jersey

15th

Largest export market for
New Jersey in the world

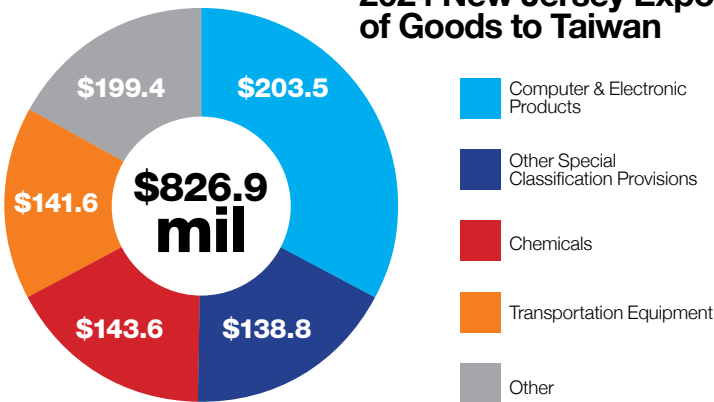
7th

Largest market for
New Jersey in Asia

Taiwan-Affiliated Companies Located in New Jersey

- 85C Bakery Café
- Archtech Electronics Corp
- CSI Technology
- Ding Zing
- ECOVE
- Foremost Group
- Formosa Plastics Corporation, U.S.A.
- Fortune International
- Friendwell Group
- Genera
- Golden Tadco International Corp.
- Granwell Products
- HMI Group
- Hop Industries Corp.
- Hopindustries
- Intoplast Group
- Karparts360
- Kensington insurance
- Maxzone Auto Parts
- MediaTek
- Nan Ya
- Nygala Corp. (Flomo)
- Shoen Engineering LLC
- Tahsin Industrial Corp.
- Tulex Pharmaceuticals
- Wei-Chuan USA
- Winstroon NeWeb Corporation
- Yang Ming America Corp.

2024 New Jersey Exports of Goods to Taiwan



FORMOSA PLASTICS CORPORATION

LIVINGSTON, NEW JERSEY



Formosa Plastics®

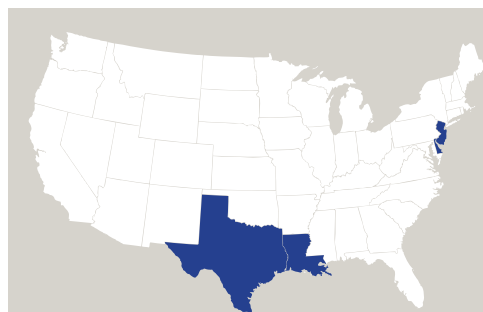
Founded in 1978, Formosa Plastics Corporation, U.S.A. is a growing, vertically-integrated supplier of plastic resins and petrochemicals. With annual revenues of more than \$6 billion, the corporation employs over 3,400 people who operate more than 20 production units in five business divisions — Olefins, Polyolefins, Vinyl, Specialty Polyvinyl Chloride, Chlor-Alkali.

Formosa Plastics Corporation, U.S.A. is headquartered in Livingston, New Jersey and has manufacturing subsidiaries located in; Baton Rouge, Louisiana; and Point Comfort, Texas.

The company has invested billions of dollars on building, expanding and streamlining its production facilities and product supply systems. The result is a manufacturing base that is among the newest, most efficient and technologically advanced in the industry. With its longstanding commitment in the U.S. market, the company is in the midst of a multi-billion dollar capital investment and construction program.

Formosa Plastics Corporation, U.S.A. is committed to supplying the highest quality products to its customers, providing a safe and healthy workplace for our employees and contributing to the quality of life in the communities where they operate. The company differentiates itself through an extensive vertical integration of its supply chain. For example, the company has a fleet of over 8,000 railcars, one of the largest in the industry, to ensure reliable product delivery to its customers. It also contributes to local community groups and universities, as well as provides scholarships to children of employees.

Formosa Plastics Corporation, U.S.A. is owned in part by the Taiwan-based Formosa Plastics Group (FPG), a global leader in petrochemicals, plastics and many other industries. Founded in 1954, FPG has grown from what was then the world's smallest PVC production facility into a worldwide organization; the group has annual revenues of more than \$65 billion and over 107,000 employees.



www.fpcusa.com

TAIWAN-NEW MEXICO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New Mexico



808 JOBS

Supported by investment from
Taiwan-affiliated companies



952 JOBS

Supported by exports
of goods to Taiwan



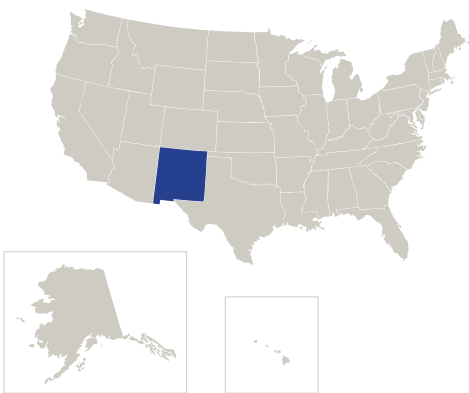
678 JOBS

Supported by exports
of services to Taiwan



2,438
total jobs

supported by Taiwan
in New Mexico



Trade and Investment Ties

\$256.8 million

New Mexico's goods exports
to Taiwan in 2024

\$60.6 million

Investment from Taiwan
to New Mexico

4th

Largest export market for
New Mexico in the world

3rd

Largest market for
New Mexico in Asia

Taiwan-Affiliated Companies Located in New Mexico

- Admiral Cable
- Cymmetrik
- Hota Industrial Manufacturing
- Panda Restaurant Group Inc.
- Royal Pacific
- Xxentria

2024 New Mexico Exports of Goods to Taiwan



HOTA INDUSTRIAL MANUFACTURING

SANTA TERESA, NEW MEXICO

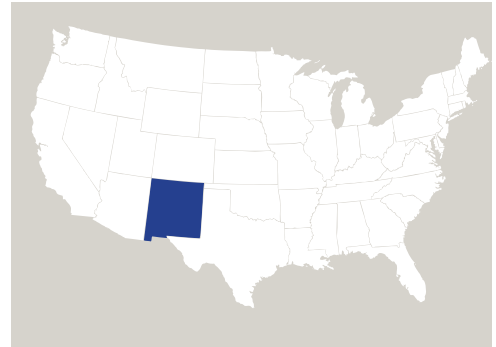


Since its establishment over half a century ago, Hota Industrial Manufacturing company has overcome many challenges and transformed itself from a small family-owned factory to the largest powertrain component maker in Taiwan. Hota produces about 20 million components annually, making it one of the largest gear makers globally. Approximately 4% of the products are sold domestically while more than 96% are exported to automakers worldwide.

Hota actively designs and builds smart production lines that align with the government's industry policies on manufacturing innovation. The company continuously optimizes its intelligent manufacturing, in-line automatic inspection, and smart auto-loading system to achieve high efficiency and cost targets. In 2020, Hota was recognized and awarded for successfully executing the technology development program offered by the Ministry of Economic Affairs of Taiwan. The program aimed to enhance intelligent production and inspection, as well as to promote technical innovation.

With a vision to become a leader in the innovative intelligent powertrain manufacturing, Hota is committed to the research and development of precision powertrain engineering and technology. Hota actively implements five key business concepts to shape its corporate culture. Through new products, new technology, and new mindset, Hota continues to sharpen its core competency while establishing its strong presence worldwide.


Hota Industrial Manufacturing is investing US\$99 million in its first U.S. factory in New Mexico, which is the auto and gear maker's first factory outside Asia. The company aims to start constructing the New Mexico plant by early 2025, and start production in due course. The factory will be built in Santa Teresa, near the U.S. border with Mexico, and is estimated to create 350 jobs for the State.



hota.com.tw/en

TAIWAN-NEW YORK ECONOMIC RELATIONS

Taiwan Contributing to Jobs in New York



2,568 JOBS

Supported by investment from Taiwan-affiliated companies




6,565 JOBS

Supported by exports of goods to Taiwan



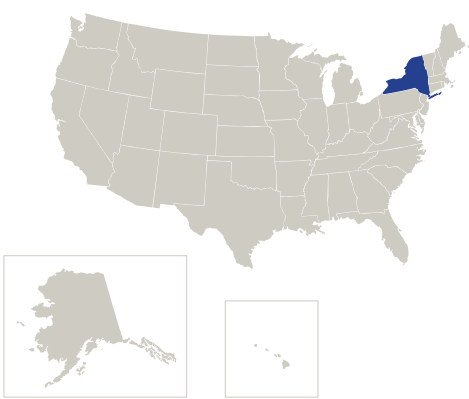
1,615 JOBS

Supported by exports of services to Taiwan



10,748 total jobs

supported by Taiwan in New York



Trade and Investment Ties

\$1.8 billion

New York's goods exports to Taiwan in 2024

\$260 million

Investment from Taiwan to New York

14th

Largest export market for New York in the world

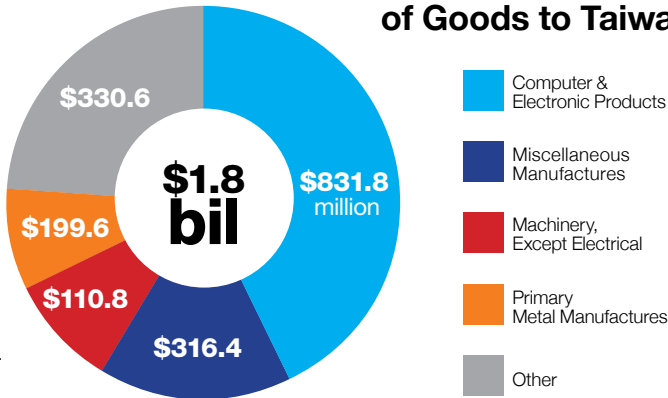
7th

Largest market for New York in Asia

Taiwan-Affiliated Companies Located in New York

- 85C Bakery Café
 - Amerasia Bank
 - Bank of Taiwan New York Branch
 - Chang Hwa Bank New York
 - Chatime USA, LLC
 - CoCo / Crab House
 - China Airlines, New York
 - Core Continental Construction,
 - Crystal Window & Door Systems
 - CTBC Bank New York Branch
 - Din Tai Fong
 - EVA Air, New York
 - First Bank, New York Branch
 - GRAPHEN
 - Hua Nan Commercial Bank, New York Branch
 - InfoValue
 - JAMCO Aerospace
 - Jourdeness
- Land Bank of Taiwan, New York Branch
 - Mega Bank New York Branch
 - RiskVal Financial Solutions, LLC
 - ST Global Markets USA
 - TaiDa Orchids
 - Taiwan Business Bank, New York Branch
 - Taiwan Cooperative Bank, New York Branch
 - TenRen's Tea
 - United Customs Service, Inc.
 - United Orchids
 - Wanjashan International LLC.
 - White Plains Orchids
 - Yu Shan Co. USA Ltd. Branch LLC.

2024 New York Exports of Goods to Taiwan



CRYSTAL WINDOW & DOOR SYSTEMS

NEW YORK, NEW YORK



Crafted with Passion, Built to Perform™

Founded in 1990, Crystal Window & Door Systems has grown from a small Queens, NY startup into one of North America's top 30 window and door manufacturers. With over 34 years of innovation and service, the company now operates five U.S. plants and one Canadian affiliate, covering more than 1 million square feet of production space and employing 800+ professionals nationwide.

Our vertically integrated model—covering vinyl, aluminum, and uPVC profile extrusion, glass fabrication, powder coating, and assembly—ensures uncompromising quality, reduced lead times, and cost efficiency. We proudly serve residential, commercial, and institutional projects across the continental U.S. and the Greater Toronto area.

Manufacturing Excellence

Crystal's state-of-the-art facilities utilize advanced technology, including:

- 3D printing and in-house computerized test chambers for product R&D and quality assurance.
- Vitro Certified Architectural Window Manufacturing standards.
- Certifications from NAMI, IGCC, and compliance with AAMA and NFRC testing.
- A dedicated aluminum extrusion subsidiary in Missouri that supplies and finishes profiles for Crystal's aluminum lines.

We deliver over 500,000 windows and doors annually, backed by more than 25 diverse product lines including architectural, energy-efficient, and acoustic systems.

Awards & Recognition

Crystal has been consistently recognized for its excellence and industry leadership:

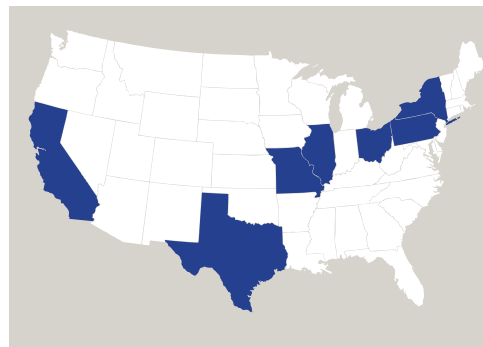
- Ranked among the Top 100 Window Manufacturers in North America by *Window & Door Magazine* for 26 consecutive years (1999–2024).
- Recipient of national Green Sustainable Awards from *US Glass* and *DWM Magazines* for solar power initiatives and eco-friendly manufacturing.
- Recognized by *Crain's NY Business* as one of the Largest Privately-Owned Firms and a Top Minority Business in the NYC metro area.
- Named a Best Place to Work by *US Glass Magazine* for its outstanding COVID-19 response.
- Product awards include the Series 1450/1460 Aluminum Terrace Door (2023 Building Design & Construction Top 75 Products) and the Series AC85 Acoustic Window (multiple Readers' Choice Awards).

Our leadership team has also been honored for vision and service. Founder Thomas Chen received the Ernst & Young Entrepreneur of the Year Award, while President Steve Chen was recognized as a Top 40 Under 40 Executive by *Crain's NY Business*.

Philanthropy & Community Impact

Crystal and the Chen family deeply value giving back. Through the Crystal Foundation, we support art, education, healthcare, and community initiatives, including:

- \$1.1 million Chen Family/Crystal Endowment for scholarships, exhibitions, and visiting artist programs at Queens College.
- Development of Crystal Park Nature & Art Center, a 200-acre cultural and environmental space in Dutchess County, NY.
- Sponsorship of major cultural events like NYC's Winter Lantern Festival and renovation of the Panorama of New York City glass walkway at Queens Museum.
- Healthcare and education support for Queensborough Community College, Queens Library Foundation, NY-Presbyterian Hospital Queens, and St. Mary's Hospital for Children.
- Disaster relief contributions worldwide, from 9/11 recovery efforts to global natural disaster aid.



www.crystalwindows.com

TAIWAN-NORTH CAROLINA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in North Carolina



771 JOBS

Supported by investment from Taiwan-affiliated companies



1,498 JOBS

Supported by exports of goods to Taiwan



1,550 JOBS

Supported by exports of services to Taiwan



3,819
total jobs

supported by Taiwan in North Carolina



Trade and Investment Ties

\$403.4 million

North Carolina's goods exports to Taiwan in 2024

\$265 million

Investment from Taiwan to North Carolina

23rd

Largest export market for North Carolina in the world

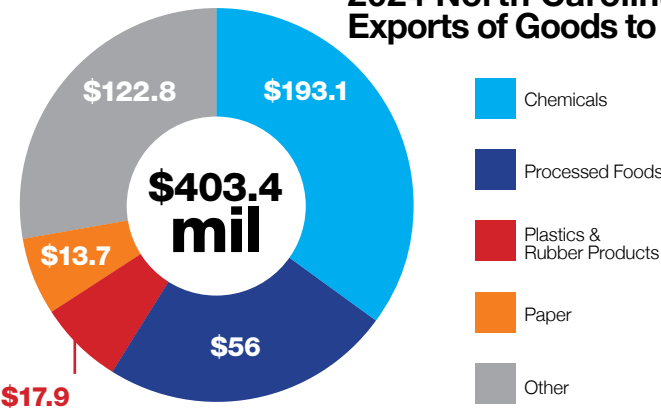
7th

Largest market for North Carolina in Asia

Taiwan-Affiliated Companies Located in North Carolina

- Acbel (USA) Polytech Inc.
- Achem Industry Americas Inc.
- Anderson America Corp
- Chun Yu Works (U.S.A.) Inc.
- Cosen Saws International, Inc.
- Delta Electronics (Americas) Ltd
- Everest Textile USA, LLC
- Evergreen Marine Corp.
- EVERLIGHT USA, Inc
- Garmin International Inc.
- Grand Asia Market
- King Charles Industries, LLC
- Southwood Doors
- Vanguard-Pailung
- Yang Ming America

2024 North Carolina Exports of Goods to Taiwan



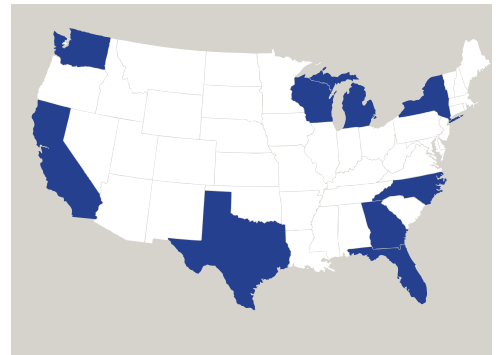
DELTA ELECTRONICS AMERICAS

DURHAM, NORTH CAROLINA



Delta, founded in 1971, is a global provider of power and thermal management solutions. Its mission statement, “to provide innovative, clean and energy-efficient solutions for a better tomorrow,” focuses on addressing key environmental issues such as global climate change. As an energy-saving solutions provider with core competencies in power electronics and automation, Delta's business categories include Power Electronics, Automation, and Infrastructure.

Delta Americas serves the IT, communications, industrial automation, renewable energy, lighting, power tool, automotive electric vehicle, and other major industries. Our products include power electronics, DC brushless fans, visual displays, industrial automation, networking products, electronic components, consumer products, energy efficient and renewable energy products to name a few.



[www.delta-americas.com/
en-US/index](http://www.delta-americas.com/en-US/index)

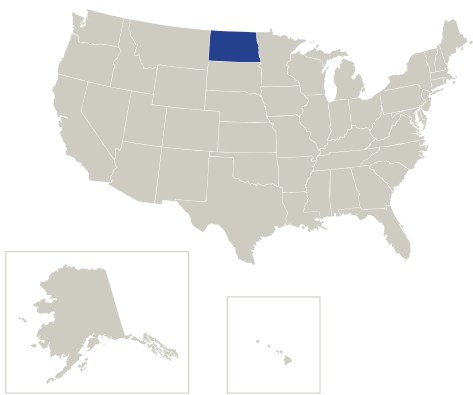
TAIWAN-NORTH DAKOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in North Dakota

 **101 JOBS**
Supported by exports
of goods to Taiwan

 **171 JOBS**
Supported by exports
of services to Taiwan

 **271**
total jobs
supported by Taiwan
in North Dakota



Trade and Investment Ties

\$27.3 million

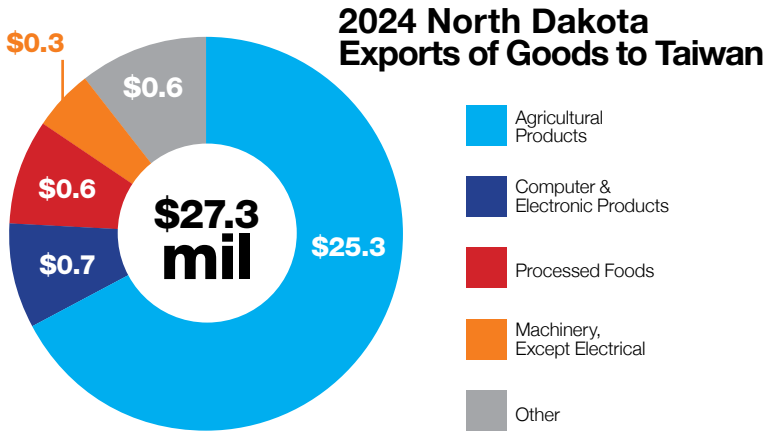
North Dakota's goods exports to Taiwan in 2024

11th

Largest export market for
North Dakota in the world


4th

Largest market for
North Dakota in Asia




TAIWAN-OHIO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Ohio




985 JOBS

Supported by investment from Taiwan-affiliated companies




4,394 JOBS

Supported by exports of goods to Taiwan



1,673 JOBS

Supported by exports of services to Taiwan



7,052 total jobs

supported by Taiwan in Ohio



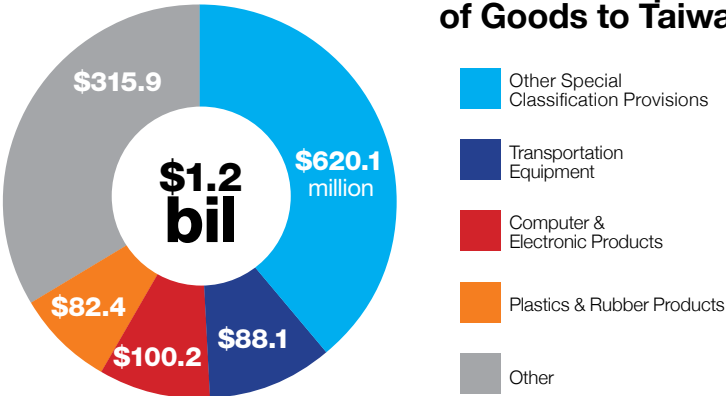
Trade and Investment Ties



Taiwan-Affiliated Companies Located in Ohio

- Advantech Corporation
- Bitpower USA Group Inc.
- Continental Carbon
- Crystal Windows & Door
- Foxconn Ohio
- Kenda USA
- LynMed Group LLC
- NC Works Inc
- Plastpro
- Sinbon USA LLC
- Ta Chen International, Inc.
- TTGroup AMERICA

2024 Ohio Exports of Goods to Taiwan



KENDA TIRES

COLUMBUS, OHIO



Kenda is a leading manufacturer of bicycle, motorcycle, ATV, industrial, trailer and automotive tires. Kenda established its North American presence in 1980 with offices and distribution in Columbus, Ohio. Since then, Kenda USA has grown to include three wheel manufacturing, assembly and distribution facilities located in Ohio, Georgia and Indiana. The company also has five distribution and tire/wheel assembly operations in Missouri, Indiana, Pennsylvania and Georgia. Kenda also has a North American Technical Center in Ohio, which includes engineering and laboratory space, as well as extensive development and testing equipment, to continue to enhance product development for its North American markets.

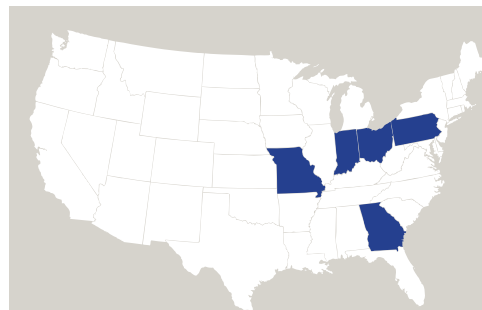
Today, Kenda has grown to include over 1 million square feet in warehouse / manufacturing space, with over 600 employees in North America, and close to 200 employees in the state of Ohio.

Kenda is located across Ohio with locations in Reynoldsburg (Kenda USA headquarters),

Green (Technology Center) and Talmadge (Martin Wheel).

Kenda is also a strong supporter of Ohio sports teams. Kenda sponsors Ohio State University football and basketball, the Columbus Blue Jackets (NHL), and the Cleveland Indians (MLB).


Kenda utilizes some of the most efficient and lean manufacturing.



www.kendatire.com


TAIWAN-OKLAHOMA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Oklahoma




381 JOBS

Supported by investment from Taiwan-affiliated companies




171 JOBS

Supported by exports of goods to Taiwan



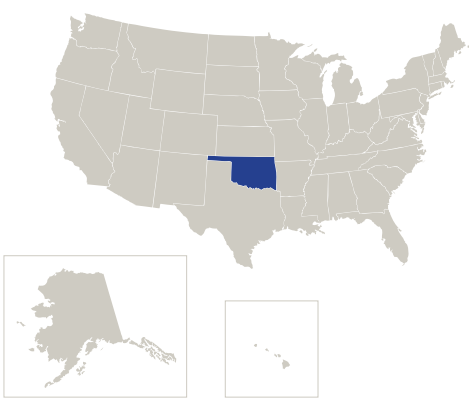
1,261 JOBS

Supported by exports of services to Taiwan



1,813 total jobs

supported by Taiwan in Oklahoma



Trade and Investment Ties

\$46.9 million

Oklahoma’s goods exports to Taiwan in 2024

\$130.5 million

Investment from Taiwan to Oklahoma

24th

Largest export market for Oklahoma in the world

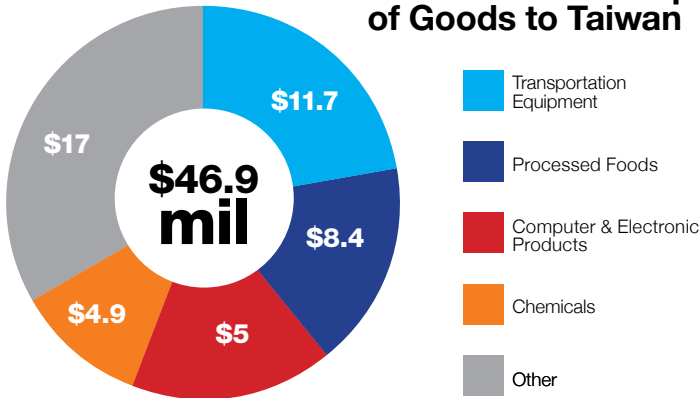
11th

Largest market for Oklahoma in Asia

Taiwan-Affiliated Companies Located in Oklahoma

- Continental Carbon
- Optronics International

2024 Oklahoma Exports of Goods to Taiwan



OPTRONICS INTERNATIONAL

TULSA, OKLAHOMA

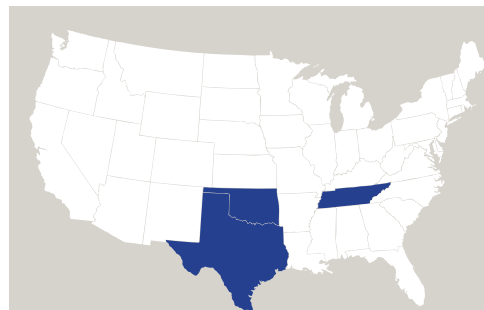


As the fastest-growing vehicle lighting and harness manufacturer in the U.S., Optronics International attributes its success to delivering innovative solutions to its customers. Founded in 1972, Optronics International is a premier worldwide manufacturer and supplier of branded industrial and commercial vehicular safety lighting products and premium, custom electrical wiring harnesses for commercial vehicle applications.

In 2012 Optronics was acquired by Taiwan-based lighting powerhouse Lucidity Group, giving it direct access to Lucidity's manufacturing strength, R&D capability and experience with the global vehicle lighting marketplace. The acquisition was the result of a longstanding, strategic relationship between the two organizations and fulfilled each company's common objective of bringing imaginative, relevant and competitive lighting technology to the North American vehicle marketplace and the larger world.

The company specializes in electrical system and harness design and interior and exterior LED and incandescent lighting for heavy-duty on- and off-highway vehicles, armored couriers, light- to medium-duty trailers, specialized vocational equipment, transit vehicles, RVs and marine equipment. The company's patented USA-PLUS system provides the most advanced molded harness connections available in the market. The Optronics product catalog is among the most extensive in the industry.

Optronics is headquartered in a 200,000-square-foot, ISO 9001-certified manufacturing, distribution, research and development facility on a 17-acre campus in Tulsa, Oklahoma. It has a 1,000,000-square-foot, IATF 16949-certified manufacturing facility in Annan District, Tainan, Taiwan. The company also has a manufacturing and distribution facility in Goshen, Indiana, and a wire harness manufacturing plant in Winnsboro, Texas.



www.optronicsinc.com

TAIWAN-OREGON ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Oregon



818 JOBS

Supported by investment from
Taiwan-affiliated companies



3,099 JOBS

Supported by exports
of goods to Taiwan



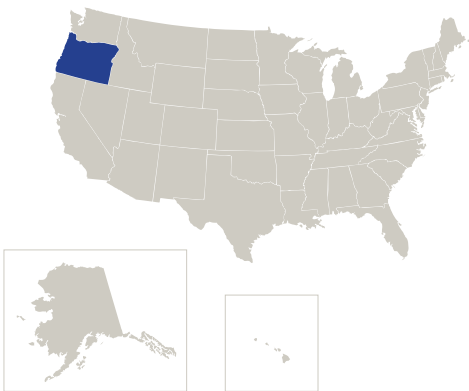
625 JOBS

Supported by exports
of services to Taiwan



4,542
total jobs

supported by Taiwan
in Oregon



Trade and Investment Ties

\$833.9 million

Oregon's goods exports to
Taiwan in 2024

\$325.8 million

Investment from Taiwan
to Oregon

9th

Largest export market for
Oregon in the world

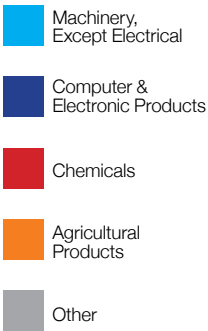
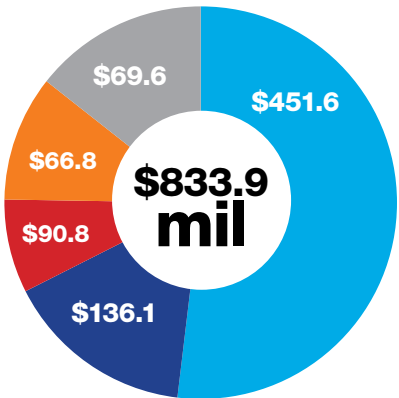
6th

Largest market for
Oregon in Asia

Taiwan-Affiliated Companies Located in Oregon

- Agile Display solution., Ltd.
- Brighton-Best International
- COMEUP
- Din Tai Feng
- Jireh Semiconductor
- Long John Group
- QPO Energy
- San Fang Chemical Industry
- Taiwan Glass U.S.A. Sales Corp.

2024 Oregon Exports of Goods to Taiwan



TAIWAN-PENNSYLVANIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Pennsylvania



380 JOBS

Supported by investment from
Taiwan-affiliated companies



1,836 JOBS

Supported by exports
of goods to Taiwan



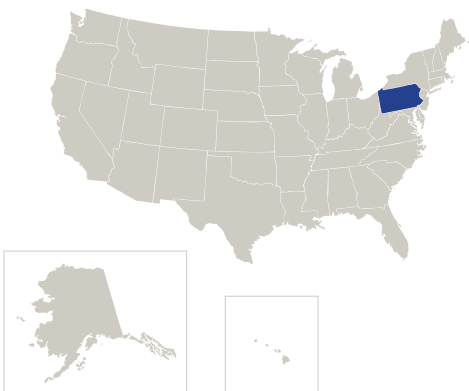
1,991 JOBS

Supported by exports
of services to Taiwan



**4,207
total jobs**

supported by Taiwan
in Pennsylvania



Trade and Investment Ties

\$503.5 million

Pennsylvania's goods
exports to Taiwan in 2024

\$246 million

Investment from Taiwan
to Pennsylvania

20th

Largest export market for
Pennsylvania in the world

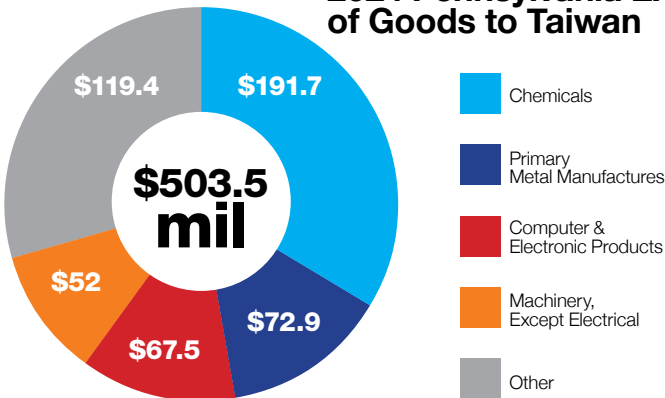
6th

Largest market for
Pennsylvania in Asia

Taiwan-Affiliated Companies Located in Pennsylvania

- American Wire Research
- Asian Bank
- Chang Chun Group
- Everyday Noodles
- FS-Elliott Co., LLC
- Mr. Wish

2024 Pennsylvania Exports of Goods to Taiwan



FS-ELLIOTT

EXPORT, PENNSYLVANIA



FS-Elliott is a global leader in the engineering and manufacturing of oil-free, centrifugal air and gas compressors, serving customers in over 90 countries. With a proven track record across industries including oil and gas, petrochemicals, automotive, pharmaceuticals, and chemical processing, FS-Elliott delivers solutions that enable reliable, efficient, and sustainable operations.

Founded in 2003 through the acquisition of Elliott Turbomachinery's Plant Air Package (PAP) product line by Taiwan's Fusheng Group, FS-Elliott combines Taiwanese innovation with American engineering excellence. This foundation has fostered a culture of continuous improvement, cross-border collaboration, and a relentless drive for innovation.

FS-Elliott is recognized for its ability to engineer compressors that balance efficiency with flexibility, meeting the unique requirements of both standardized and highly specialized applications. Designed for seamless integration and long-term reliability, its compressors consistently perform in some of the world's most demanding environments.

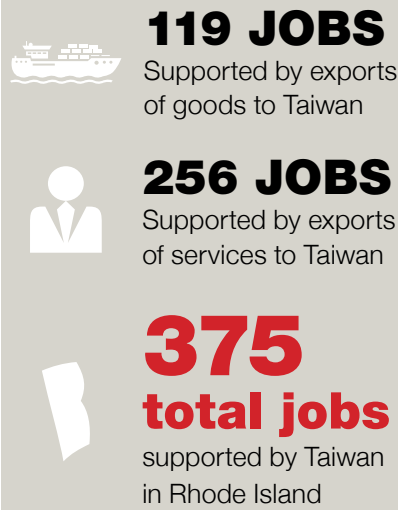
The company continues to reinvest in its Pennsylvania headquarters, where advanced manufacturing and testing facilities support a global service network. From this strategic base, FS-Elliott delivers world-class products and lifecycle support that maximizes uptime and energy efficiency for customers worldwide.

Beyond technology, FS-Elliott contributes to sustainable economic growth by creating over 250 skilled jobs in the United States and driving export activity that supports global industry.



TAIWAN-RHODE ISLAND ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Rhode Island



Trade and Investment Ties

\$32.5 million

Rhode Island's goods exports to Taiwan in 2024

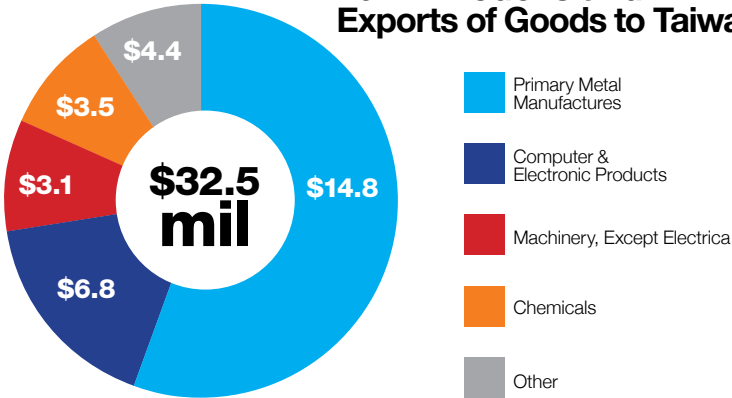
18th

Largest export market for
Rhode Island in the world

7rd

Largest market for
Rhode Island in Asia

2024 Rhode Island Exports of Goods to Taiwan



TAIWAN-SOUTH CAROLINA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in South Carolina



1,030 JOBS

Supported by investment from Taiwan-affiliated companies



1,455 JOBS

Supported by exports of goods to Taiwan



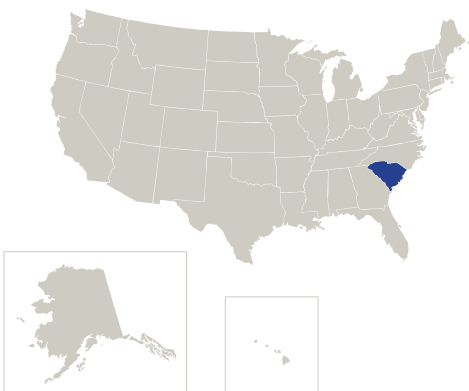
742 JOBS

Supported by exports of services to Taiwan



3,227 total jobs

supported by Taiwan in South Carolina



Trade and Investment Ties

\$389.8 million

South Carolina's goods exports to Taiwan in 2024

\$952 million

Investment from Taiwan to South Carolina

18th

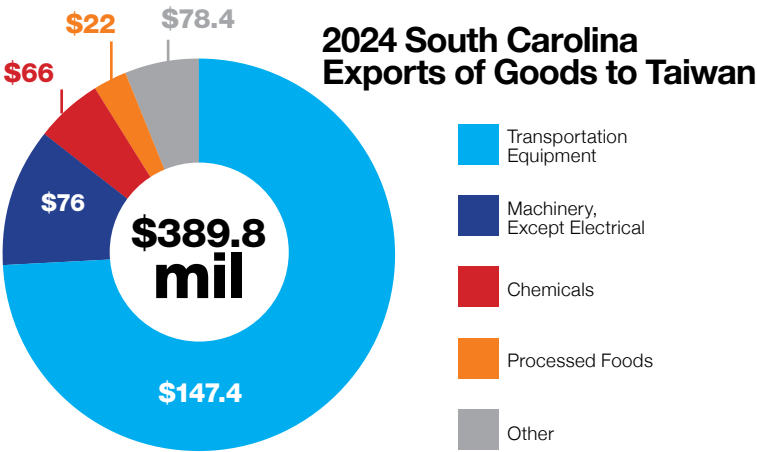
Largest export market for South Carolina in the world

8th

Largest market for South Carolina in Asia

Taiwan-Affiliated Companies Located in South Carolina

- Chao and Associates, Inc
- Delta Power Equipment Corporation
- Evergreen Shipping Agency
- Great Taiwan Gear
- Kymco USA
- Nan Ya Plastics Corp.
- Quaser America Machine Tools Inc.



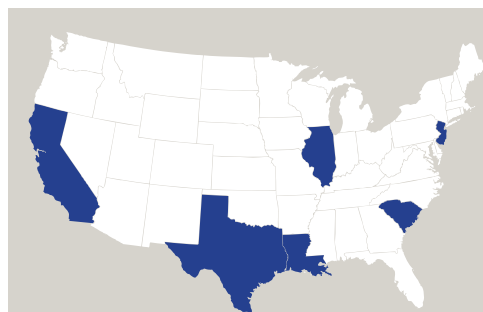
NAN YA PLASTICS CORPORATION, AMERICA

LAKE CITY, SOUTH CAROLINA



Founded in 1958, Nan Ya Plastics Corporation has grown into a leading manufacturer in the global plastics industry. Its core business spans processed plastic products, chemical compounds, electronic materials, polyester fiber production and sales, dyeing and finishing, as well as mechanical and electrical engineering. The company ranks among the top producers of polyester fiber and copper foil substrates, supported by advanced manufacturing capabilities and a commitment to innovation.

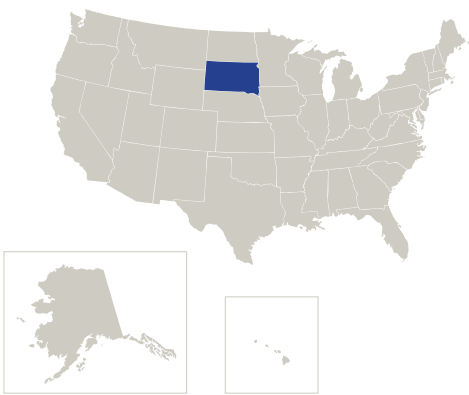
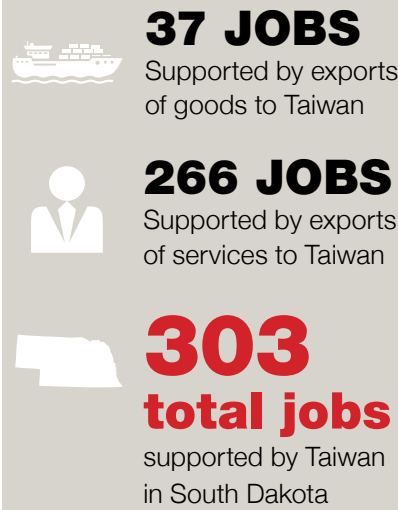
Nan Ya Plastics Corporation, America operates three major production facilities across the United States: the Batchelor Plant in Louisiana specializes in flexible PVC films; the Lake City Plant in South Carolina focuses on polyester fiber; and the Point Comfort Plant in Texas produces ethylene glycol. The South Carolina site is the largest of the three, featuring fully automated production lines that generate approximately 2 billion pounds of polyester polymer annually. With a global workforce of 11,000 employees, Nan Ya Plastics is a key member of the Formosa Plastics Group, a world-renowned leader in plastics, fibers, chemicals, and electronic materials.



www.npcam.com

TAIWAN-SOUTH DAKOTA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in South Dakota



Trade and Investment Ties

\$9.7 million

South Dakota's goods exports to Taiwan in 2024

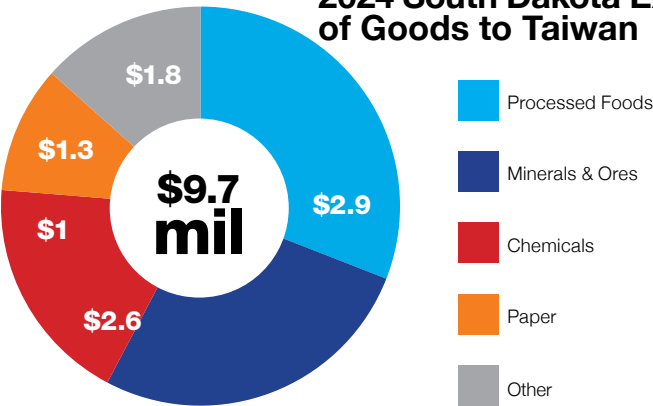
19th

Largest export market for
South Dakota in the world

8th

Largest market for
South Dakota in Asia

2024 South Dakota Exports of Goods to Taiwan



TAIWAN-TENNESSEE ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Tennessee



2,581 JOBS

Supported by investment from
Taiwan-affiliated companies



1,541 JOBS

Supported by exports
of goods to Taiwan



972 JOBS

Supported by exports
of services to Taiwan



5,094
total jobs

supported by Taiwan
in Tennessee



Trade and Investment Ties

\$414.7 million

Tennessee's goods
exports to Taiwan in 2024

\$1.7 billion

Investment from Taiwan
to Tennessee

18th

Largest export market for
Tennessee in the world

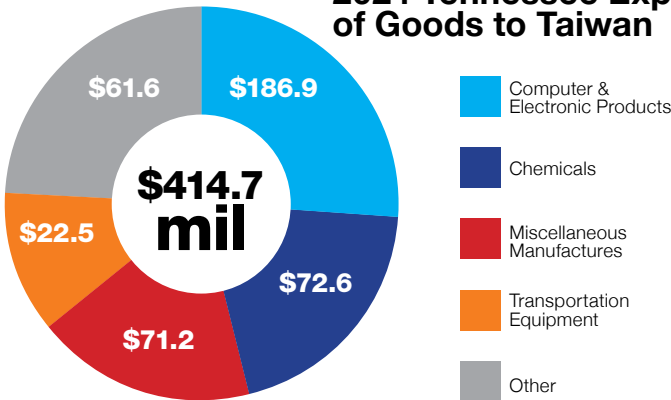
9th

Largest market for
Tennessee in Asia

Taiwan-Affiliated Companies Located in Tennessee

- Bristol Pipe and Tube Inc
- KHS America, Inc
- Quanta Computer Nashville
- SEYI-America, Inc. (Tennessee)
- Sharp Manufacturing Co-America
- Sinbon Technologies Tennessee, Co., LLC
- Stamtec, Inc.
- Wei-chuan USA
- Xxentria Materials USA LLC

2024 Tennessee Exports of Goods to Taiwan



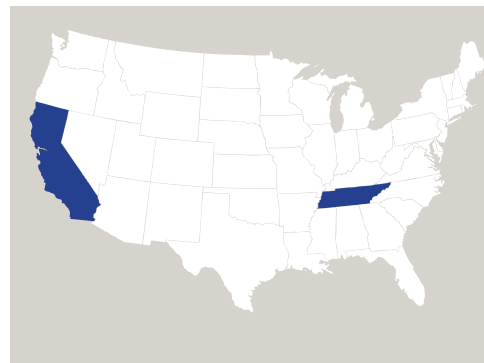
QUANTA COMPUTER

LA VERGNE, TENNESSEE



Quanta Computer is one of the Global Fortune 500 Companies and also the leader in worldwide notebook manufacturing, as well as a leading solution provider in cloud computing. Our product lines expand across various fields in information and communications, consumer electronics, cloud computing, smart home solutions, smart automobile solutions, smart healthcare, and AIoT, etc.


Quanta Computer Nashville is based in La Vergne, Tennessee, and has been in operation for two decades. The organization builds the cloud for the world's largest search engine, online retailer and social media companies and has expanded to multiple production facilities now.



www.quantatw.com


TAIWAN-TEXAS ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Texas




41,827 JOBS

Supported by investment from Taiwan-affiliated companies




43,030 JOBS

Supported by exports of goods to Taiwan



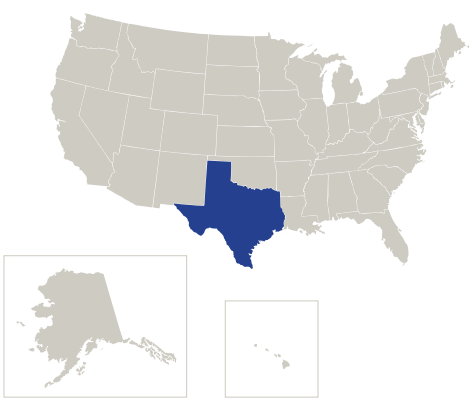
3,899 JOBS

Supported by exports of services to Taiwan



88,756 total jobs

supported by Taiwan in Texas



Trade and Investment Ties

\$11.6 billion

Texas' goods exports to Taiwan in 2024

\$13.7 billion

Investment from Taiwan to Texas

10th

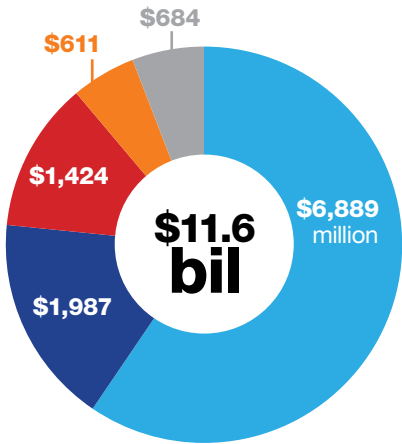
Largest export market for Texas in the world

5th

Largest market for Texas in Asia

Taiwan-Affiliated Companies Located in Texas

- Applied Optoelectronics, Inc
- Continental Carbon
- CTCI Group
- Delta Products Corporation
- Diodes
- Eva Airways Corp.
- Fong Kai USA Inc.
- Formosa Plastics Corporation
- Foxconn
- GlobalWafers Co., Ltd
- Inventec
- LCY Elastomers LP
- Nan Ya Plastics
- OmniOn Power
- Opicoil America Inc.
- Pegatron
- Ranch 99 Supermarket
- Taiwan Synthetic Rubber Corp.
- TCI Texarkana, Inc.
- TECO Westinghouse
- Tong Yang Group
- Westlake Corporation
- Wistron
- Wistron GreenTech (Texas) Corporation
- Wiwynn



2024 Texas Exports of Goods to Taiwan

- Oil & Gas
- Computer & Electronic Products
- Machinery, Except Electrical
- Chemicals
- Other

CONTINENTAL CARBON

HOUSTON, TEXAS

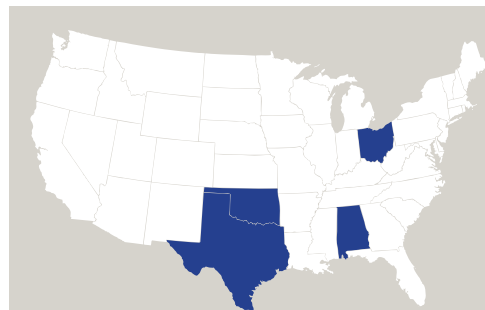


Continental Carbon, headquartered in Houston, Texas, has been a recognized leader in the carbon black market since its establishment in 1936. The company specializes in the development and manufacture of carbon blacks used in tire, rubber, and other specialty applications. Continental Carbon has expanded its operations across the U.S., with facilities in Alabama, Oklahoma, and Texas. Throughout the years, Continental Carbon has been at the forefront of carbon black technology development, and its technology is licensed to various third party end users globally.

In line with the global push toward sustainability, Continental Carbon's parent company, CSRC, has embarked on a partnership with SHEICO group, a leader in eco-friendly material production. Together, the two groups are set to establish North America's largest recovered carbon black (rCB) plant at the original site of Continental Carbon's Phenix plant. Scheduled to begin operations in 2026, this facility is expected to produce 30,000 tons of rCB annually, significantly contributing to reducing carbon emissions and promoting a circular economy.

This initiative is particularly timely as the world races toward achieving net-zero carbon emissions by 2050. Leading tire manufacturers, such as Michelin and Bridgestone, have set ambitious targets to incorporate sustainable materials into their products, aiming for 40% by 2030 and 100% by 2050. Such companies have also initiated actions calling for the expanded use of recovered carbon black. In the foreseeable future, major manufacturers will actively increase the proportion of rCB used in tires. The new rCB plant in North America will be a critical asset in meeting this growing demand, reinforcing the U.S. as a key player in sustainable material production.

As the global community confronts the challenges of climate change, the achievements of Continental Carbon and CSRC underscore the vital role of innovation and collaboration in building a sustainable future. The establishment of North America's largest rCB plant will mark a significant milestone in the journey towards carbon neutrality.



www.continentalcarbon.com



CTCI GROUP

HOUSTON, TEXAS



CTCI Corporation is a full-service engineering company capable of providing EPC turnkey services for owners in various industries including oil & gas, petrochemical, semiconductors and advanced technologies facilities. As part of CTCI Group's global presence, CTCI established and registered its US subsidiary, CTCI Americas Inc. in Houston, Texas in 2009. CTCI has contracted multiple billion-USD sized facilities in Texas, Louisiana, Arizona and California while engineered several other petrochemical plants in the Gulf Coast area. To date, CTCI Group has completed over 5 billion USD worth of EPC contracts, peaked at over 8,000 direct labors at construction sites, while also invested and operating a photovoltaic power plant in New Jersey.

In Texas, CTCI helped to build a petrochemical plant with the largest single module ever for an onshore facility. CTCI also helped the energy transition market by building a renewable diesel facility in California which was completed and in commercial operations in 2025. In Arizona, CTCI engineered and constructed the core & shell of the fabrication building for world-class Taiwanese semiconductor manufacturer. In New Jersey, CTCI contributed to green energy by building and operating a 9.5MW photovoltaic power plant and is expanding the output by a further 5MW.

CTCI's mission is to help owners setting up facilities that will provide quality products from commodity chemicals, semiconductors for tools and appliances, as well as ensuring that the environment is preserved. CTCI strives to become the most reliable engineering service provider, and seeks its success through the success of owners.



www.ctci.com

GLOBALWAFERS

SHERMAN, TEXAS

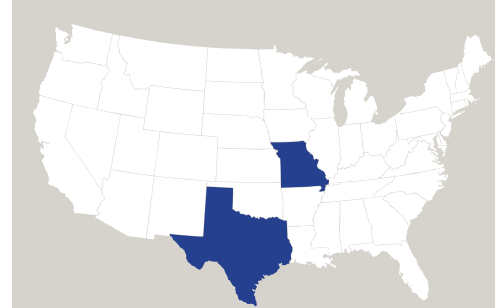


GlobalWafers
America

GlobalWafers Co., Ltd (GWC), the world's third-largest producer of semiconductor wafers, is an essential supplier to the world's largest integrated circuit manufacturers, including TSMC, Intel, Samsung, Micron and Texas Instruments. With 18 manufacturing and operational sites spanning three continents and nine countries, GWC provides innovative and advanced technology solutions to transform lives around the world.

Since 2000 GWC subsidiary GlobiTech has operated the world's largest LE 200mm silicon epitaxy production facility in the world in Sherman, Texas, employing 200 semiconductor professionals in the North Texas "Silicon Prairie." GlobiTech and GWC have been long-term contributors to the North Texas economy and a mainstay of the Grayson County business community.

In May 2025 in Sherman, Texas, GWC held the Grand Opening of GlobalWafers America (GWA), the United States' only 300-mm fully integrated silicon wafer for advanced chips. GWA is now in active commercial production and is ramping Phase I, which will be completed in late 2026. Phase II will follow thereafter and be completed by the end of 2028. Over this time Sherman will become a key GWC Research and Development Center of Excellence, bringing new talent and know-how to North Texas. Contingent on continued growth in global demand for silicon wafers, GWC intends to expand its current \$3.5billion GWA investment to over \$7billion and add two additional phases, taking its U.S. expansion plans into 2030 and beyond.



www.gw-gwa.com



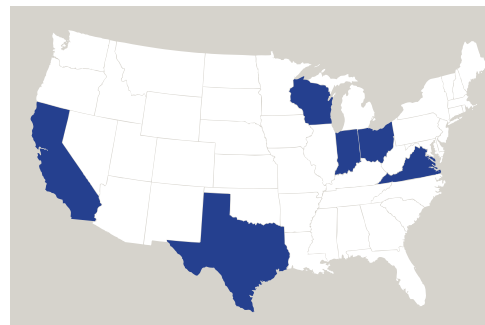
HON HAI TECHNOLOGY GROUP (FOXCONN)

HOUSTON, TEXAS



Established in 1974 in Taiwan, Hon Hai Technology Group (“Foxconn”) (TWSE:2317) is the world’s largest electronics manufacturer and leading technological solutions provider, ranking 28th among the Fortune Global 500. In 2024, revenue totaled TWD6.86 trillion (approx. USD208 billion). The Group’s market share in electronics manufacturing services (EMS) exceeds 40%. The Group operates over 230 campuses across 24 countries and is one of the world’s largest employers with approx. 900,000 employees during peak manufacturing season. The Group has expanded its capabilities into the development of electric vehicles, digital health, and robotics, and three key technologies – artificial intelligence, semiconductors and next-generation communications technology. Pulling it together with its three intelligent platforms – Smart Manufacturing, Smart EV, Smart City – the “3+3+3” strategy is key to driving the Group’s long-term growth. Foxconn is dedicated to championing environmental sustainability in the manufacturing process and serving as a best-practice model for global enterprises.

Across the United States, Foxconn employees over 6,500 people with manufacturing operations in Virginia, Indiana, Ohio, Texas, Wisconsin and California. Although Foxconn manufactures a diverse array of products, its dominant U.S. output consists of data servers, the backbone supporting today’s digital landscape. Foxconn manufactures well over 40% of the global data server supply, with a portion of that GDP-contributing activity taking place in the United States—a country that drives a substantial share of global data-center demand while showing great potential to also increase its contribution to the world’s data-server production. As the world’s leading electronics manufacturer and solutions provider, Foxconn plays a contributing factor to the American economy, employing American citizens and manufacturing future-leaning high-tech products that are made in America.



<https://www.honhai.com/us>



INVENTEC CORPORATION

HOUSTON, TEXAS

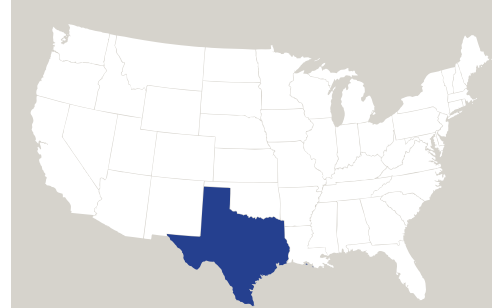


Inventec Corporation, founded in 1975 and headquartered in Taipei, Taiwan, is a multinational technology company specializing in the research development, manufacturing of server and notebook, communication devices, and consumer electronics. Initially focused on manufacturing desktop and telephones, Inventec expanded expertise into notebook and servers, establishing a strong global presence. The company also ventures into advanced technology fields such as cloud computing, wireless communication, smart devices, and the Internet of Things (IoT). Inventec operates multiple R&D and production facilities not only in Taiwan but also overseas in the United States, Mexico, Malaysia, China and Europe. Emphasizing innovation, quality, open-mindedness, and execution, Inventec is recognized as a key player in the global electronics contract manufacturing industry, often grouped with other leading Taiwanese companies known as the “Top Five” electronic manufacturing service providers.

Inventec Corporation offers a broad range of products and services primarily focused on IT hardware and smart technology solutions. Our product portfolio includes server, cloud computing systems, laptops, storage equipment, gaming devices, consumer electronics, and wireless communication products. Inventec also provides diversified solutions such as networking solutions, automotive electronics solutions, personal computing solutions, enterprise systems solutions, and 5G smart factory solutions.

Inventec plans to expand the presence in the United States by investing up to US\$260 million to establish a manufacturing facility in Houston, Texas. This new production base will meet growing demand driven by cloud computing, generative AI, and server solution.

the Houston investment represents a strategic move to enhance Inventec’s capacity in AI server manufacturing, strengthen supply chain resilience, and foster closer cooperation with North American customers. The capacity is on track to begin production in the first half of 2026. Currently US\$85 million has been invested in Houston and expected to create 800 jobs in the following few years.



<https://www.inventec.com/en/>

WESTLAKE CORPORATION

HOUSTON, TEXAS

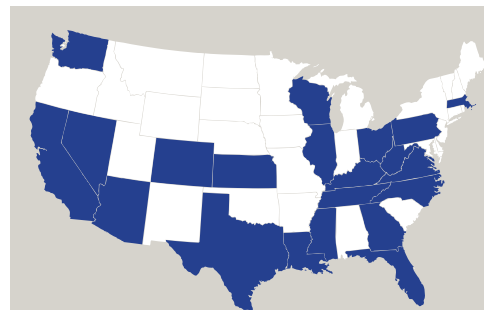


Westlake Corporation was founded in 1986 by T. T. Chao, a pioneer in the global petrochemical industry, with the acquisition of a polyethylene plant in Lake Charles, Louisiana. Building on three decades of prior experience in Asia, the company embarked on a mission of consistent growth through further acquisition, expansion of existing facilities and new construction.

Today, it employs approximately 16,000 people, is listed on the New York Stock Exchange (NYSE: WLK) and is headquartered in Houston, Texas. It operates more than 100 plants on three continents, including 23 states in the United States; as well as plants in Canada, China, France, Germany, Italy, Japan, Mexico, the Netherlands, South Korea, Spain, Taiwan and Vietnam.

Westlake is an integrated global manufacturer and supplier of performance and essential materials and housing and infrastructure products. Consistent with its core values of Quality and Continuous Improvement, Westlake strives, on an ongoing basis, to integrate improvements in operations and engineering in its two business segments, Performance & Essential Materials and Housing & Infrastructure Products.

Westlake's Performance & Essential Materials business segment produces essential materials used in the agriculture, food, medical, construction, automotive, electrical, and cleaning sectors, among others. Westlake businesses in its Housing & Infrastructure Products segment manufacture finished goods used in residential and commercial construction applications, such as residential siding; trim and mouldings; pipe and fittings; architectural stone; polymer composite, cement, clay, and steel roofing; and outdoor living products, including decking and matting.



<https://www.westlake.com/>

WISTRON CORPORATION

FORT WORTH, TEXAS

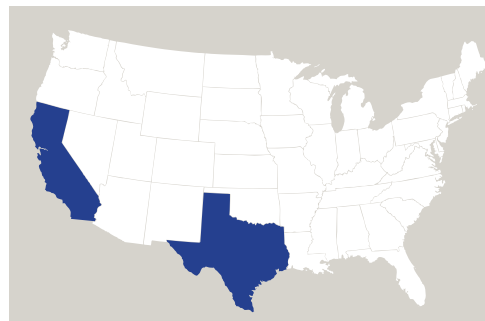


Wistron Corporation is a global leading technology service provider, supplying innovative ICT (information and communications technology) products, service solutions, and systems to top brands in the ICT industry worldwide. Wistron's comprehensive technology services encompass the R&D, design, manufacturing, and after-sales services, thoroughly covering the entire lifecycle of technological products.

In recent years, with robust R&D and technological innovation capabilities, Wistron undergoes growth boost that is driven by diversified product development. The technological aspect encompasses 5G, AI, metaverse-related applications, electric vehicles and Industry 4.0 automation.

As Wistron continues to expand its AI-related product capabilities and align with our strategic roadmap, establishing manufacturing operations in the United States is a critical step in meeting the needs of our customers and advancing our global vision. After a thorough evaluation of key factors such as talent availability, robust logistics infrastructure, and a vibrant industrial ecosystem, Texas emerged as the optimal choice

In 2025, Wistron announced plans to establish two AI supercomputing facilities in the state of Texas. The new facilities represent a total investment of \$761 million and will create more than 800 full-time jobs. Both sites are expected to be operational by first half of 2026.



www.wistron.com/en

WIWYNN CORPORATION

SOCORO, TEXAS



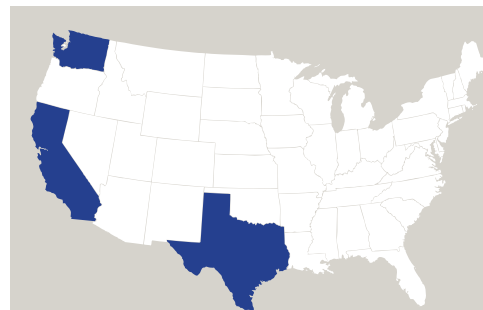
Wiwynn is an innovative cloud IT infrastructure provider, delivering high-quality computing, storage, and IT rack integration solutions for leading data centers. Founded on April 2, 2012, and backed by Wistron Corporation—one of the world’s leading computer ODMs—Wiwynn set out to capture the fast-growing opportunities in cloud data centers.

With its innovative “ODM Direct” business model, Wiwynn is positioned to more effectively serve cloud service providers (CSPs) with customized solutions. Guided by the vision “Unleash the power of digitalization; ignite the innovation of sustainability,” Wiwynn invests aggressively in next-generation technologies across computing, AI acceleration, thermal, power, and high-speed signaling to deliver IT solutions optimized for TCO, workload, and energy efficiency.

By the end of June 2025, Wiwynn had shipped IT racks to more than 700 data centers worldwide for leading U.S. cloud service providers. In the first half of 2025, the company achieved record revenue of US\$12.3 billion, surpassing its full-year 2024 performance and underscoring strong demand and solid operational momentum.

In February 2025, Wiwynn announced a capital injection of USD 300 million into its U.S. subsidiary to establish a new manufacturing site in Texas. In June 2025, El Paso County, the City of Socorro, the Borderplex Alliance, and Wiwynn jointly announced the expansion project in the Borderplex region, which is expected to create more than 500 jobs in the first stage.


The Texas facility will complement Wiwynn’s existing global manufacturing footprint in Mexico, Malaysia, Taiwan, and the Czech Republic, strengthening supply chain resilience and accelerating the delivery of cutting-edge solutions for hyperscale data centers to meet surging demand in the AI era.



www.wiwynn.com


TAIWAN-UTAH ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Utah




610 JOBS

Supported by investment from Taiwan-affiliated companies




781 JOBS

Supported by exports of goods to Taiwan



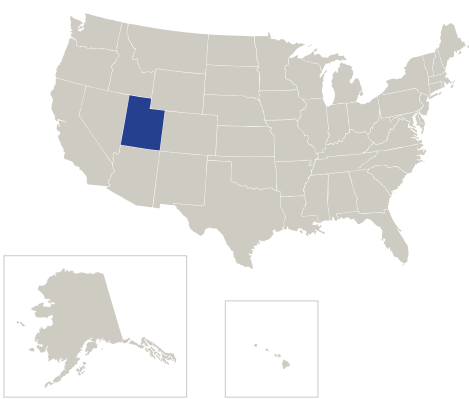
1,013 JOBS

Supported by exports of services to Taiwan



2,404 total jobs

supported by Taiwan in Utah



Trade and Investment Ties

\$210.3 million

Utah's goods exports to Taiwan in 2024

\$20 million

Investment from Taiwan to Utah

14th

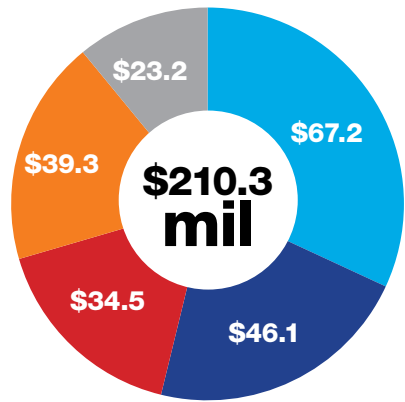
Largest export market for Utah in the world

6th

Largest market for Utah in Asia

Taiwan-Affiliated Companies Located in Utah

- ABOUTEA
- Best Western
- Brighton-Best International
- Comfort Inn
- Holiday Inn
- Motel 6
- Ramada Inn
- Super 8
- Taiwan Imports
- TCI Biotech
- Walt USA, LLC



2024 Utah Exports of Goods to Taiwan

- Computer & Electronic Products
- Processed Foods
- Chemicals
- Machinery, Except Electrical
- Other

TCI BIOTECH LLC

AMERICAN FORK, UTAH



Founded in 1980, TCI Co., Ltd. transitioned from an Original Design Manufacturer (ODM) to a Contract Development and Manufacturing Organization (CDMO) and went public in 2013. With 1,120 employees globally, TCI is headquartered in Taipei, Taiwan, and operates across Asia and North America.

The U.S. facility, TCI Biotech, LLC, in American Fork, Utah, is a key site for advanced manufacturing and logistics, supporting our North American distribution.

TCI is dedicated to “Joining and Delighting Consumer’s Life” by creating high performance products that address consumer needs. Our innovative IBD (Integrated Bioscience Design) methodology integrates multiple scientific disciplines to develop products that enhance well-being.

TCI leads the industry with significant investments in R&D, developing health foods, skincare products, functional drinks, and medical devices. TCI’s work is driven by consumer demands such as anti-aging and overall wellness.



www.tci-bio.com

TAIWAN-VERMONT ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Vermont



944 JOBS

Supported by exports
of goods to Taiwan



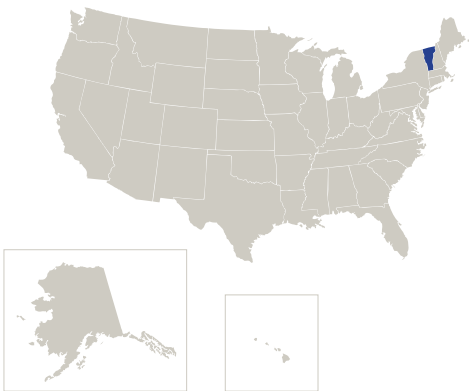
101 JOBS

Supported by exports
of services to Taiwan



**1,045
total jobs**

supported by Taiwan
in Vermont



Trade and Investment Ties

\$254.4 million

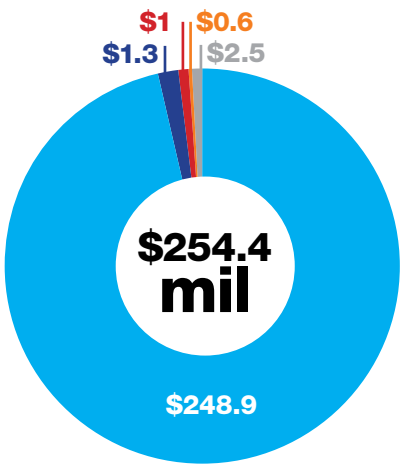
Vermont's goods exports to Taiwan in 2024

2nd

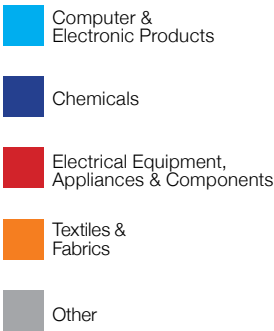
Largest export market for
Vermont in the world

1st

Largest market for
Vermont in Asia




2024 Vermont Exports of Goods to Taiwan




TAIWAN-VIRGINIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Virginia




652 JOBS

Supported by investment from Taiwan-affiliated companies




2,439 JOBS

Supported by exports of goods to Taiwan



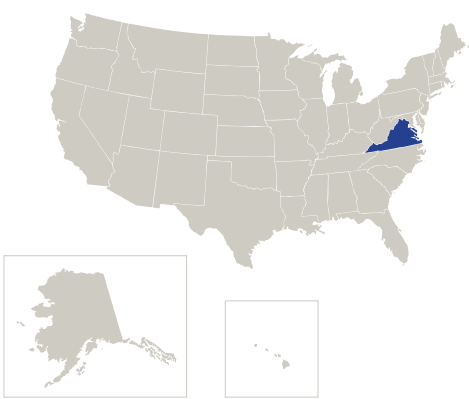
4,395 JOBS

Supported by exports of services to Taiwan



7,486 total jobs

supported by Taiwan in Virginia



Trade and Investment Ties

\$675.3 million

Virginia's goods exports to Taiwan in 2024

\$34.9 million

Investment from Taiwan to Virginia

11th

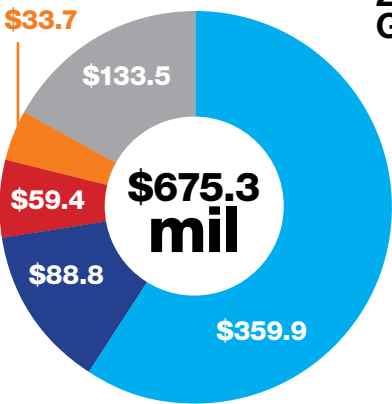
Largest export market for Virginia in the world

4th

Largest market for Virginia in Asia

Taiwan-Affiliated Companies Located in Virginia

- Cryomax USA Inc.
- eCMMS (Foxconn Technology Group)
- Eternal Technology Corporation
- Global Surveillance Systems Inc.
- Ho Chiu International Inc.
- Hook Mobile
- Hyland Auto Parts Inc
- Hylink Auto Parts Inc
- iLumi Sciences, Inc.
- Key Health Solutions, Inc.
- Planned Systems International, Inc.
- Prime Industries Inc.
- Pyramid Systems Inc.
- SDI Corporation (USA)
- SMART Technologies
- T and T Consulting Services, Inc.
- United Realty Inc.



2024 Virginia Exports of Goods to Taiwan

- Computer & Electronic Products
- Agricultural Products
- Beverages & Tobacco Products
- Textiles & Fabrics
- Other

ETERNAL TECHNOLOGY CORPORATION

SOUTH CHESTERFIELD, VIRGINIA

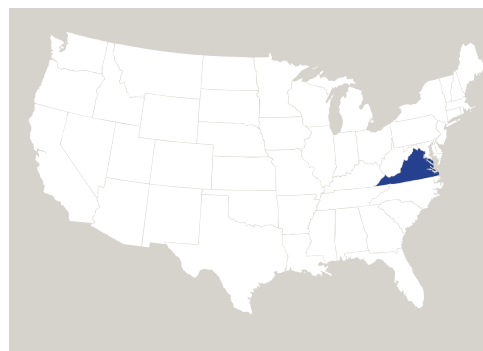


TECHNOLOGY CORPORATION

Eternal Technology Corporation is a subsidiary company of Eternal Materials, Ltd., which was founded in 1964 as a product materials company from southern Taiwan. Since then it has grown into a multinational company with its footprint in China, Thailand, Europe and the United States. It produces a wide range of materials including resin materials, high performance materials, and electronic materials for a wide range of uses from energy, and transportation to electronics, packaging and printing, and medical products.

Eternal Materials Company Ltd. extended its footprint to the United States in 1998 with its subsidiary company Eternal Technology Corporation at its 86,000 square feet plant in South Chesterfield, Virginia. The company primarily produces dry film photoresist which is used in the image-transfer process for printed circuit boards. While the product may seem quite technical and removed from the daily lives of consumers, the company's products are widely applied in the PCB industry –which are used in the daily lives of million tech-users worldwide. With the company's 30+ employee base in Virginia, Eternal Technology Corporation's global supply chain supplies half of the global market demand of dry film and has the largest production capacity worldwide.

Eternal Technology Corporation is a prime example of where U.S. and Taiwan work closely together in the tech supply chain through intermediary products.



www.eternal-group.com

TAIWAN-WASHINGTON ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Washington



2,215 JOBS

Supported by investment from
Taiwan-affiliated companies



7,693 JOBS

Supported by exports
of goods to Taiwan



1,744 JOBS

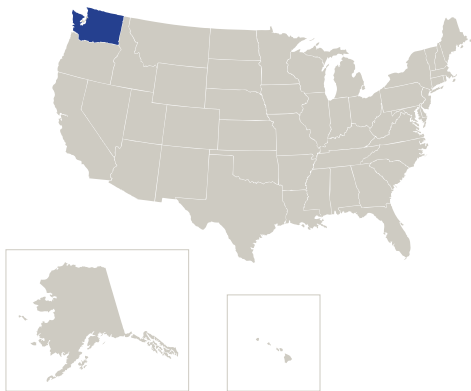
Supported by exports
of services to Taiwan



11,652

total jobs

supported by Taiwan
in Washington



Trade and Investment Ties

\$2.1 billion

Washington's goods
exports to Taiwan in 2024

\$1.4 billion

Investment from Taiwan
to Washington

6th

Largest export market for
Washington in the world

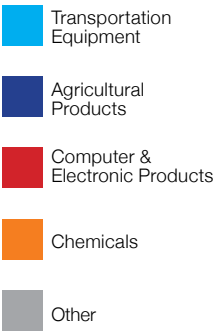
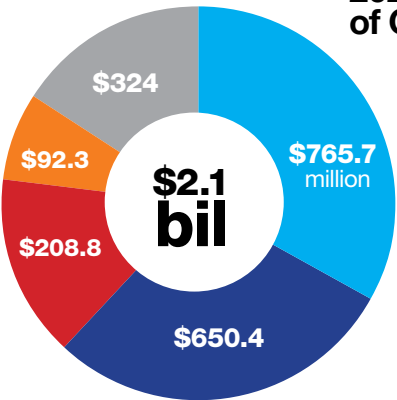
4th

Largest market for
Washington in Asia

Taiwan-Affiliated Companies Located in Washington

- ASA Tours International
- China Airlines, Seattle Branch
- DCL Management LLC
- Din Tai Fung
- Eva Airways, Seattle Branch Office
- Evergreen Shipping Agency
- Hotel 116 Bellevue
- HTC America Inc.
- Kizuki International LLC
- Reliance Mortgage
- Royal Dental Group
- Taiwan Cooperative Bank
- Tiger Technology & Research Co. Ltd
- TSMC-Washington
- WPI Real Estate Services Inc

2024 Washington Exports of Goods to Taiwan



TSMC WASHINGTON

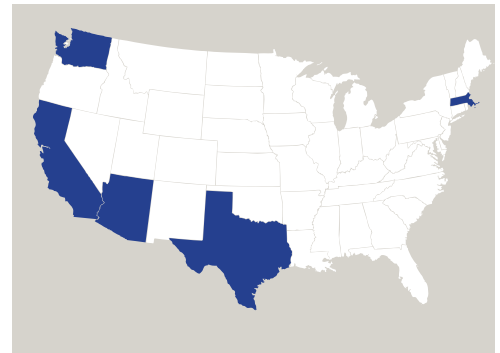
CAMAS, WASHINGTON



Founded as a U.S. limited liability company in June 1996, TSMC Washington was the first dedicated semiconductor contract manufacturer, also known as a pure-play foundry, in the United States. TSMC Washington is located on 260 acres in Camas, Washington, 30 minutes outside of Portland, Oregon, in the Pacific Northwest's Silicon Forest. The company's 1-million-square-foot fabrication complex includes approximately 130,000 square feet of clean room space.

TSMC Washington is proud to be a part of TSMC's family of fabs which comprise the world's largest dedicated semiconductor foundry operation and provides the industry's leading process technology, library and IP options and other leading-edge foundry services, such as mask making and IC packaging and testing.

TSMC Washington strives to provide the same technology, manufacturing service and quality performance as other TSMC 8 Inch fabrication facilities located elsewhere. TSMC designates TSMC Washington as Fab11 and its employees are dedicated to serving the interests of TSMC and its world-wide customers.



TAIWAN–WEST VIRGINIA ECONOMIC RELATIONS

Taiwan Contributing to Jobs in West Virginia



188 JOBS

Supported by investment from
Taiwan-affiliated companies



115 JOBS

Supported by exports
of goods to Taiwan



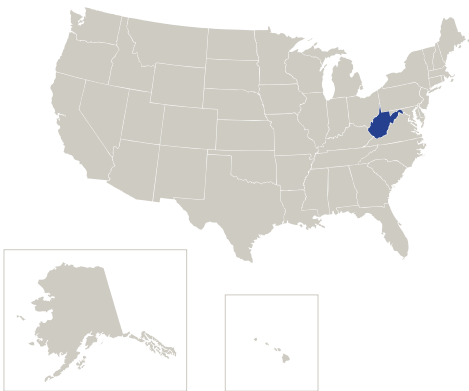
517 JOBS

Supported by exports
of services to Taiwan



**820
total jobs**

supported by Taiwan
in West Virginia



Trade and Investment Ties

\$31.3 million

West Virginia's goods
exports to Taiwan in 2024

\$33.9 million

Investment from Taiwan
to West Virginia

21st

Largest export market for
West Virginia in the world

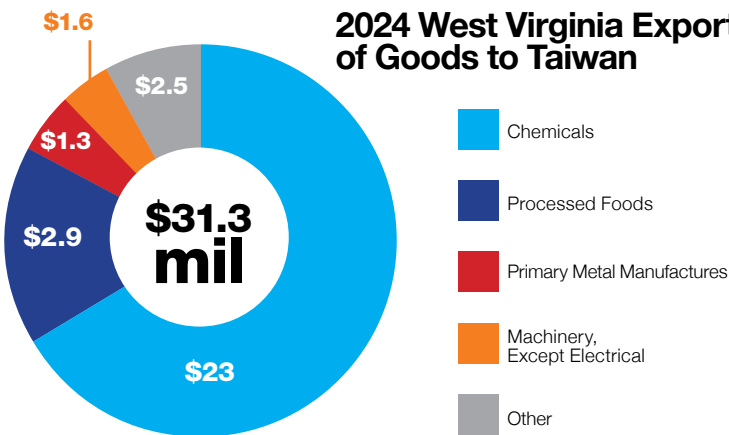
8th

Largest market for
West Virginia in Asia

Taiwan-Affiliated Companies Located in West Virginia

- Dragon Palace Inc.
- Far Eastern New Century
- Lavender Café
- Travel Network

2024 West Virginia Exports of Goods to Taiwan



FAR EASTERN NEW CENTURY

APPLE GROVE, WEST VIRGINIA



Far East New Century, the world's largest supplier of PET, is optimistic about the domestic demand market in the United States. With relatively low energy costs and a complete upstream raw material supply chain, the advantages of production in the United States have emerged. In Feb 1, 2018, it was announced that it would spend US\$33.5 million to acquire M&G's PET plant assets in West Virginia and its Ohio R&D base through asset auction channels for the production of PET.

Far East New Century stated that it has been exporting PET products to the United States in the past, and customers are already quite familiar with Far East New Century, but it has never had its own production base locally. M&G just happened to declare bankruptcy in October 2017. Therefore, Far East New Century has the opportunity to participate in public bidding through the US bankruptcy law auction process and buy M&G's PET factory.

Far East New Century stated that this PET plant has an annual production capacity of 360,000 tons and covers an area of 424 acres. It is Far East New Century's first production base in the United States and is of great strategic significance.



TAIWAN-WISCONSIN ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Wisconsin



2,200 JOBS

Supported by investment from Taiwan-affiliated companies



2,455 JOBS

Supported by exports of goods to Taiwan



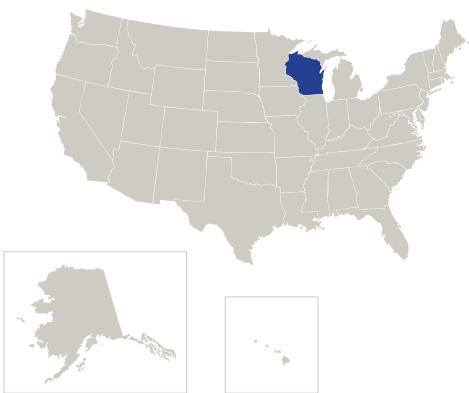
539 JOBS

Supported by exports of services to Taiwan



5,194
total jobs

supported by Taiwan in Wisconsin



Trade and Investment Ties

\$661.3 million

Wisconsin's goods exports to Taiwan in 2024

\$1.1 billion

Investment from Taiwan to Wisconsin

10th

Largest export market for Wisconsin in the world

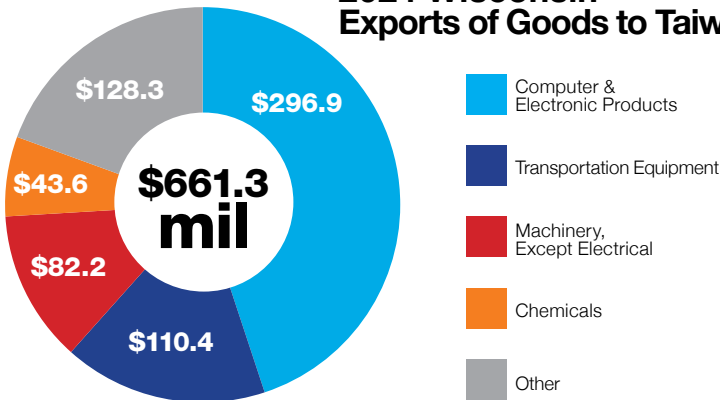
3rd

Largest market for Wisconsin in Asia

Taiwan-Affiliated Companies Located in Wisconsin

- AMTouch USA, Inc.
- Conntek Integrated Solutions Inc.
- Delta Electronics (Americas)
- Hon Hai USA
- Foxconn Wisconsin
- Hsu Ginseng
- Johnson Health Tech North America
- Ta Chen International, Inc.

2024 Wisconsin Exports of Goods to Taiwan



HON HAI TECHNOLOGY GROUP (FOXCONN)

MILWAUKEE, WISCONSIN



Established in Taiwan in 1974, Hon Hai Technology Group (Foxconn) is the world's largest electronics manufacturer. Foxconn is also the leading technological solution provider, and it continuously leverages its expertise in software and hardware to integrate its unique manufacturing systems with emerging technologies. The Group has expanded not only its capabilities into the development of electric vehicles, digital health and robotics, but also three key technologies – AI, semiconductors and new-generation communications technology – which are key to driving its long-term growth strategy and the four core product pillars: Smart Consumer Electronics, Cloud and Networking, Computing Products and Components and Others. In 2024, Hon Hai's annual revenue reached USD 208 billion.

The company has received widespread international accolades and recognition since its establishment. The company ranked 28th on the Fortune Global 500 rankings in 2025 and 25th in the Top 100 Digital Companies in the Forbes ranking of the World's Best Employers in 2019. Moreover, on Forbes World's Best Employers 2021 rankings, the company ranked 1st in Taiwan. Foxconn is also the only Taiwanese private company awarded for 7 consecutive years of Clarivate Top 100 Global Innovators (2018 ~ 2024).

To enhance management synergy and support our business interests in the United States, Hon Hai USA was officially established in 2023 by Chairman Young Liu. Located in Milwaukee, Wisconsin, Hon Hai USA acts as the corporate extension and representative of Hon Hai Technology Group's interests throughout the country.

Hon Hai USA provides a comprehensive range of regional services, including employee health and wellness, legal support, public relations, government relations, media relations, and accounting and finance.

In alignment with our "One Foxconn" concept, Hon Hai USA is dedicated to streamlining external communications and implementing policies from our headquarters in Taiwan across our 40 sites located throughout the United States.



JOHNSON HEALTH TECH NORTH AMERICA

COTTAGE GROVE, WISCONSIN

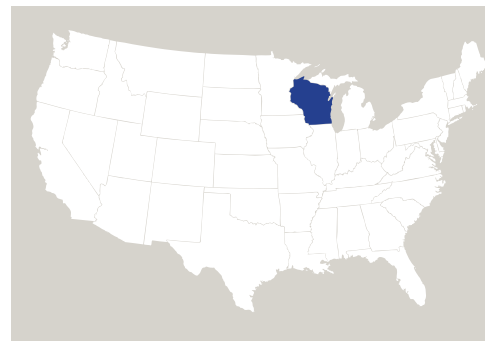


Johnson Health Tech (JHT) is an award-winning fitness equipment manufacturer. Headquartered in Taiwan, JHT is the largest fitness manufacturer in Asia and one of the top 2 in the world, with global product development, marketing and engineering based in Cottage Grove, WI. The number of retail stores and channel worldwide attained to 311, including 92 in USA, JHT continues to be "The World's Largest Specialist Fitness Retailer." With a product portfolio covering all fitness channels and markets, including Matrix, Vision, Horizon, its brands have been sold across more than 60 countries through 27 sales & marketing subsidiaries and numerous distributors around the world and are marketed to the commercial, specialty and home-use markets.

Johnson Heath Tech was founded in 1975 by Peter Lo when he started manufacturing barbells for American companies. By the 1980s, Lo's barbell business had expanded to the cardio fitness space, and JHT became the original equipment manufacturer for numerous industry leaders, including Trek, Schwinn, Omron, True and Universal, among others. In 1996, JHT's first branded effort was spun off by the Trek Fitness management team-Vision Fitness, and in 1998 JHT introduced Horizon Fitness to bring higher quality and durability to the typically lower-end sporting goods/mass market channel. Three years later, JHT launched the Matrix Fitness line of products to the commercial fitness channel.

Many of the technologies invented for JHT machines have now become industry standards. From the beginning, an investment in key technologies to increase quality and add value has been a key priority for JHT.


Throughout the years, JHT has been consistently recognized by esteemed industry leaders and organizations. JHT has received numerous awards for every stage of its manufacturing process, from product development and management, technical design to retail partnerships.



www.johnsonfitness.com


TAIWAN-WYOMING ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Wyoming




110 JOBS

Supported by investment from Taiwan-affiliated companies




152 JOBS

Supported by exports of goods to Taiwan



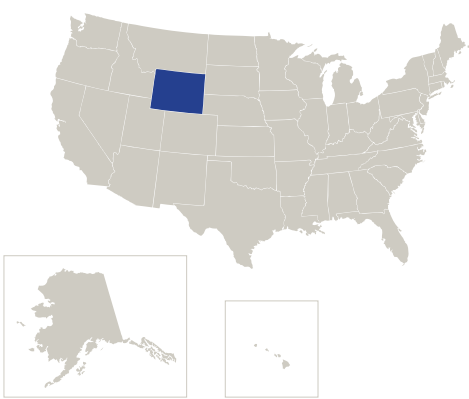
205 JOBS

Supported by exports of services to Taiwan



467 total jobs

supported by Taiwan in Wyoming



Trade and Investment Ties

\$40.6 million

Wyoming's goods exports to Taiwan in 2024

\$300 thousand

Investment from Taiwan to Wyoming

16th

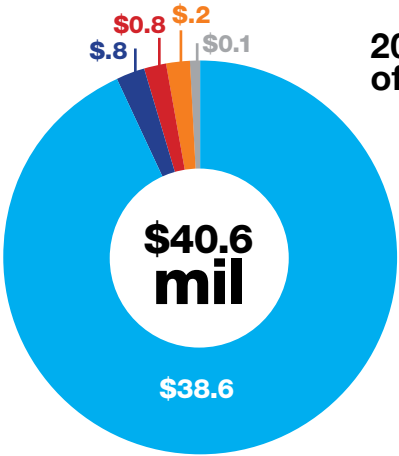
Largest export market for Wyoming in the world

8th

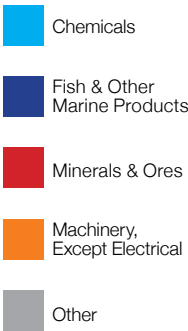
Largest market for Wyoming in Asia

Taiwan-Affiliated Companies Located in Wyoming

- PCF 500 CORP
- SST Energy Corporation



2024 Wyoming Exports of Goods to Taiwan



TAIWAN-GUAM ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Guam



645 JOBS

Supported by investment from
Taiwan-affiliated companies



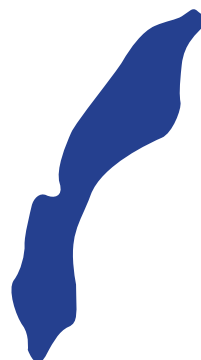
101 JOBS

Supported by exports
of services to Taiwan



**746
total jobs**

supported by Taiwan
in Guam



Trade and Investment Ties

**\$7.4
million***

Guam's goods exports
to Taiwan in 2024

**\$645
million**

Investment from
Taiwan to Guam

Taiwan-Affiliated Companies Located in Guam


- American Chocolate Factory
- American Printing Corporation
- Asia Oriental Guam LLC
- Bon Voyage Duty Free
- Cementon Micronesia LLC
- China International Travel Guam Inc.
- Chung Kuo Insurance Company, Guam Representative Office
- First Bank, Guam Branch
- Formosa Venture Corporation
- Globest LLC
- Grand Plaza Hotel
- Guam Discovery Inc.
- Guam Enterprise & Marketing Company
- Island Choice Drinking Water
- Lih Pao Investment LLC
- Love Vitamin Supply
- LVS Enterprises LLC
- Pacific Accounting Service Inc.
- Royal Orchid Hotel
- Shotguns Scuba Diving
- Tai Fa Import & Export Co.
- Taiwan Electrical and Mechanical Engineering Service
- Tumon Bay Capital Hotel
- United Commercial Tire Warehouse
- United Latte Construction Corp.
- Verona Hotel
- Wang & Company Inc.
- Wang Enterprises Inc.


**Based on Taiwan CPT statistics in 2024*

TAIWAN-PUERTO RICO ECONOMIC RELATIONS

Taiwan Contributing to Jobs in Puerto Rico

 **1,158 JOBS**
Supported by exports
of goods to Taiwan

 **454 JOBS**
Supported by exports
of services to Taiwan

 **1,612
total jobs**
supported by Taiwan
in Puerto Rico



Trade and Investment Ties

\$313.3 million

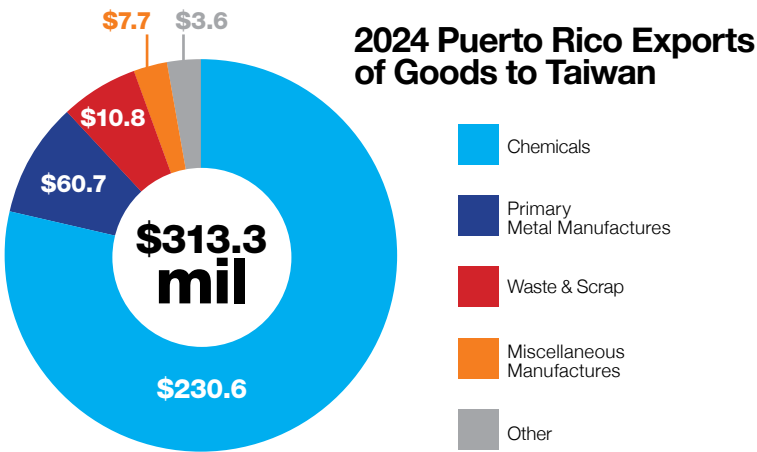
Puerto Rico's goods exports to Taiwan in 2024

15th

Largest export market for
Puerto Rico in the world

3rd

Largest market for
Puerto Rico in Asia



TAIWAN & U.S. TIES

Innovation: Uniting U.S. And Taiwan Business

The Taiwan-U.S. partnership remains a powerful engine for innovation in today's global economy, with companies from both sides working together at the forefront of semiconductors, artificial intelligence, biotechnology, life sciences, and clean energy. Taiwan is committed to deepening this partnership to create lasting prosperity for people on both sides of the Pacific. Ongoing initiatives, including the U.S.-Taiwan 21st Century Initiative, state-level MOUs, and regular trade and investment exchanges, will continue to strengthen collaboration and unlock new opportunities for innovation across every economic sector.

The new Taiwan Trade and Investment Service Center in Dallas is just one example of how innovation continues to deepen bilateral trade and economic ties, facilitating direct collaboration between Taiwanese firms and U.S. partners. The center will act as a strategic liaison, promoting industrial collaboration and serving as a bridge between businesses and government agencies. Texas's robust industries - artificial intelligence servers, aviation, biomedicine, electric vehicles, energy, and semiconductors - align closely with Taiwan's strengths, creating strong opportunities for mutual growth.

Taiwanese companies are increasingly interested in expanding in the U.S. to address customer needs and adapt to evolving global supply chains. By expanding supply chain cooperation and

connecting key stakeholders, initiatives such as the new Taiwan Trade and Investment Service Center will help drive technological advancements and create new opportunities for industrial growth.

Semiconductors

Taiwan's position as a global leader in semiconductor manufacturing is widely recognized, and its collaboration with the United States has been central to driving innovation. By pairing Taiwan's advanced manufacturing expertise with the strengths of U.S. companies in software development and design, Taiwanese semiconductor firms are boosting local innovation throughout the United States. These companies are actively expanding and integrating supply chains, helping to build resilient infrastructure and accelerate technological progress in American communities.

New facilities established by Taiwanese semiconductor companies in states such as Indiana, Massachusetts, Ohio, and Wisconsin, while expanding existing commitments in Texas and Arizona, demonstrate the increasingly broad and wide-ranging investment that is strengthening innovation and economic growth across diverse regions of the United States.

- Taiwan Semiconductor Manufacturing Co (TSMC) has announced plans to expand its investment in advanced semiconductor manufacturing in the United States to a total

Taiwan Semiconductor Manufacturing Co (TSMC) TSMC will invest an additional

\$100 BILLION

in the U.S. semiconductor industry, raising TSMC's total investment in the United States to **\$165 billion**

- This includes **3** new facilities.

of \$165 billion, including 3 new fabrication plants, 2 advanced packaging facilities, and a major R&D center, making this the largest single foreign direct investment in U.S. history. This expansion will support 40,000 construction jobs over the next four years, generate tens of thousands of high-paying, high-tech positions, and drive more than \$200 billion in indirect economic output across Arizona and the nation over the next decade.

Clean Technology

Both Taiwan and the United States have demonstrated mutual interest in enhancing energy security and building resilient supply chains. The involvement of high-level officials and ongoing investment outreach efforts further signal a growing commitment to sustainable energy collaboration, laying the groundwork for future cross-border projects and innovation in energy infrastructure.

America's abundant energy resources and advanced technologies make it an ideal partner to meet Taiwan's growing energy demands, especially as Taiwan expands its high-tech sectors. This collaboration not only supports Taiwan's energy security and economic growth, but also creates new opportunities for U.S. energy exports, drives innovation, and strengthens the U.S. position in global technology and energy markets.

Artificial Intelligence

Taiwan continues to lead in artificial intelligence, thanks to its world-class semiconductor manufacturing and advanced hardware capabilities. Taiwanese companies like TSMC are essential to

global AI progress, producing the chips that drive innovation and manufacturing approximately 90% of the AI servers used worldwide for research and development. Major U.S. technology firms, including Nvidia, Google, and Microsoft, have made substantial investments in Taiwan, further establishing it as a central hub for AI advancement. up potential areas of collaboration and investment for U.S. green energy firms.

Biotechnology and Life Sciences

Taiwan's leadership in healthcare and biotechnology continues to make a significant impact on the global health community. Many of Taiwan's advances in life sciences and medical innovation are driven by its dynamic network of science parks, which foster collaboration and cutting-edge research.

In 2024, Taiwan's National Biotechnology Research Park signed new agreements with U.S. firms to jointly develop novel cancer therapies and personalized medicine solutions, focusing on clinical trials and data exchange. U.S. companies also expanded partnerships with Taiwanese biotech firms to co-develop vaccines and advanced biologics, with several joint research projects launched in Taipei and Boston. These partnerships demonstrate robust bilateral cooperation in science, health, and biotechnology, driving innovation and improving healthcare outcomes in both countries.

Taiwan produces

90%
OF AI SERVERS

used by global companies to advance AI R&D

5 new
semiconductor
fabrication
facilities will be
built in Arizona

METHODOLOGY

The information presented in this report is based on the following methodology.

Trade Data:

Trade statistics were sourced from the International Trade Administration's "TradeStats Express," with figures accessed in September 2025.

Total Jobs Supported:

The total of jobs supported is the sum of the following three components:

- **Jobs Supported by Goods Exports:** State-level exports of goods to Taiwan in 2024 were analyzed using the latest figures from "TradeStats Express." The estimate of jobs supported is based on the U.S. Commerce Department's most recent multiplier, which links each \$1 billion in exports to 3714 jobs.
- **Jobs Supported by Services Exports:** Services exports for each state are estimated by applying the total value of U.S. services exports to Taiwan in 2024, multiplied by each state's share of the national services workforce. The calculation uses the Commerce Department ratio of [insert jobs per billion 4870 jobs per \$1 billion in services exports.
- **Jobs Supported by Investment from Taiwan-affiliated companies:** Employment figures are drawn from publicly available information and self-reported data collected through surveys conducted by the Taipei Economic and Cultural Representative Office (TECRO) and Taipei Economic and Cultural Offices (TECOs) in the U.S. The total is a conservative estimate, as not all firms participated. For companies with multiple locations but undisclosed state-level breakdowns, jobs are assigned to the state of the company's U.S. headquarters.

Taiwan-Affiliated Companies

Details about Taiwan-affiliated businesses were gathered by TECRO and TECOs during Q2 2025, including subsidiaries of Taiwan-based firms and businesses founded in the U.S. by Taiwanese citizens or Taiwanese Americans.

Sources:

- International Trade Administration TradeStats Express (accessed in September 2025): [TradeStats Express-National and State Trade Data](#)
- U.S. Commerce Department Study "Jobs Supported by Exports (accessed in September 2025): [Jobs Supported by U.S. Exports](#)
- 2024 services exports to Taiwan, Bureau of Economic Analysis(accessed in September 2025): <http://www.bea.gov/>
- 2024 services workforce by state, Bureau of Labor Statistics(accessed in September 2025): [U.S. International Trade in Goods and Services, December and Annual 2024 | U.S. Bureau of Economic Analysis \(BEA\)](#)
- Taiwan, United States Trade Representative (accessed in September 2025): [Taiwan | United States Trade Representative](#)



CONTACT

TECRO

Taipei Economic and Cultural Representative Office in the United States (TECRO) is the Taiwan's principal representative office in the United States. TECRO is responsible for maintaining and developing bilateral relations between Taiwan and the United States. TECRO has a Political Division, a Congressional Liaison Division, a Consular Division, an Administrative Division, a Press Division, an Education Division, a Cultural Division, an Economic Division, a Science and Technology Division, a Health Division, and a Defense Mission. These units are responsible for managing different aspects of the bilateral relationship.

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TAITRA

Founded in 1970 to help promote foreign trade, the Taiwan External Trade Development Council (TAITRA) is the foremost non-profit trade promotion organization in Taiwan. Jointly sponsored by the government, industry associations, and several commercial organizations, TAITRA assists Taiwan businesses and manufacturers with reinforcing their international competitiveness and in coping with the challenges they face in foreign markets.

TAITRA boasts a well-coordinated trade promotion and information network of over 1,300 trained specialists stationed throughout its Taipei headquarters, five local branch offices in Taoyuan, Hsinchu, Taichung, Tainan and Kaohsiung, and 60+ overseas branch offices worldwide. Together with its sister organizations, Taiwan Trade Center (TTC), Taipei World Trade Center (TWTC) and Far East Trade Service (FETS), TAITRA has created a wealth of trade opportunities through effective promotion strategies.

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